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FINANCIAL TIMES

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NEWS SUMMARY

GENERAL

Fitt lashes out at Provos

Mr. Gerry Fitt, leader of the Catholic Social Democratic and Labour Party and MP for Belfast West, lashed out yesterday at the Provisional IRA after it had admitted responsibility for the week-end booby-trap explosions which killed a 16-year-old girl and a father of 10 children.

He said: "These two murders — hesitate to call them accidents — and the blatant hypocrisy of the Provisional IRA in justifying them under any circumstances, will I believe go very long way to ensuring the final defeat of the IRA."

By murdering two Catholic people, he claimed, the Provisionals had done more to undermine the campaign of violence than even the Peace Movement. Mr. Roy Mason, Ulster Secretary, described the deaths as the "slaughter of the innocents," and condemned also the killings carried out by Loyalist murder gangs. People responsible for revolting crimes, he said, treated as common criminals and should not be given any special status, the Minister added.

Peace prize

In Oslo today Mrs. Betty Williams and Miss Mairead Corrigan, Ulster's peace movement leaders, are to receive a people's peace prize of £100,000 collected by the Norwegian Press.

Probe ordered on Yard officers

Allegations against a number of senior Scotland Yard officers are being investigated by Mr. Barry Pain, the Chief Constable of Kent. Sir Robert Mark, Metropolitan Police Commissioner, has arranged for Mr. Pain to conduct the probe with the approval of Mr. Merlyn Rees, Home Secretary.

13 die in Kenya rail disaster

The locomotive and six carriages of the Mombasa-Nairobi overnight train crashed near Darajani in Kenya yesterday, killing at least 13 people when their coach crashed from a trestle bridge into a flooded river. Thirteen delegates and officials to the Unesco conference at Nairobi, escaped serious injury.

Libya to quit Lebanon force

Libya, announcing yesterday that it is to withdraw its element of the Arab force in Lebanon, complained that it had become a "detached force" instead of a fighting force. The decision came as the force met strong Palestinian and Lebanese resistance to its plan to confiscate heavy weapons. Page 8

Soviet air crash

A Soviet Tu-104Aeroflot airliner has crashed shortly after take-off on a flight from Moscow to Tbilisi, killing 70 people on board.

Briefly...

Labour's Tribune group last night supported the appointment of the Trotskyist Mr. Andy Bevan as the party's next national union officer.

The Government formally presented its Bill devolving powers to Assemblies in Edinburgh and Cardiff in the Commons yesterday. Scottish attitudes. Page 10

Australian police are investigating a threat by environmentalists to explode nuclear bombs in Sydney and Melbourne unless the Government bans mining and export of uranium.

Herbert landowner Mr. Robin Gilbert, who claimed that he was cast as a local huddle in a BBC TV film has been awarded £20,000 libel damages in the High Court.

A cup of British Rail tea is to cost 1p more at 11p, among other increases. Page 11

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RHS		
Rhod. 21pc	65.70	+3
Alpine Soft Drinks	56	-3
Common Br. 310oz	106	+3
Epure	27	+3
Estates and Agents	47	+7
Est. Property Inv.	38	+4
Portland Exts. 180oz	140	+7
Ed. 20oz	140	+7
London Shop Prop.	39	+3
Marshall's (Hullfax)	62	-3
Nordin and Peacock	79	+4
Pap. Reversing A 142	4	+13
For Trueform	200	+13
Spicer and Jackson	82	+8
Tellermache Cobbold	125	+10
Ultra Electronic	175	-6
Wilkinson Man 11	135	-12
Added Polymer	19	-3

BUSINESS

Equities steady; gilts quiet

● **EQUITY** leaders were marked down modestly at the start but prices edged higher and final quotations were little altered on balance. FT 30-Share Index closed 0.1 off at 302.4.

● **GILTS** activity was at a low ebb. Government Securities Index was down 0.02 at 58.34.

● **STERLING** closed at \$1.6485, unchanged on the day. Its trade weighted depreciation widened to 45.6 (45.5) per cent; dollars narrowed sharply again to 0.18 (1.36) per cent.

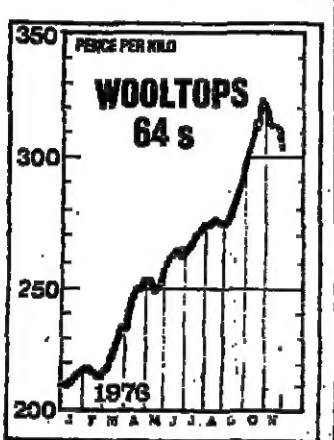
● **GOLD** fell \$1 to \$129.7.

● **WALL STREET** was down 5.24 at 951.38 near the close.

● **CAR** sales in Britain continue to show surprising buoyancy despite recent tightening of credit facilities and industry fears of a downturn. Page 10

● **LONDON TRANSPORT** wants to spend £20m. on 650 new buses to overcome problems of reliability. Page 10

● **PRICES** on the London greasy wool futures market fell sharply



after the 17.5 per cent devaluation of the Australian dollar. Page 19

● **GOVERNMENT** is launching a 25m. air scheme for the wool textile industry designed to encourage further restructuring and rationalisation among producers. Back Page

● **SUBSTANTIAL** increases in import forms of indirect taxation were imposed in Guernsey in an attempt to bring down the island's basic borrowing requirement. Page 11

● **POST OFFICE** is expanding its Datapost service for exporters to Australia, Holland and Hong Kong and similar services will be introduced in the New Year to the U.S., Brazil, France, Belgium and Japan.

New Zealand devalues

● **NEW ZEALAND** devalued its dollar by 7 per cent against all major currencies and revalued it by 12.7 per cent against the Australian dollar. Back Page, Pages 8 and 9; Editorial Comment, Page 18

● **BEER** sales through multiple outlets and Co-ops are worth about £67m. a year and represent bigger business than some traditional commodities such as jam and flour. Mr. Bryan Matthews, managing director of Whitebread's take home division, said. Page 10

● **INTRODUCTION** of compulsory deposits on soft drinks bottles is not likely to increase the number of empties returned, the National Association of Soft Drinks Manufacturers said. Page 11

COMPANIES

● **ANZ GROUP** Holdings boosted earnings 34.6 per cent. from \$427.4m. to a record \$576.8m. in the year to September 30. Page 35; Lex

● **CHAMBERLAIN PHIPPS** pre-tax profits for the six months to September 30 were up from £227,000 to £835,000. Page 28

HAGUE SUMMIT OPENS WITH ROW

EEC attacks British refusal to devalue green pound

BY GUY DE JONQUIERES & ROBIN REEVES, The Hague, Nov. 29

Britain came under sharp attack from its EEC partners to-day over its repeated refusal to contemplate a devaluation of the green pound used in Common Market agricultural trade.

President Giscard d'Estaing of France was particularly outspoken, throwing his weight behind demands by Denmark and the Netherlands for a green curbing of the already rising system of import subsidies.

The French President told the Heads of Government meeting here at the EEC summit that the cost of the system—now running at around 25 per cent. of the total EEC farm budget—was "totally unacceptable."

His criticisms were echoed by Chancellor Helmut Schmidt of Germany, who warned that his Government was not in a position to assume the responsibility of carrying the weaker members of the Community through their present economic difficulties.

Apparently taken off-guard by this display of hostility, Mr. James Callaghan sought refuge in the social contract which he said would be threatened by the food price rises resulting from a green pound devaluation.

Problems with the unions would in turn make a bad impression on the International Monetary Fund, he argued. These sharp exchanges were set against a background of an deepening confusion about how the EEC should tackle the economic

difficulties of the developing world in the face of the expected rise in oil prices.

There was general agreement about the threat that higher oil prices posed to the already fading recovery.

The heads of government remained far from a consensus on how to confront this threat. Sig. Giulio Andreotti, the Italian Prime Minister, favoured appealing to OPEC to postpone next month's price increase until 1977.

President Giscard suggested the adoption of Community-wide limits on the value of oil imports.

There was little visible progress to-day, either, in the EEC's efforts to reach a common position on the closely related question of how to tackle the developing countries' demands for economic concessions in the North-South dialogue, due to conclude in Paris in mid-December.

Concessions

While several European leaders favoured a conciliatory approach, Chancellor Schmidt showed no sign of budging from his long-standing refusal to offer significant concessions in an effort to minimise the size of the oil price increase.

ICI clerical staff vote for union recognition

BY ROY ROGERS, LABOUR CORRESPONDENT

CLERICAL and administrative staff employed by Imperial Chemical Industries have voted in favour of representation by TUC-affiliated unions. The decision signals the virtual demise of the company's traditional staff committees system.

ICI management has already conceded recognition in principle. The company has agreed to meet the three unions concerned next month to negotiate a formal recognition and bargaining agreement.

Such a deal would take the number of ICI staff for which unions have won negotiating rights in the past two years to more than 32,000 out of a total of some 37,000 white-collar staff employed in the U.K. The company's white-collar workers have in the past been represented by staff committees with no bargaining role.

Elated

The development will also spark off a major recruiting battle as the three favoured unions—the Association of Scientific, Technical and Managerial Staffs and the white collar sections of the General and Municipal Workers and the Transport and General Workers—woo the potential new members.

Ballot results released by the Electoral Reform Society yesterday showed that ICI's 10,500 clerical and administrative staff had voted 61.2 per cent. in favour of representation by the three TUC-affiliated unions.

Leaders of the three unions last night were elated at their ballot success which is the culmination of a long and often bitter battle for recognition at ICI. Although the company had recognised manual unions for many years, it resisted extending recognition to white collar unions even when they were winning recognition in large areas of industry.

The breakthrough came two years ago when the now defunct Commission on Industrial Relations recommended that ASTMS should have bargaining rights for more than 20,000 ICI staff.

News Analysis Page 16

Row over Rugby Portland head

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

A BOARDROOM row surrounds the naming of a successor to Sir Basil Halford, who is retiring after 41 years at the head of Rugby Portland Cement.

Sir Halford, who is 75 and has for many years been one of the best known and most controversial of British industrialists, yesterday announced that he would be leaving the company at the end of December 20. His intention to retire was made known earlier this year.

But Sir Halford said that although he had intended to name his successor, his views over the best candidate for the job and for other top management positions had not been shared by other Board members.

In a statement last night, Sir Halford commented: "I regret that I am unable to name my successor, but it has been made clear to me that a majority of the directors would not elect

the Board the men, including the new chairman, whom I wished to follow me into retirement."

"I can but hope that who ever is appointed will be someone who will carry on what we like to call 'the Rugby tradition'."

Sir Halford said he would make no further comment on the disagreement over the new chairman, but he said that the company's future was in good hands.

Sir Halford nearly stepped down as chairman of the company once before. He planned to make way for Sir Basil Small, price of Cunard in 1970, who was to become non-executive chairman while Sir Halford became president and continued to work for the company in an advisory capacity.

However, because of a difference of opinion over the future development of the company—apparently the grounds for the latest Boardroom disagreement—

plant—into areas rejected in that report.

There will be a proposal allowing companies to consider and, if they think it necessary, provide for the effects of inflation on money by an appropriation before arriving at the amount of distributable profits.

There will also be a new supplementary statement in which a company's performance will be compared with the rise in the Index of Retail Prices.

It is proposed that the new system should come into force in four phases, starting with listed companies, other companies with turnover or assets in excess of £10m. and the nationalised industries for accounting periods beginning after July 1, 1978.

Companies with more than 50 per cent. of their assets overseas, current cost accounting.

Healey confirms wealth tax delay

By Richard Evans, Lobby Editor

THE GOVERNMENT has withdrawn from its commitment to introduce a wealth tax in this Parliament, Mr. Denis Healey, Chancellor of the Exchequer disclosed yesterday.

The admission is certain to cause a storm of protest from the Labour Party's Left-wing, who regarded the tax as a basic plank in the party's programme for a general redistribution of wealth.

Ministers have claimed that the absence of the wealth tax from the Queen's Speech programme, announced last Wednesday, was caused by pressure of other legislation as well as unsolved administrative problems. But yesterday it was admitted for the first time in a Commons written reply from Mr. Healey that there was absolutely no chance of its introduction before the next election.

The wealth tax proposal, a major item of Labour's manifesto, was dropped in the last two general elections, has foundered largely because of the high cost of collection and the comparatively low net yield.

In his reply to Miss Janet Fookes, Conservative MP for Plymouth Drake, Mr. Healey said: "The Government has decided that it should not introduce a wealth tax in the light of the life of this Parliament, but the tax will continue to be an important part of the programme. The work that has been done will be of considerable value when the time is right for introducing the tax."

Labour's programme, 1976, endorsed by the party conference in September, argued forcefully for the early introduction of a wealth tax on the basis that the alleged administrative difficulties have been greatly overstated.

The Government's green paper published in August 1974, tentatively advocated a threshold of £100,000 before a wealth tax took effect.

Great harm to the prospects for the tax was done in December 1975, when a Commons Select Committee failed to reach agreement. Five separate reports were produced, with Dr. Douglas Jay, the chairman, favouring a scheme that would yield between £100m. and £200m. a year.

A number of buildings have already been earmarked by the Government for civil servants who would operate the tax. One at Plymouth is nearing completion at a cost of £2.5m. and Conservative and Liberal MPs have promised a campaign to question Ministers on the costs to public funds of preparing for the tax that will not now be introduced.

Parliament Page 12

Atmosphere at Geneva talks worsens

BY OUR FOREIGN STAFF

THE GENEVA conference will formally begin discussions to-day day the Patriotic Front of Mr. Robert Mugabe and Mr. Joshua Nkomo charged that British and American "imperialists" viewed suspicion exacerbated yesterday the main purpose of the conference "as the creation of a black puppet regime which will continue to dance to their tune."

Mr. Ivor Richard, the conference chairman, is expected to meet to-day all the black delegations and possibly the white Rhodesian delegation as well in bilateral consultations on the structure of an interim government.

But while the week-end compromise with the Patriotic Front has made this possible by breaking the four-week deadlock on an independence date, it was made very clear in Geneva and Salisbury yesterday that progress on any other of the many complicated issues for negotiation will be far from easy.

In Salisbury, Mr. Ian Smith, the Rhodesian premier, declared that what he called the "Anglo-American agreement" on Rhodesia was "a firm and binding contract." The Geneva conference, he said, has no date or power to interfere with this. We have reiterated this fact to all and sundry and in particular to Mr. Richard.

In a statement whose tone was one of frustration and impotence Mr. Smith said: "The being, while being unable to time has long part for Mr. Richard to cease pondering to the facts and fancies of the Black politicians in Geneva."

It is expected that Mr. Richard will for the time being at least seek to avoid concentration on specific problems. Instead he may try to reconcile some features of the general positions as presented by the various delegations here, and map out a framework within which the tribal chiefs.

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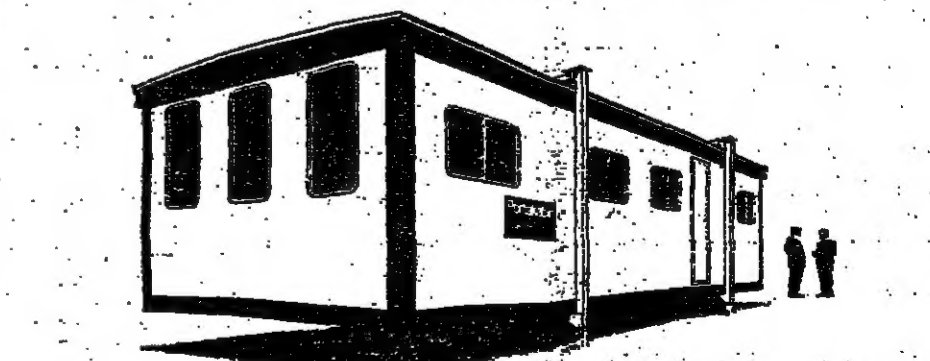
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Stars danced

by CLEMENT CRISP

The usual seasonal tide of tattered stomach. The need to dance books is here, heralding the descent of parents and hence to generalisation rather than detail, inelegance of expression in Advent search of a suitable gift for the dancing young. There is a good choice this year, the most popular of which, I should hazard, will be Alexander Bland's *The Nureyev Image* (Studio Vista, £2.95, 288 pages). This is an affectionate looking book, and good value for portrait and assessment of the star, well written and well illustrated. It handsomely presents a man who has set his extraordinary mark on the entire ballet world: admire him or not, he is a force of nature, and the book goes a long way to explaining the fascination he holds for much of the public.

A different approach to Nureyev comes in John Percival's *Nureyev* (Faber and Faber, £5.95, 280 pages, 32 pages of illustrations). Subtitled "Aspects of a dancer," it is a careful and characteristically accurate portrait written, again, with great affection for the subject. Alexander Bland is also responsible for another book: *A History of Ballet and Dance* (Barrie and Jenkins, £7.95, 192 pages, extensively illustrated, with 30 colour plates). This is a history, less well written than the Nureyev image, and rather breathless—like its front cover which shows the inescapable Mr. N. panting into the face of Margot Fonteyn's le-

Alternative stars for Christmas come in Sibley and Dowell (Collins, £9.50, 224 pages), a book of photographs by Leslie Spait, with an introductory text by Nicholas Drungolts framing a series of conversations by the hero and heroine in which they discuss the minutiae of their careers. At the moment of writing, both Sibley and Dowell are also injured and not dancing: their myriad admirers will welcome this opportunity to relive their interpretations, and refresh their memories about beautiful English classic dancing. A different and welcome book is Richard Austin's *Birth of a Ballet* (Vision Press, £4.20, 180 pages, 8 plates, 21 line drawings) which charts the creation of Christopher Bruce's *Black Angels*, staged earlier this year by Ballet Rambert. The ballet is written than the Nureyev image, and rather breathless—like its front cover which shows the inescapable Mr. N. panting into the face of Margot Fonteyn's le-

First overseas tour by BBC Scottish Symphony Orchestra

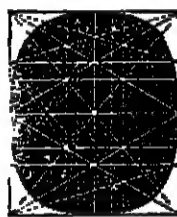
For the first time, the BBC Scottish Symphony Orchestra is to undertake a short overseas concert season—as guests of the 1977 Hong Kong Arts Festival in February.

Martin Dalby, BBC Scotland's head of music, says: "It is a great honour for BBC Scotland that its orchestra is internationally recognised and we look forward to bringing a flavour of Scotland to the Far East."

The party of nearly 100 will leave Glasgow airport on Sunday, February 20, and return on Monday, March 7. Between these dates, they will perform eight concerts in Hong Kong. Among the soloists appearing with the SSO will be Victoria d-

G & S at Sadler's Wells Theatre

The D'Oyly Carte Opera Company returns to Sadler's Wells Theatre this winter with ten Gilbert and Sullivan operas. The season will open on Monday, December 20 and close with the traditional mystery night on Saturday, February 26.



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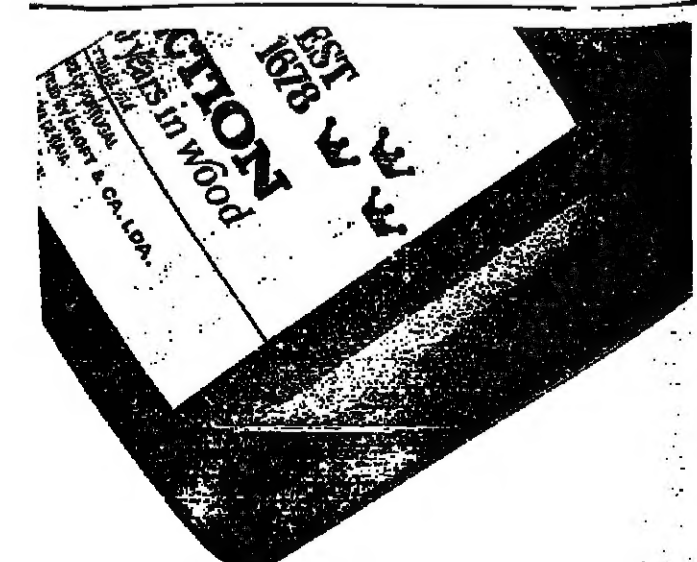


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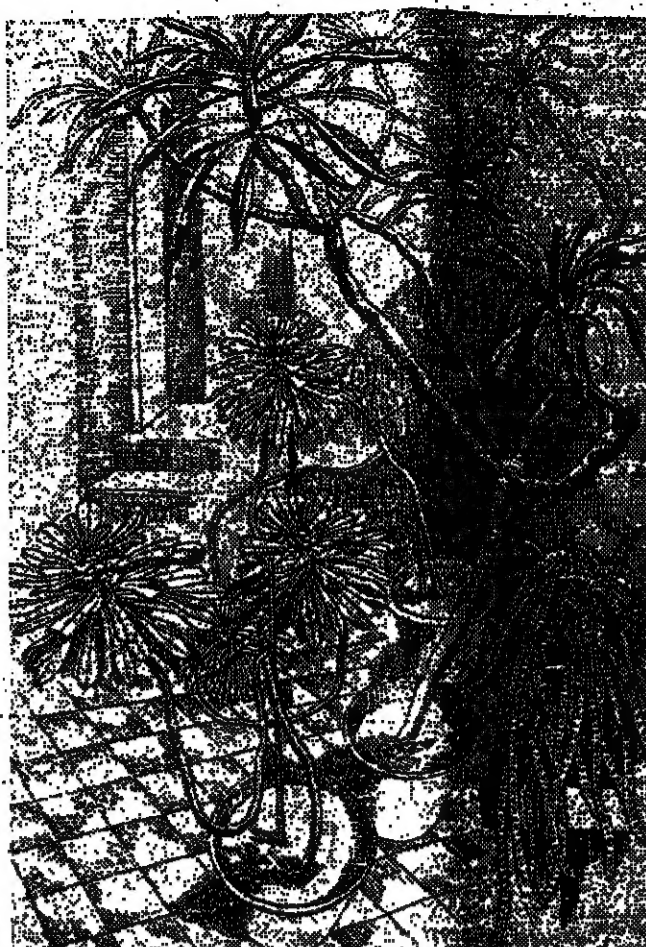


IT TAKES TEN YEARS TO FINISH A REALLY GOOD PORT.

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Nash and Roberts

by WILLIAM PACKER



John Nash: Robert Gathorne-Hardy's Conservatory

The Royal Academy has long suffered from its reputation, not altogether undeserved, as the great repository of the undisciplined, the inept and the mediocre: and indeed within the ranks of its members there have always been those whose work it would be kinder to ignore. But the generalisation is, as it has always been, unfair: for, even during the worst times, there have been amongst them artists, out of fashion and critical favour perhaps, of real distinction, whose work is worth unprejudiced consideration.

No-day the Academy is more lively, though in desperate financial trouble, than it has been for many years, and sensibly adventurous in its elections: yet the accession of new blood should not blind us to the worth and achievements of senior members, easily overlooked in the present circumstances but by no means inferior. They include artists such as Edward Arlison, Rodney Burn and Gilbert Specker, and Allan Gwynne-Jones, who deserves far more attention than he has ever received. And also there are William Roberts and John Nash who are showing incidentally in London galleries at the moment.

John Nash's entire career as a painter has been spent in the shadow of his elder brother, Paul, to whose work his own is in many respects similar. It shares the same preoccupations with landscape, observed with the same quiet and gently surrealist intensity. But then a family resemblance is only to be expected, and does not imply subservient imitation. The difference between them are clear: where the one is expansive, experimental and ambitious, the other is constrained, straightforward, and modest in scope.

The close, consistent, cool and intimate view of the natural world is John Nash's most characteristic disposition, always choosing the smaller rather than the larger scale, the immediate rather than the distant object. And it is hardly surprising that his life and more particularly his plants and flowers, which have remained an abiding interest over what is now rather more than sixty years.

The exhibition now at Anthony D'Offay, where it remains until December 10, is given over to his studies of plants and flowers, in pencil, water-colour and ink, and engraved in wood, work that spans every decade since the time of the Great War. Many of them are simple botanical drawings, spread out and isolated on the page, the particular detail further picked out in colour. The line is ever clean

and incisive, so deliberate and well-judged, qualities as typical of the earliest as of the latest works. And invariably they are beautiful. Drawings and paintings of flowers have popped up in unusual numbers this autumn, yet the repetition does not spoil the treat this small show affords a great deal of pleasure.

Michael Parkin's current exhibition (until December 4) is of the work of another distinguished veteran, William Roberts, one of the most single-minded, and indeed singular, of painters. He is the last survivor of Victorian kind of Cubist, a somewhat literary and decorative Cubist, who found his way of looking at the world in about 1920, and has painted it thus ever since. The re-discovery and subsequent critical re-habilitation of Victorian kind of Cubism, in recent years, have altered our view of the English avant-garde just before the Great War. Far from being mere provincial fellow-travellers, the artists involved, of whom Roberts was one, are now seen to have made a distinct, if short-lived, contribution at a crucial period.

Roberts' best, his most exciting and significant work was made at this early date: afterwards he went his own way, modifying his imagery, making it less abstract, less extreme, and far closer to feeling to such figurative idiosyncrasy as Stanley Spencer's subject, a curiously pragmatic suburban domesticity.

The influence of Wyndham Lewis hung over him for a while, bringing with it a whiff of urgency and polemical engagement, and a rather but lasting suggestion of Roger's formal influence: but it soon became obvious there was no one like him. Which was not to say that he became of no consequence. The stubborn integrity of the work alone commands respect, besides its technical consistency and the steadily authoritative imagery.

After all, the values of painting are not exclusively artistic. This small show is fascinating and even important, a fair and comprehensive retrospective, with many terms from the traditional period during and just after the Great War.

Liverpool School of Language, Music, Dream and Pan

Illuminatus! by MICHAEL COVENEY

Ken Campbell has done many extraordinary things in the theatre, but no project even of his surmises in ambition and originality this sequence of plays based on a trilogy of American pulp science-fiction novels by Robert Shea and Robert Anton Wilson. We happy few of cast, friends, journalists and sci-fi freaks gathered in Matthew Street at 9.30 on Sunday morning to experience the complete cycle.

Matthew Street is the scene of the Cavern, where the Beatles are commemorated with a gaudy sign and a plaque which says "Four Lads Who Shook the World"; another plaque by the entrance to the School reads: "Liverpool is the Pool of Life." C. G. Jung, 1927.

As manipulators of musical taste and the style of a generation, the Beatles could well be members of the Illuminati, a blanket term for the forces that rule the world and direct its impulses. They are very secret society that ever existed and they are liable to take full revenge on any attempt either to challenge their supremacy or even understand how they work. They are responsible for all political assassinations and all international conspiracies. Drama is therefore to be had in pitting gullible humans who have a spirit for adventure against the tidal wave of their influence.

This is how the books, and the show start. Ken Campbell's recent work in the theatre has been moving towards such realms of speculative science-fiction, testing the phenomena of synchronicity ("When you start looking, you find it everywhere," *Illuminatus* Part 1, Page 171) and co-incidence with stage invention and narrative fable.

The Great Caper at the Royal Court a couple of years ago dealt with the search for the Perfect Woman across continents through walls and in racy conversation; and two shows for the Nottingham Playhouse, *Bendigo* and *Walking Like Geoffrey*, were rumbustious yarns full of tricks, jokes and yucky characters. *Illuminatus* begins with Saul Goodman, a New York cop who thinks faster than he talks, investigating a strange disappearance of the editor of *Confrontation* magazine, a broadsheet of the libertarians Left. The offices, too, have been blown up.

Goodman and his bloodhound sidekick, Barney Muldoon, discover a boxful of memos to the effect that the Illuminati are beginning their career voyage of discovery. Meanwhile, an investigative reporter, George Dorn, is on assignment from *Confrontation* in Mad Dog, Texas. This well-meaning but impressionable Robin figure is soon to find his Batman in the shape of the mad, extravagant and Haggard Celine. While masturbating in a prison cell, George

is interrupted by a beautiful guerilla girl with a machine-gun; Mavis is to bring George to Celine's yellow submarine (stopping en route to deliver him on a public beach and blow up the prison); the vessel is bound for Atlantis and a desperate sea-battle with *Illuminatus* agents. The editor, too, has been appropriated. Celine, but why? Haggard Celine is not as independent as he seems nor are the Illuminati so foolish as to have neglected to own their enemies. The show is presented with a startling and highly effective economy. Chairs, beds, and rooms are on a smaller scale than in reality, a trick that works beautifully throughout but especially in the Texas prison; and, at the end of the third play, Dutch Schultz, inmate in a hospital ward and remember, more than he should know, (This stage presentation of paranoia was of particular interest to science-fiction author Brian Alderson, one of our number through out the day and a great believer in the potential of the theatre that has shaken off the shackles of social realism.)

The Dutch Schultz interlude follows another paranoid breakdown, that of a powerful businessman whom Celine wants George to check out on the pol-

The Entertainment Guide is on Page 14

tically contested island of Fernando Poo. Again, marvelous stage images: of undercover agents, of Mr. Campbell and his collaborator, Chris Langham, is the remarkable for its stageworthy. Hilarious episodes abound: there is the initiation of Paul Goodman into a secret society at a black mass supervised by one Padre Pedernosti, the underwater battle with Doctor Who effects and the co-operation of Howard, the singing dolphin; George's encounter with a naked belly-dancer who specialises in bringing all men to orgasm quickly and often (her efforts end with her disappearing through George's small back); the sudden appearance at a pop concert of a clean-cut quartet in white judo outfits calling themselves the American Medical Association.

The fourth play is, in fact, in the form of a pop concert, and for the first time, the narrative threads start fraying a little. And

by the time we arrive at the final play, we have been denied any decisive revelation about the *Illuminatus*, and, more importantly, about the dramatic statement of victory and defeat. Instead, the characters involved in the cycle, and a few who are completely new, come on one by one to say good-bye. There is a long speech about the Kennedy assassination, and Aristotle Onassis that recapitulates the themes of the day but does not serve them dramatically.

These, however, are quibbles and quite likely to be forgotten over the next couple of weeks. The work remains an astounding testament to what can be achieved on a minimal budget with the right man in charge. I have not seen anything in the English stage this year that begins to compete with it as an inspired and original investigation of a totally new form of theatre. And Mr. Campbell has put the whole thing together on £4,000 from the Arts Council and a few encouraging half-promises of a bit more to pay the actors. And what a cast! Chris Langham is delightful as the reluctant investigative reporter; Neil Cunningham, initially suave and rowdy as the strange Haggard Celine; Prunella Gee, sexy and hilarious as Celine's girl-friend John Joyce, baffled and mystically rain-soaked as the movie-film cop; and there are unfettered contributions from a host of local talent, including a sensational black female singer at the pop concert, and the brilliant Drummond and a band of six students under the direction of Dinah Dossor.

The complete cycle is scheduled for performance on the coming three Sundays, and after Christmas, on January 2. In between the five plays are to be given in rotation under their separate titles: *The Eye in the Pyramid*, *Swift Kick Inc.*, *The Man Who Murdered God*, *Wal-purgisnacht Rock* and *Leviathan*. As we reeled out of the tiny theatre at 10.30 on Sunday night, we repaired once more to the Cavern Wine Bar (open all day) for wearing a badge proclaiming membership of the League of Dynamic Discords. We knew that if the *Illuminatus* remained predictably unwavering, we at least had been part of an exciting dream that was, perhaps, only just beginning. Meanwhile, back in the world of conventional theatre, the Liverpool Playhouse is packing them in with *The Lion in Winter* and *The Playhouse Update*, a superb production by William Gault of Ted Whitehead's *The Four Seasons* is reminding the city's young married couples of how they stared towards each other in the 1940s, carved Sunday afternoon into the mid-1950s. The play stands up as a small masterpiece of acute observation and scathing dialogue.

Welsh National on tour

by RONALD CRICHTON

Boris Godunov in the original version, followed on successive nights by the recent productions of *Orpheus in the Underworld* and Tippet's *The Midsummer Marriage*, promised the kind of stimulating combination for which one scans foreign summer festival programmes, bending schedules this way and that. This, however, was not Salzburg or Zurich with festival flags flying but part of Welsh National Opera's autumn tour, during which four or five works were given in each city—Leeds saw a different opera every night (the two I missed were *Il trovatore* and *The Seraglio*) and the Grand Theatre was sold out for the entire week.

The Welsh Bore is a reproduction (scenery and costumes were destroyed in the recent fire) of John Moody's justly praised staging of Mussorgsky's 1874 version, using the edition and English translation of David Lloyd-Jones published last year by Oxford University Press. Hearing Mussorgsky plain after years of the Rimsky-Korsakov reworking, imposed by the vanity of pseudo-Shallapins, the sleepy consciences of managements and gramophone companies, is like spring water after an artificial fruit drink. Rimsky's satin gloss is very well in the right place—meaning his own operas, which we hear so rarely. In Boris, the smoothing-out and, looking-down on the truth, which was Mussorgsky's ideal.

Richard Armstrong and the Welsh Philharmonia gave the rough, irritant quality of the scoring with devotion and also keen intelligence—Mussorgsky unadorned is not foolproof, and in dull hands the series of episodes which make up his chronicle can easily lose impetus. It did not happen here: with the aid of the excellent translation, the pitiful story unfolded swiftly and absorbingly. For the success of *The Midsummer Marriage*, the first opera to sell

never degenerating into a selfish star performance. The augmented chorus, rightly preferred clarity and expressiveness to sheer volume: the off-stage singing was secure and carefully graded. John Moody's unglamorous production, based on the qualities of the original, was a gift of the Welsh National Opera to the Leeds audience. The violence of the Revolution scene is underplayed, but the more important sense of flux and reflux and public turmoil was exactly caught. One day, perhaps, Boris will be given by some festival performance of the complete Boris, with the Polish act and the St. Basil scene included.

Orpheus, new to Cardiff, last August (and reviewed here at the time), was staged for WNO by Louis Ducereux and his team of designers and choreographer from Nancy—the conception has a settled, required feel that suggests they have done it before. An Offenbachian underworld with so little harm-scum and board farce is certainly a change. I wonder if anyone has ever heard so many of the notes (they are well worth hearing) as in a Julian Smith's slightly academic unbending but extremely attentive conducting. Of the restored dance numbers, only the Ballet of the Furies remains. Very welcome: it is, not only for the music (Offenbach evidently had that gift of instinctive sympathy for the movements of classical dance, granted, only to a few composers), for the effective and quite stylish choreography of the Gligi Cadulescu, and for the production's happiest set and costumes. The Welsh dancers, who sensibly avoid the gloomy title "movement group," perform the little ballet with verve and lightness. I can't forbear from mentioning of Helen Field's Eurydice, so pretty, so supple, hardly a note or word was lost. The audience, a few noisy latecomers and stragglers apart, were as keen and concentrated as you could find anywhere.

out, it appears, in a tour notable for good attendances—a different story indeed from the time, not so long ago, when Tippet's mastery opera needed an avalanche of apology and advocacy. Ian Watt Smith's production (first seen in Cardiff in September) has settled down well. The larger stage at the Grand shows everything to better advantage—more room for the dances which are an essential part of the work, extra distance to increase the mystery and tone down the formerly strident colours of Ralph Koltai's remarkable set. The cast is unchanged, the chorus as buoyant as ever. Richard Armstrong's conducting and the playing of the Welsh Philharmonia are now even more distinguished for brilliant attack, for delicacy in the "magic" passages, for the complete absence of the E-string nerves that understandably tend to attack orchestral violinists in this and other scores by Tippet. A splendid achievement.

An achievement, moreover, that goes beyond the belated acceptance of a once-controversial British opera. Here was a rightly admired subsidised company which thrives, not on international guest stars (though they come from time to time) but on ensemble work, playing five operas in a row to full houses in a city which many people hope and intend will in the not too distant future be the base of another permanent company. There may be a hundred reasons why this can't be done now, but nobody can say that the interest isn't there. And Leeds has a trump card in the Grand Theatre, not too large or too small, with (at least from a side seat in the back row of the stalls) good sight lines and acoustics. Deep under the dress circle the sound was naturally on the dry side, but hardly a note or word was lost. The audience, a few noisy latecomers and stragglers apart, were as keen and concentrated as you could find anywhere.



Donald Sinden in the Royal Shakespeare Company's 'King Lear' which opened last night at Stratford-upon-Avon. (B. A. Young's review will appear in to-morrow's paper)

Elizabeth Hall

Juilliard Quartet

by RONALD CRICHTON

The famous string quartet from New York has returned to South Bank for what will surely now become an annual visit. Last season's Beethoven cycle is followed this year by three concerts, each with one work apiece by Mozart, Bartok and Schubert. The remaining concerts are to-night and next Tuesday. Sunday's programme consisted of Mozart's E flat Quartet K348, Bartok's No. 1, and Schubert's D minor, D810. There was a good but not absolutely full house. A pity—chamber music of this quality grows more valuable, not less, in stringent times.

The performances were nourishing, highly interesting, not entirely convincing in every particular, but always and valuably making one think about the music. This ensemble in spite of (perhaps partly because of) changes of personnel, and an amount of touring which must leave hardly any time for reflection, maintains commitment and interpretative insight at a high level. For this the experienced heard that Schubert was not so wholly congenial. But the variety and the final (albeit a little credit, but his present, closely knit team keep their distinct sage near the end where the

musical individualities—the second violin whose tone can take on the richness of a viola, the viola with a stunning range of colour, the cellist eternally watchful who is also an agile, highly sensitive player.

In the Mozart the slow movement came up with especial freshness, with the a-b-a-b-a of rolling triplets, and over and against which Mozart pits cross-rhythm, and unsettles harmonic adventures. Bartok's First (a work of abundant originality, far and away fairly overshadowed by the obviously more concise and far more radical middle quartets) was played with the eloquence and technical polish which the Juilliard habitually bring to this composer's music.

Something about the first of (perhaps partly because of) changes of personnel, and an amount of touring which must leave hardly any time for reflection, maintains commitment and interpretative insight at a high level. For this the experienced heard that Schubert was not so wholly congenial. But the variety and the final (albeit a little credit, but his present, closely knit team keep their distinct sage near the end where the

music threatens to trail away into outer darkness) set those doubts at rest.

Dylan Thomas Society

The first Dylan Thomas society was recently formed at a meeting held at the Poetry Centre, London. With nearly 50 members so far its principal aim is to further the appreciation of Thomas's work. The chairman of the society is Walford Davies, lecturer in the English Department of the University College of Wales, Aberystwyth. It is his honorary secretary and also the man responsible for calling the founding meeting is Reg Charles of Llanidloes Wales. The president of the society is the author's daughter, Aeronwy Thomas-Elis. Further details can be obtained from the acting London branch secretary John Walford, 6, Theodore House, Roehampton Lane, London, SW15, or from the society's secretary, Reg Charles, "Pencinnell", Glyncroft, Llanidloes, Powys, Wales.

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EUROPEAN NEWS

Christian Democrats in talks with Spanish PM

BY ROGER MATTHEWS

MADRID, Nov. 29

A TEAM of five Christian Democrat leaders went to see Prime Minister Sr. Adolfo Suarez today in a bid to win agreement on the guarantees they believe to be vital, if the December 15 referendum on constitutional reform and future general elections is to have any credibility.

IFO SURVEY OF INDUSTRY

West German business climate deteriorates

BY ADRIAN DICKS

BONN, Nov. 29

THE BUSINESS climate in West Germany showed a further deterioration during October, the Ifo economic research institute of Munich reported today in its latest survey of manufacturing industry.

This finding, according to Ifo, reflected not so much companies' expectations for the next six months as their judgment on the state of business at the time of the survey. There was a slight improvement in the overall rate of capacity use during October, to 82.6 per cent, yet about one-third of the sample reported that their own capacity use was still too low, while recent new orders received still left a high share of companies feeling that orders in hand remained unsatisfactorily low.

The Ifo findings—often considered one of the most reliable measures of the state of the West German economy—coincided today with a foreboding of higher unemployment offered

members of the main socialist party, the PSOE, have also been held while putting up posters announcing their congress in Madrid from December 5 to 8.

The Prime Minister is believed to be in no hurry to open negotiations with the Opposition, but merely wishes to offer the prospect of talks, so that no time is lost for any effective campaign to be mounted in favour of abstention from the referendum.

The Government is confident of getting a substantial "yes" vote, and wishes in the time before the poll to demonstrate its openness to negotiation.

State-run television announced this morning that those political parties which have been legalised would be allowed time to explain their attitudes to the referendum, along with those which have applied for legislation. This, however, is a far cry from opposition demands that all groups have a right to express themselves freely in a democratic situation. So far, the majority of political parties has refused to submit to the regime's vetting procedures.

Many hundreds of bookshops in the Catalan region and in Valencia did not open today in protest against the wave of attacks from extreme right-wing groups in the past few months, and the failure of the police to arrest those responsible. Four bookshops selling left-wing literature were wrecked by bombs at the end of last week.

E. German dissident under house arrest

BY LESLIE COLITT

BERLIN, Nov. 29

THE MOST prominent remaining East German dissident, Professor Robert Havemann, has been placed under house arrest at his home in a suburb of East Berlin. His confinement comes after the 67-year-old physicist and Marxist philosopher repeatedly criticised the recent expulsion from East Germany of the political poet and singer Wolf Biermann.

Westerners and East Germans who attempted to approach the cottage occupied by Professor Havemann and his wife are informed by police they can go no closer. His telephone line has been cut, and the only person linking him with the outside is his daughter, who is living with the wife of Biermann. Another close friend of the professor, the writer Jürgen Fuchs, is still detained by police after openly criticising the Government's decision not to let Biermann return from a brief tour of the country's top jazz group have also been arrested, along with other persons, including clergymen who have played forbidden tape-recordings of Biermann to private gatherings.

A recent performance by Biermann in Cologne set off the current wave of arrests and protests in East Germany. Biermann's satirical songs about life in East Germany, and about West Germany, were carried on West German television, and seen by millions of East Germans who are able to receive western television. Biermann has not been allowed

to perform in East Germany for the past 12 years, although he insisted it was a better place to live than West Germany.

The East German Government replied to the televised appearance by banning the poet, a move which led to a joint protest statement from East Germany's leading writers and artists. It was the first time this had happened in the normally obedient society. Since then, East German writers, artists and intellectuals have come under great pressure to declare their backing for the expulsion of Biermann. The confrontation between the writers and the Government comes at a time when some 100,000 East Germans have petitioned the Government for permission to resettle in West Germany—an unexpected result of last year's Helsinki conference.

EEC jobless

UNEMPLOYMENT has risen in Belgium, Denmark, Germany and France, according to the latest EEC Commission figures. David Buchan reports from Brussels.

A small improvement is seen in the other five member states, but EEC statisticians see an underlying worsening of the job market in both West Germany (4.1 per cent in October compared with 3.9 per cent the month before) and France (3.8 per cent in September, the latest month available as against 4.5 per cent in August).

Danish political crisis intensifies over strike

BY HILARY BARNES

COPENHAGEN, Nov. 29

THE DANISH Prime Minister, in breach of current collective left-wing Socialists decide to Mr. Anker Joergensen will wage agreements but then went vote against the Government. The Government and the Folketing (parliament) are being forced to step in to prevent the TUC.

On Friday, the Prime Minister refused to call an election and urged instead a resumption of negotiations to solve the strike 1977 and 1978, which seeks to limit income increases to 5 per cent a year and will come into force if the Government's incomes policy for 1977 and 1978 is not accepted.

The Government has demanded effect with new collective wage agreements due for conclusion in March and April.

When the Social Democratic minority Government apparently agreed with other parties to this advice, it is doubtful how-hager and the Odense Steel introduced civil court fines (in ever, whether there would be a Shipyard caused several thousand other workers to be for anyone who went on strike unless the Communists and the sent home to-day.

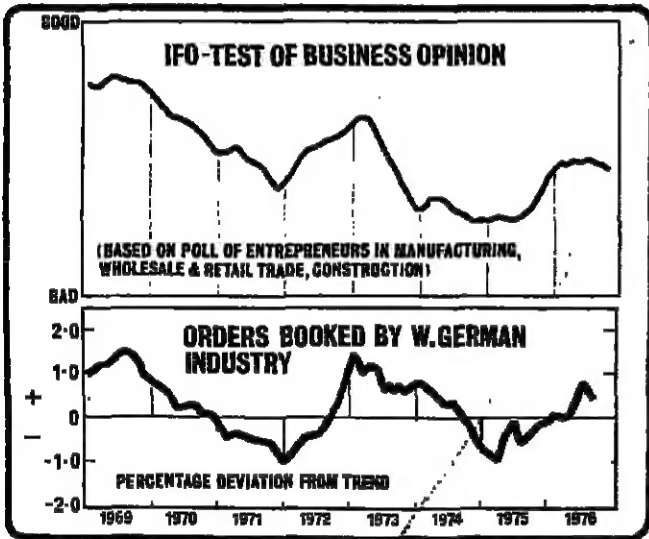
Dutch wage agreement unlikely

BY MICHAEL VAN OS

THE HAGUE, Nov. 29

THE CHANCES that Dutch employers and trade unions will reach agreement on a central wage agreement for 1977 are slim. The main stumbling block, which is again the extent of the automatic compensation for the price rises, is not expected to be overcome in the talks between the two sides and the Government, which are due to start here tomorrow.

The failure to reach a central agreement does not intend to come before next Spring's general election, as it is called, will mean up with a wage measure for election.



by the head of the federal labour office, Herr Josef S. Sinig, who indicated in a news agency interview that the November figures, expected to be published later this week, might show a seasonal increase in the number of unemployed to around the 1.5 million mark, as well as a rise in the short-time working figures.

The break-down of the IFO survey once again shows considerable variations between the major industrial sectors, and within these, between individual industries. But common to all, the institute writes, is a shrinkage of expectations of further increases in export business during the next three months. There was also little expectation of further increases in production.

In the capital goods sector, IFO records that in spite of brisk demand in some areas, there was little change in the overall unfavourable view of the level of orders in hand, with nearly half of the sample recording the present level as relatively low. Capacity use, at a seasonally-adjusted 82.6 per cent, showed little change from three months ago.

Machine tool manufacturers, in spite of some signs of firmer demand, reported little overall improvement in the business situation. No further improvement in export orders was expected.

Steel and light metal producers also saw no reason to expect any improvement, and suffered a drop in their capacity use from 82.2 to 79.2 per cent. A similar story was told by the electrical engineering industry, which also experienced a sharp fall in capacity use from the summer to only 72.7 per cent.

As in past months, the Ifo survey also shows a strong trend in other capital goods industries, notably office equipment and data processing machinery producers, who continue to look to further improvements in export business in the next few months.

While commercial vehicle builders also see bright prospects for their exports, however, in precision engineering, current economic upswing.

IS IT URGENT—

Please will you join the many generous friends who have kindly made short-term, interest-free loans available to the Marie Curie Memorial Foundation to help finance the completion and opening, before Christmas, of two new Homes with over 100 beds for the care of the most sadly distressed cancer sufferers in the U.K. Assured repayment in 6, 12 or 24 months or at 7 days' notice. Details from the Secretary, 124, Sloane Street, London, S.W.1 001-730 81581. No loan is too small or too big in the present acute inflationary situation.

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Latest thinking on the Turbo-charging of truck engines.

BY DR. MAGNUS PYKE.



A further advantage was that by running the engine like this at high pressure he obtained greater efficiency.

That is to say he got more work from each unit amount of fuel.

Turbo-charging, first applied to big marine diesels, uses part of the waste energy of the gases in an engine's exhaust pipe to run a little turbine.

This drives a compressor which forces more air into the engine's cylinder than would otherwise be sucked in by the pistons.

It gives three important advantages. The first is a more efficient use of fuel.

The second is particularly valuable: because more fuel is taken into each cylinder at every stroke, more power is obtained from the engine.

A third benefit is that because the turbo-charger compresses the air which flows into the engine, this air becomes hot, the fuel that is mixed with it burns more promptly and the engine is consequently quieter.

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And since the turbo-charger may at times need to spin at 100,000 RPM it must obviously be properly made, adequately lubricated and precisely designed to suit the engine it is to work with.

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the weight of the truck of about 100 lbs.

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Of course to win these prizes the structure of the engine must be made strong enough to stand the extra pressure, the cooling system must be efficient enough to dissipate the extra heat which is inevitably rejected by the engine.

This is part of the Carnot Cycle (which, I need hardly add, is not a means of transport but one of the fundamental principles of thermodynamics).

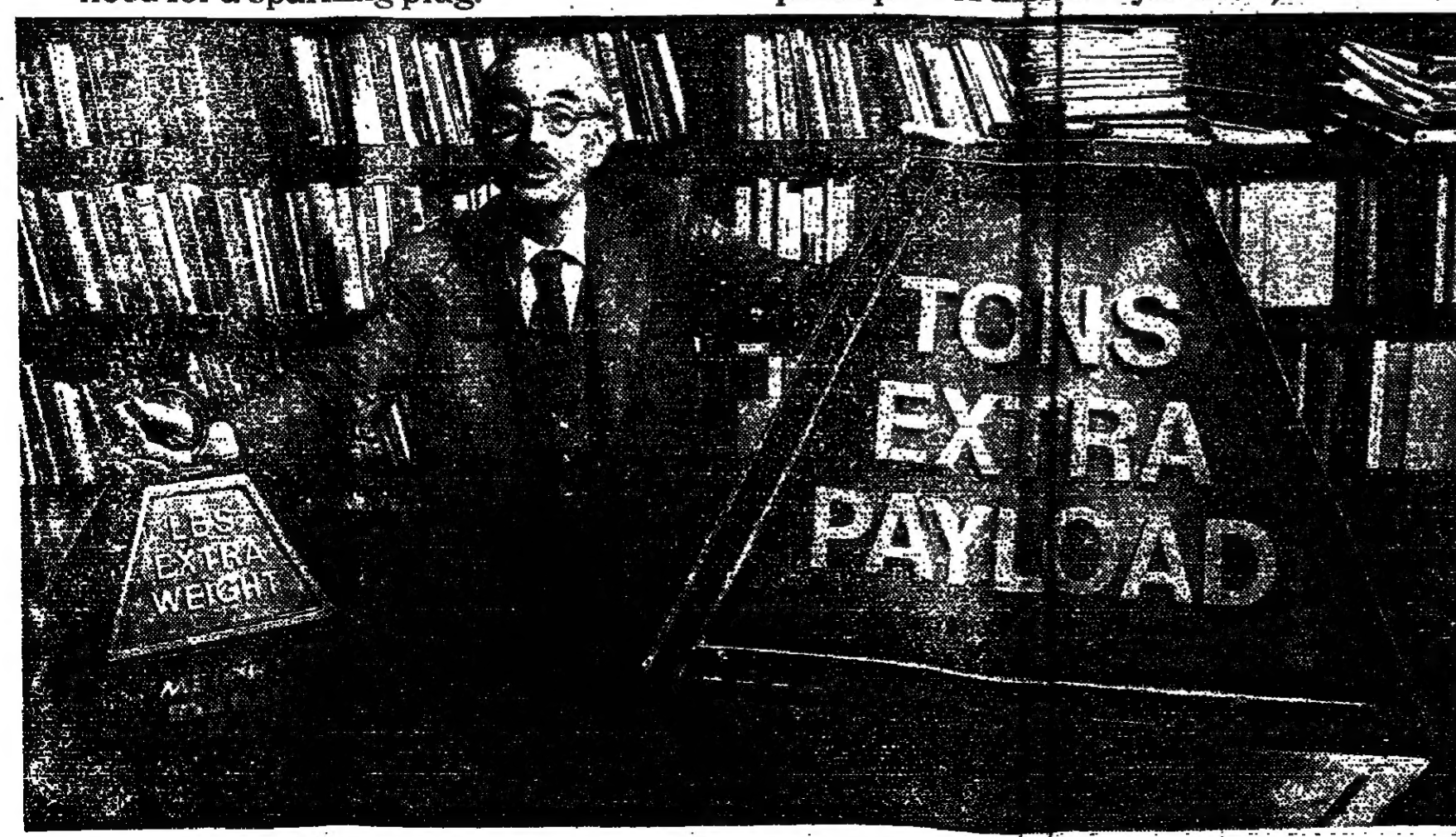
To start with, the engine has been strengthened by clamping the cylinder head down more firmly.

Next, they have taken a good deal of trouble to make sure that the cooling system works more efficiently, the thermostats do their job and the water circulates no matter what the engine is doing.

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FORD TRUCKS 

Dr Magnus Pyke

AMERICAN NEWS

Power struggle builds up in Republican party

BY JUREK MARTIN, U.S. EDITOR

MR. JOHN CONNALLY, in one of his more Delphic moods, appeared today to be discouraging speculation that he would bid for job of National Chairman of the Republican Party, which has to be filled early next year. He implied in a morning television programme that he did not think his talents would be particularly suitable for the post.

However, it is clear that Mr. Connally, the former Treasury Secretary and Democratic Governor of Texas, and a number of leading Republicans are going to be involved over the weeks to come in a power struggle for control of the party.

Today the embattled ranks of Republican Governors are meeting in Washington to contemplate the future. There are now only a dozen of them, one less than before the general election, and they are due to be addressed by, *inter alia*, Mr. Connally.

The most prominent new Republican Governor, Mr. Jim Thompson of Illinois, said in an interview this morning that the

party needed the same sort of technician as Mr. Robert Strauss, the enormously successful Democratic Party chairman, to rebuild Republican strength.

The Democrats thrived on "diversity," Mr. Thompson said. "They had a technician for a chairman. Bob Strauss didn't let ideology get in the way of building an effective apparatus."

However, it is unlikely that Republican conservatives will pay much heed to Mr. Thompson's advice. Supporters of both Mr. Connally and former California Governor Ronald Reagan are keen to re-establish the conservative control of the party that they feel was lost when President Ford beat Mr. Reagan for the nomination.

Given the Conservatives' superior organisational abilities and generally greater enthusiasm, their chances of picking a successor to the outgoing Mr. Strauss or like Mr. Ray Bliss, who is properly accorded much credit for the Republican recovery after the Goldwater debacle of 1964.

As it stands, both the conservative and moderate camps have their own ideas as to who should fill the bill: the former might be happy with either Mr. Connally or Mr. Reagan, but could settle for the defeated Senator from Tennessee, Mr. William Brock.

The latter have mentioned the name of President Ford's able campaign manager, Mr. James Baker, and could even appeal to Mr. George Bush, who is to resign in January as director of the CIA.

Others in the running include Mr. William Simon, the current Treasury Secretary, and Mr. Thomas Milligan, the Indiana Republican Party chairman, who is a self-proclaimed "technician."

WASHINGTON, Nov. 29.

Conservatives and may be able to put up a better fight than has been the case in intra-party contests in recent years.

Seeking to avoid too brutal a fight, Senator Robert Dole, the Vice Presidential candidate and former party chairman in the Nixon years, has proposed a compromise whereby a committee of well-known Republicans (Mr. Dole mentioned President Ford, Mr. Connally and Mr. Reagan) be formed to help choose a new chairman.

Mr. Dole seemed to agree with Mr. Thompson in advocating the election of an uncontroversial technician to the job, like Mr. Strauss or like Mr. Ray Bliss, who is properly accorded much credit for the Republican recovery after the Goldwater debacle of 1964.

As it stands, both the conservative and moderate camps have their own ideas as to who should fill the bill: the former might be happy with either Mr. Connally or Mr. Reagan, but could settle for the defeated Senator from Tennessee, Mr. William Brock.

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Others in the running include Mr. William Simon, the current Treasury Secretary, and Mr. Thomas Milligan, the Indiana Republican Party chairman, who is a self-proclaimed "technician."

MEXICO'S NEW PRESIDENT

Mending the broken bridges

BY ALAN RIDING IN MEXICO CITY

SR. JOSE LOPEZ PORTILLO succeeds Sr. Luis Echeverria as President of Mexico tomorrow. He inherits a country that is deeply divided politically and undergoing its worst economic convulsion in more than 20 years. For the first time in memory, foreigners are wondering whether Mexico's legendary stability can still be taken for granted, while Mexicans are suffering a deep crisis of confidence in themselves and their rulers.

As the first step towards re-establishing political tranquillity and economic growth, Sr. Lopez Portillo must win the confidence of Mexicans and foreigners alike. Already he enjoys the goodwill of many quarters in Mexico and the U.S. that are simply relieved to see Sr. Echeverria leave office.

He also has the advantages of charm and charisma, features of his personality which failed to come across during his election campaign but which will nevertheless help him in coming months.

But while all major interest groups here are looking to Sr. Lopez Portillo to resolve the current crisis, Sr. Echeverria's controversial performance over the past few months has strengthened the determination of each of them to press for an administration that favours the conservative private sector, on the defensive for the past six years, is fairly confident that the economic crisis will force Sr. Lopez Portillo to move to the right.

The 23 per cent wage increase which followed the devaluation of the peso on August 31, and the mass expropriation of private farms in north-west Mexico two weeks ago, on the other hand, have injected new militancy into the labour and peasant organisations.

There is a consensus that a period of economic austerity is unavoidable to stabilise the peso, to control inflation and to meet the conditions for further credit imposed by the International Monetary Fund and the foreign banking community. But it is still not clear which sectors of the population will pay the main price for this austerity, although greater unemployment, lower wage increases and tighter credit seem likely.

There is also a general desire for Sr. Lopez Portillo to become a strong president, not only because Mexico's highly centralised political system requires it, but also because he will not be dominated by Sr. Echeverria.

The outgoing President has carefully placed himself in a position to exercise continuing political influence.

But other intentions can be read from his control of a major newspaper chain and his placing of loyal aides in positions of leadership in Congress, the ruling Institutional Revolutionary Party and peasant worker organisations.

If a political clash with Sr. Echeverria and his supporters can be avoided, however, Sr. Lopez Portillo's first priority will be the economy.

By devaluing the peso for the first time in 22 years just three months ago, his predecessor anticipated the first measure expected of the new Government, but Sr. Lopez Portillo must soon decide when to resume official foreign exchange dealings—suspended last week after a panic flight of capital—and whether the time has come to impose exchange controls.

Clearly his own abilities as an economist have still to be tested. Before becoming Finance Minister in May 1973, the 58-year-old Lopez Portillo had spent most of his relatively short

career—first example, the domestic private sector and foreign investors and bankers should no longer have to be through clouds of

reality of Government policies. Sr. Lopez Portillo's own simplification of the bureaucratic procedures necessary before companies can produce and export. And, without political controversy, the new President's own economic goal—a major fiscal reform switching the emphasis from indirect to direct taxation—may be possible.

Given his pressing domestic problems, Sr. Lopez Portillo is expected to lay less stress on foreign affairs and, above all, on Mexico's bid for Third World leadership. Lip-service will continue to be paid to the need for a "new world economic order," but a special effort will be made to improve relations with Washington. The fact that President-elect Jimmy Carter's wife, Rosalynn, is Secretary of the State, is being stressed by the Lopez Portillo team, and there are hopes that the current

US Ambassador here, Mr. John J. Palfrey, will become the next US Assistant Secretary of State for Inter-American Affairs. Clearly, during a time of crisis, the reality of Mexico's enormous economic dependence on the U.S. becomes difficult to disguise in

social style—has less rhetorical than Sr. Echeverria's, and so far at least, Sr. Lopez Portillo has shown himself to be a realist.

Carter pledge to blacks

BY DAVID BELL

WASHINGTON, Nov. 29.

MR. JIMMY CARTER spoke last night—via a special telephone hook-up—to the first public audience that he has addressed since winning the Presidential election. By no coincidence he chose to make his first brief speech to The National Black Caucus, the group of black political leaders who worked so hard on his behalf to get out the black vote on election day.

Mr. Carter won about 90 per cent of the votes cast by black Americans. "One of the greatest commitments I have made is never to disappoint you. I share your dreams about the future," he said.

It has become even clearer in the month since the election that blacks made up the critical margin of victory in several of the states that Mr. Carter won. As he promised they would, blacks make up a significant proportion of the new Carter transition team which has just begun work here and they are expected to get more than one senior Cabinet post in the weeks ahead.

A further symbol of the new President's determination not to forget his black supporters is his decision to send his nine-year-old daughter Amy to a public elementary school about a mile from the White House. This school is 90 per cent black with a further 30 per cent of the pupils the children of embassy officials from 26 countries. Only

10 per cent of its children are white Americans. Washington's school system as a whole is overwhelmingly black as are the public school systems in many other large American cities. Blacks will therefore see Mr. Carter's decision to enrol Amy in a public school as an immensely important symbol, the more so since she will be the first child of a President to attend a racially integrated public school and the first to attend any public school since 1904.

Coincidentally, the Supreme Court this morning issued another interim judgment about busing, compulsory transporting of children within school districts to achieve racial balance. This remains one of the most intractable social problems in the U.S. and the split now before the court deals with Wilmington, Delaware, widely regarded as a test case.

Here for the first time in the North, the courts are proposing that children should be moved from predominantly black city schools to mostly white suburban ones. The Supreme Court instructed a lower court to give more study to the case before it heard arguments from the many groups that oppose such busing. If the decision is approved it could cause serious unrest as many suburban parents left the city centres to escape what they regard as inferior inner city education.

Bethlehem raises prices of some steels by 6%

BY JAY PALMER

NEW YORK, Nov. 29.

BETHLEHEM Steel, America's second largest steel producer, this morning announced that it would increase the price of certain steels by 6 per cent, from Wednesday. However, at the same time, U.S. Steel, the giant of the American steel industry, refused to indicate whether or not it would lift its prices.

The Bethlehem price increase comes in the wake of similar price increases by other smaller steel producers over the first week. Last Wednesday, the round of higher prices was sparked off when National and Jones and Laughlin both lifted their prices for flat-rolled steels, which are used by the auto and consumer appliance industries, increases.

by about \$15-20 a ton, equivalent to 6 per cent. Subsequently, four other steel companies followed their lead. On Friday, Inland Steel and Youngstown Sheet and Tube, Pittsburgh all lifted the price of their individual key steel products by the same percentage.

Over the past two months countless steel companies have stated an urgent need to raise prices, and restore margins, but it has been generally thought that a new higher level of prices would have small chance of surviving unless Bethlehem and U.S. Steel, historically industry price leaders, also made increases.

CUBA'S NATIONAL ASSEMBLY

A time of austerity

BY HUGH O'SHAUGHNESSY

THE CUBAN National Assembly, the first deliberative body to be installed on the island since the 1959 revolution, is to be inaugurated in Havana on Thursday. The ceremony will take place amid increasing austerity measures imposed by the Government in the wake of big falls in Cuba's income from its main export item, sugar.

The Assembly delegates, who were chosen indirectly in a series of nationwide polls over the past four months, are expected to vote in Premier Fidel Castro to the post of Head of State.

Under the new Cuban constitution adopted last year, a Council of State is created whose members are selected by the National Assembly. The President of this Council will henceforward combine the roles of Head of State and Head of Government.

Under the *ad hoc* governmental system with which Cuba has been living since 1959 the Presidency of the Republic has been a largely formal position, latterly occupied by Dr. Osvaldo Dorticos, one of Cuba's leading economic administrators.

Premier Castro has been Head of Government, First Secretary of the Party and Commander-in-Chief. He is expected to retain his party and military posts under the new dispensation but will have a more formally designated group of associates to assist him in his different roles.

The inauguration of the Assembly is seen as the culmination of a process of systematising Cuban administration and separating out the tasks of the Communist Party, the government and the labour organisations. Cuban administrative procedures, now how increased similarity to those ruling in Eastern Europe.

At the same time the armed forces are undergoing changes which bring their practice more in line with international practice. The rank of general is being adopted—hitherto the highest rank had been major—and six new uniforms are being brought in substituting the ubiquitous olive drab fatigues.

The continuing seriousness of the island's economic difficulties is being brought home to the population an last Wednesday the telephone service which had been free since 1964 was returned to a paying basis and the length of calls from public boxes reduced. In September Premier Castro revealed the extent of the disinflation of the economy after the steep fall in the international price of sugar which is by far the country's biggest export item. The coffee ration was simultaneously reduced, from 43 to 30 grams a week.

Speculation is centred on a possible shift of policy towards Angola. According to Cuban officials, Cuba may seek economies in the amount of technical assistance given to the Neto government while maintaining military assistance. The Angolan Premier Sr. Iopo de Nascimento has announced that he will visit Havana and may well appear at Thursday's inauguration celebrations.

Meanwhile, under an agreement signed last week between Venezuela and the Soviet Union during the visit to Moscow of President Andres Perez, Venezuela is to take over shipping the oil now supplied by the Soviet Union. The Soviets will supply similar quantities of oil to Venezuela's customers in the Eastern Hemisphere. The Soviets will thus be able to save the cost of sending oil to Cuba across the Atlantic.

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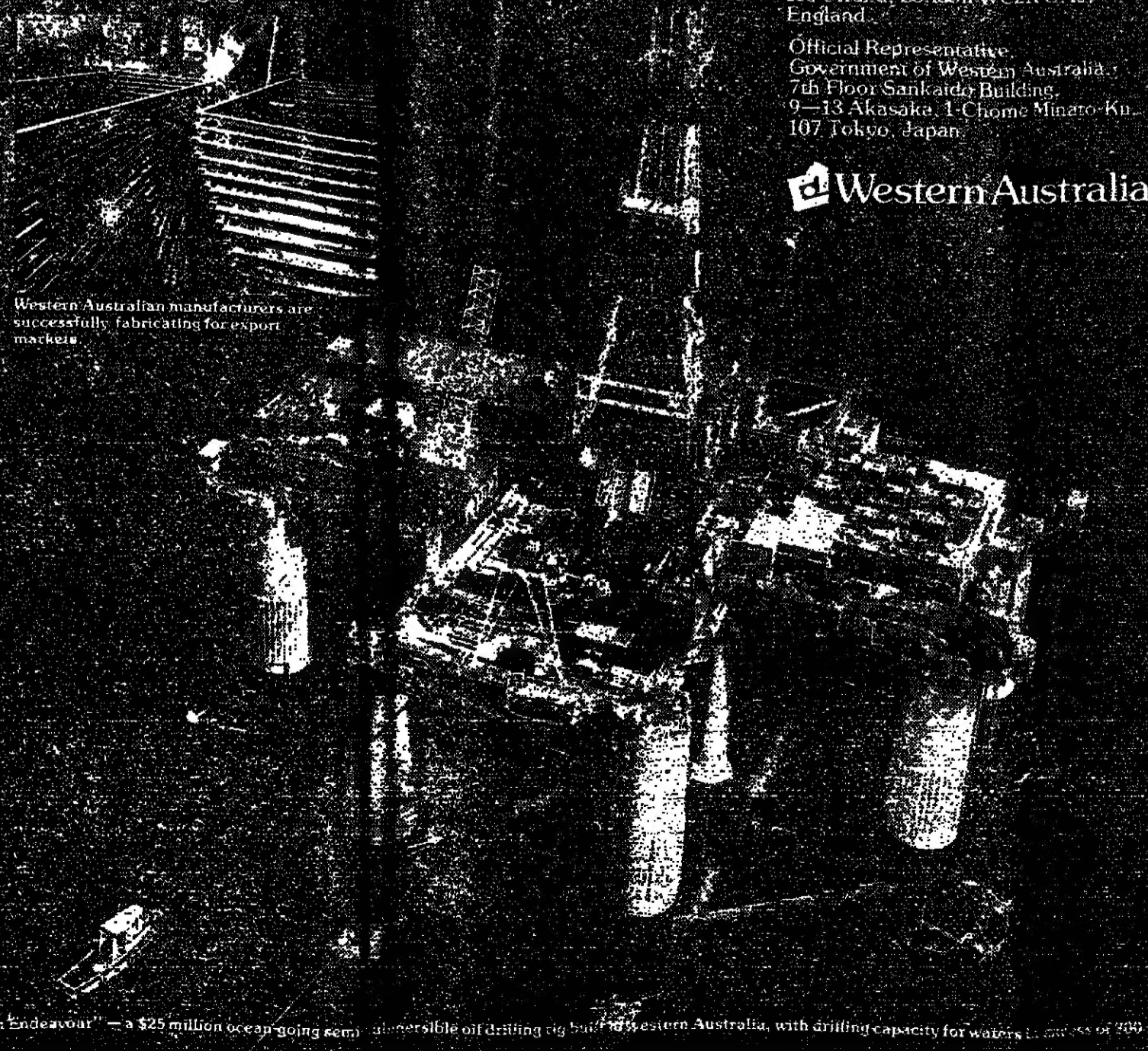
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WORLD TRADE NEWS

Sharp drop in orders brings lay-offs at Saviem

BY DAVID CURRY.

THE SHARP decline in orders for both home and export deliveries is forcing Saviem, one of the two commercial vehicle subsidiaries of the nationalised motor company Renault, to introduce lay-offs for five days over Christmas at its factory near Caen. The company has already lost one day in November in an attempt to cut back production in the face of stocks of some 3,000 unsold vehicles.

Renault's other lorry builder, Berliet has not yet had to resort to layoffs but it is as hard hit as Saviem and a reduction in working hours cannot be excluded. Renault says that orders for lorries of less than six tonnes, which is the larger part of Saviem's production, were 50 per cent down on a year ago for the home market and 32 per cent down for export.

Although all sectors have been badly hit, the relatively lighter lorries had suffered the worst short-fall. The company suspects that part of the problem is that small concerns which were encouraged to place orders last year to take advantage of the Government's investment concessions have deferred taking deliveries in the light of persistent economic difficulties and the continuing lack of confidence.

The sharpness of the downturn which has hit the industry since the summer is illustrated by figures produced by the French motor Manufacturers Association. Production of utility vehicles up to six tonnes in the first 10 months of the year were more than 46 per cent up on the same period last year at around 300,000 and exports were some 12.5 per cent ahead. For October alone, however, reduction was only 1 per cent, ahead of last year and exports 5.5 per cent down.

For weights of more than six tonnes, which take in much of Berliet's range, production was some 5 per cent up over 10 months but exports were 23 per cent down. For October alone output was one per cent ahead and exports 35.5 per cent lower.

In the home market for vehicles of more than six tonnes Berliet had a share of some 26.9 per cent, and Saviem 19.3 per cent, over the first three quarters of the year.

Duty may be levied, too, in the case of clothes from the U.K. at 25 per cent, on purchases over a limit of £126.

In a letter to the Customs Directorate, the Norwegian Travel Agents' Association has complained that the crackdown—almost total in the case of travellers from Britain—is having a negative effect on tourist traffic, causing long queues and great irritation. The Directorate is now considering an increase in the £40 tourist import quota, which has been unchanged for over 300 years.

Perkins Yugoslav deal

BY TERRY DODSWORTH

PERKINS ENGINES, the Peterborough subsidiary of Massey-Ferguson, has won an order valued at more than £750,000 from Yugoslavia's major car and truck manufacturer, Zavod Crvena Zastava of Cragujevac.

Zastava has ordered more than 1,000 four-cylinder diesel engines and parts for delivery in 1977. The company makes vehicles

under a Fiat licence and began installing the units—the Perkins 4108 diesel—in vans for the domestic market last year. This year's order shows an increase of 25 per cent on the 1976 requirement.

The same diesel engine has recently been installed in a version of the Alfa Romeo Giulia car, and goes into an Alfa light van.

Tourist purchases in U.K. worry Norwegian retailers

BY FAY GJESTER

OSLO, Nov. 29.

A SUDDEN recent crackdown by Norway's Customs on the growing number of Norwegians visiting Britain to shop had led to queuing and congestion at ports and airports handling this traffic. Tougher inspection of returns, tougher shopping was introduced after Norwegian clothing manufacturers and retailers complained their trade was being hit by the growing volume for shopping across the North Sea.

In the first eight months of 1978, some 135,000 Norwegians visited Britain, taking with them Kr.350m. (£40m.) worth of sterling in cash and travellers' cheques. Much of this money was certainly spent on clothes which on average now cost only half as much in Britain as in Norway. The Norwegian Clothing Manufacturers Association claims that tourist purchases in Britain now account for a tenth of all Norwegian spending on clothes.

The stricter checks have come as a shock to Norwegians. For years, customs checks have been cursory and concerned mainly with enforcing the limit on duty-free imports of spirits and tobacco. Now, following the letter of the law, inspectors are demanding the 20 per cent Norwegian VAT on all goods over the £40 tourist import quota. Stavanger Airport Customs took Kr.18,000 in VAT alone during a recent week-end.

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GATT textile talks open

By David Egli

GENEVA, Nov. 29.

A MAJOR review of the multi-fibre arrangement which regulates world trade in textiles will be undertaken here over the next three days by the textiles committee of the General Agreement on Tariffs and Trade. It will set the scene for examination, next week, of whether the textiles arrangement should be continued in its present form when it expires at the end of next year, whether it should be modified, or discontinued.

The Committee has before it a report of the Textiles Surveillance Body which describes the operation of the arrangement since it came into force at the beginning of 1974 and the actions taken under it by the participating countries. It attempts to analyse, as far as is possible, the effects of the arrangement on textiles trade and textiles policy, and the degree to which its objectives have been realised.

The report studies the extent to which restrictions on trade in textiles have increased or diminished during this period, and the frequency of recourse to the main operative articles.

Relatively high-ranking delegations are here from all the main textile trading countries. The European Community representative, Mr. B. Meynell, has indicated concern at the increase in the growth of textile imports into the Community in recent years and is expected to take a reasonably hard line in negotiations on a renewal of the multi-fibre arrangement.

N. Zealand opts for compromise

BY DAVID HATWARD

WELLINGTON, Nov. 29.

NEW ZEALAND was caught unaware by Australia's hefty 174 per cent devaluation on Sunday. Thus its own decision last night to devalue the New Zealand dollar by 7 per cent, against all currencies except the Australian dollar, is a compromise, though one reached after 24 hours of intensive deliberations.

In making it, New Zealand hopes to retain some competitive advantage for its exports in the increasingly important Australian market while at the same time minimising the higher import costs caused by devaluation and which will rebound on New Zealand's own inflation rate.

As against the Australian dollar, the New Zealand dollar is now worth 88 Australian cents, a gain of more than 10 per cent on the old rate of 79 cents. It has lost 5 cents of its value against the American dollar.

In deciding on a different parity for the Australian dollar as against other currencies, the major factor was the effect on New Zealand's exports to Australia. Prime Minister Robert Muldoon admits his Government seriously considered making no change at all against the Australian dollar. This, however, would have meant too big a loss for New Zealand manufacturers who would have lost much of the competitive advantage they have enjoyed for the past 15 months.

New Zealand's 15 per cent devaluation in August last year gave New Zealand a 22 per cent price advantage over Australia. This provided a tremendous incentive to New Zealand's trade with Australia. Exports have since increased by 80 per cent, and now stand at \$250m.—mostly from manufactured goods. In

the coming year they could top \$300m.

With its current balance of payments problems—the deficit has been running at an annual average of \$750m. for the past two years—New Zealand cannot afford to lose any of this export market. Indicative of industry's sensitivity was the surprise of the Manufacturers' Federation.

"We never thought Australia would devalue by this much," said President Mr. Lloyd Brown. Mr. Muldoon equally admits that the size of the Australian move was bad news for New Zealand. He claims that when he spoke to the Australian Federal Treasurer, Mr. Lynch, a month ago he was told Australia had no intention of devaluing. Mr. Lynch telephoned New Zealand Prime Minister at 2.30 Sunday afternoon with the news.

The full impact of the 7 per cent New Zealand devaluation in the U.K. and other countries could be slightly cushioned by the fact that New Zealand's exchange rate is not tied to any one currency. Instead the New Zealand reserve bank uses a basket of currencies drawn from New Zealand's main trading partners to determine an average exchange rate. Because Australia is one of the countries in the basket the effective devaluation in other areas could be no more than 5 per cent.

This will also help to cushion the adverse domestic inflationary effects. The government has so far failed to get inflation down. Prices are still rising at an annual rate of 16 per cent, a year in spite of government action to contain inflation.

The Government is now facing a demand from the Federation of Labour for a 5 per cent general wage increase for every worker in the country. This claim could be stepped up if higher costs of raw materials and imported goods push up internal prices and find their way into the cost-of-living index. Individual militant unions are also battling the Government for wage-increases.

On the other hand devaluation will be of only marginal benefit to New Zealand's primary export industries. Most agricultural exports are sold on markets outside Australia and with current world prices demand do not need the stimulation of devaluation. Nonetheless the New Zealand Meat Producers Board says Australia's 174 per cent devaluation gives Australia a competitive edge in the two free trading areas—the Soviet Union and the Middle East. However, the Board does not seem unduly perturbed about the effects of Australian devaluation in competing with New Zealand in other-world markets.

One consequence of the devaluation may be to hasten a move which Mr. Muldoon has said New Zealand is contemplating. This would involve a break from the present system of linking New Zealand's dollar with a basket of currencies to a parity flexibly determined by changing market conditions.

For the moment, however, the Government has decided on a compromise figure of 7 per cent. This is more than Mr. Muldoon's Cabinet wanted, less than manufacturers would have liked, and smaller than the economists believed it should be.

Cambodia opens up

HONG KONG, Nov. 29.

CAMBODIA'S COMMUNIST regime is quietly making low level moves to establish commercial ties with the capitalist world.

It has been learned that the Cambodian Government has set up a state trading company here. Recently the U.S. Government, in its first "friendly" gesture toward the regime in Phnom Penh, approved the shipment of an insecticide needed to fight malaria.

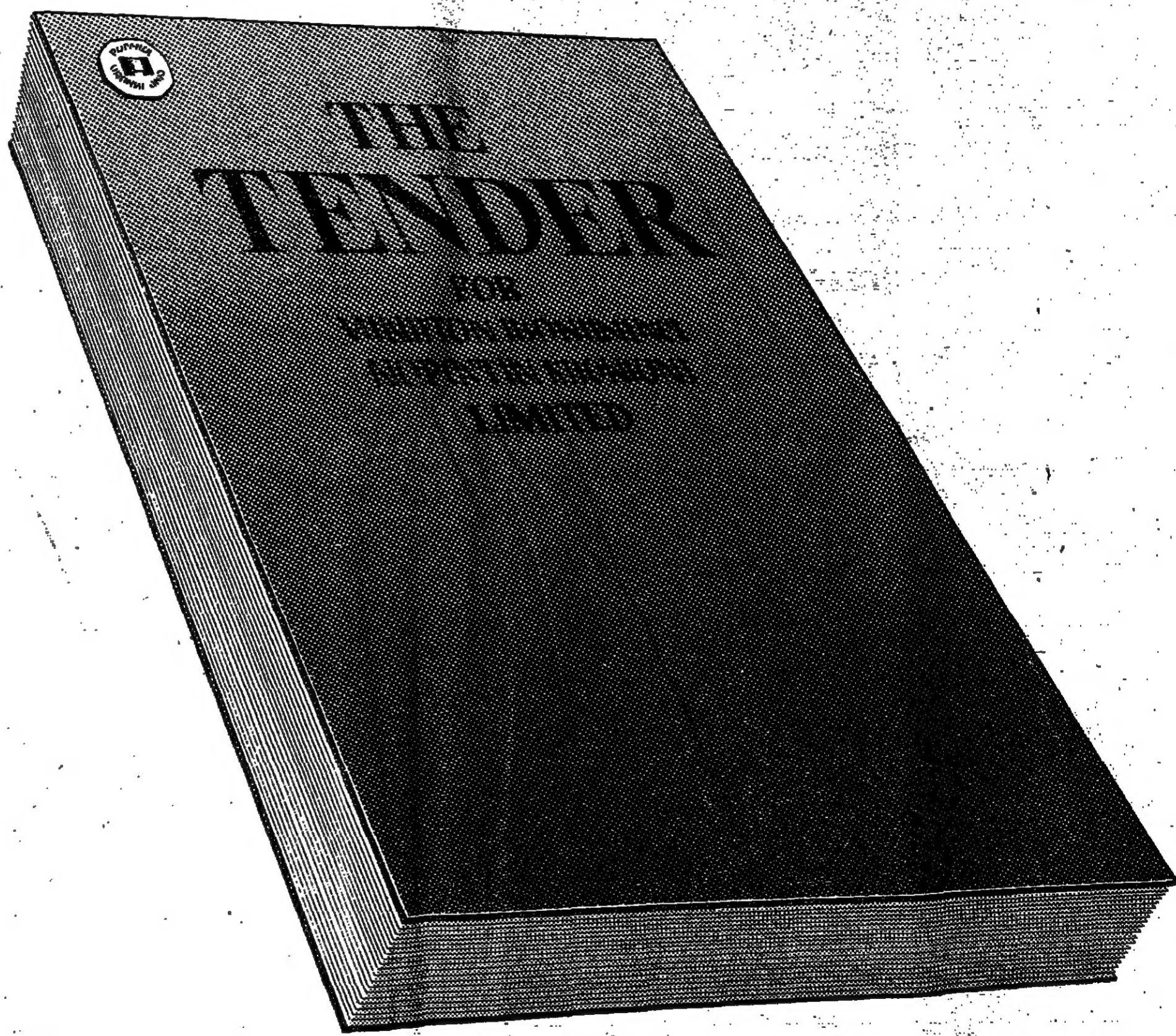
U.S. Government sources say the insecticide is being sold to Cambodia by Stauffer Chemical and represents the first commercial transaction between a U.S. company and Cambodia since the Communists took over the country last year.

The Cambodian trading concern—Ren Fung Company—was incorporated in Hong Kong last month and has opened an office in the Yien Yieh Bank building. Yien Yieh is a Communist Chinese bank.

Although the incorporation papers do not identify Ren Fung as a state trading company, Western diplomats believe it's exactly that.

A businessman who follows events in Indochina said he believed the Cambodians would be shopping for spare parts for machinery and other supplies that they are unable to produce at home or obtain from the Communist bloc.

The moves come at a time when Cambodia appears to be moving slowly toward greater contact with foreign countries after turning bitterly inward when the Communist regime took power in April 1975. Last month, Cambodia signed a protocol with Yugoslavia aimed at economic co-operation. AP-DJ



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HOME NEWS

London buses plan calls for £20m. spending

By IAN HARGREAVES, INDUSTRIAL STAFF

LONDON Transport wants to spend £20m. on 660 new buses to overcome problems with its present fleet.

But the plan could lead the Greater London Council into renewed conflict with the Government, which is unlikely to be sympathetic to any attempt to increase London's new bus grant, which would normally be expected to cover half the cost of the replacements.

The GLC and the Government have only just settled their differences over the level of revenue support for London Transport next year.

The precise response of the Department of Transport on bus grants remains a matter for speculation. Details of even next year's allocations will not be known until January. The London Transport plan calls for deliveries of buses between 1977 and 1979.

A further Government consideration, however, will be the future of British Leyland's £13m. RIS bus project. The National Enterprise Board, Leyland's major shareholder, has yet to decide whether this bus, which is already being tested on London routes, should go into full production in 1978.

A report from Mr. Fred Pooley, GLC controller of planning and transportation, suggested yesterday that an early order from London Transport might be necessary to prevent the RIS project from collapsing.

British Leyland said yesterday that the RIS had been designed with special consideration of the problems of London operation in an attempt to answer criticisms that Leyland's Raimler Fleetline double-decker, in wide service with London Transport, was not sufficiently sturdy.

The London Transport investment plan, contained in a report to the GLC transport committee, calls for the purchase of 450 double-deckers (either B15s or the Metro-Scania Metroplan) at a cost of £15m. at mid 1976 prices and 210 single-deck Leyland Nationals at £5m.

Of the £20m. total £24m. has been included in London Transport's preferred 1977 capital budget and will thus be the first component to be considered for the Government's grant.

The buses to be replaced are the entire fleet of British Leyland AEC Swift single-deck buses, which London Transport has found very disappointing and which Leyland has no intention of replacing. The buses will be retired after a maximum of seven years service, against an expected average life of 14 years for a London bus.

Probably as a result of this reliability problem, Mr. Pooley advised the GLC not even to commit itself to the apparently satisfactory B15 beyond the initial set of orders.

Behind the decision to request £20m. for replacement of more than 10 per cent. of the London Transport fleet is a anxiety about how the service can make more manpower economies.

Faced with an anticipated deficit next year of £33m., the need for economy is self-evident. But Mr. Pooley's report made it clear that London Transport was far from overcoming the operating difficulties involved in the widespread use of single-man double-deck buses on busy routes.

Priority

The only practical way of achieving this breakthrough was with a simpler, three-tier fare structure and more efficient fare collection, the report said.

An experimental service embodying these ideas should have come into operation last month. Mr. Pooley urged that the project be undertaken as a matter of top priority next autumn.

London Transport said yesterday that the order would be capable of single-man operation.

Schoolboys' car could replace invalid trike

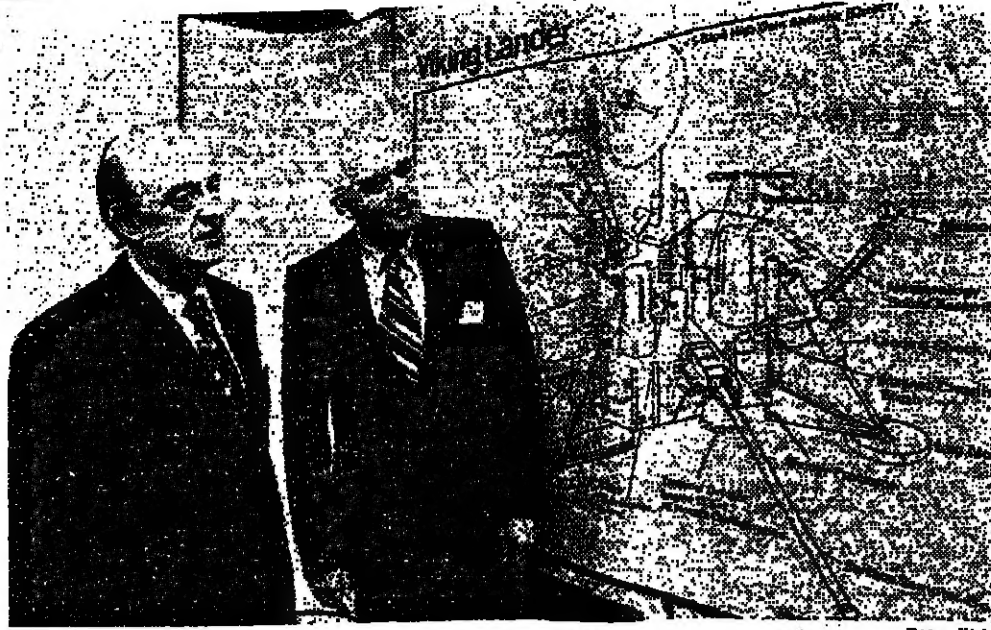
AN AWARD-WINNING car built by schoolboys for £50 will be tested by Mr. David Ennals, the Social Services Secretary, as a possible replacement for the invalid trike, which is being phased out.

The circular, four-wheeled town car, called the Waip, was built by pupils at Broadland School at Hove, near Norwich, and can seat three people.

Headmaster Mr. Harold Church said yesterday: "It is made of glass fibre, powered by two senior engines and can travel up to 30 mph. It can turn on its own axis and, as it is only 5ft. in diameter, will fit into the smallest parking place."

More than 150 pupils spent their lunch-hours and spare time building the car, which won an award in a national competition run by BP.

Mr. Ennals, the MP for Norwich North, will visit the school on Friday, when he will be invited to go for a test run in the car.



Dr. James Martin (right), manager of the NASA Viking project to Mars, opens an equipment exhibition at the U.S. Trade Centre in London with Mr. Charles M. Shaw, director of the centre.

Airikkala beats off challenge

By John Griffiths

THE PRIVATELY-entered Ford Escort RS1800 of Pentti Airikkala last night held the works Escort of Britain's Roger Clark at bay as the 100 survivors in the Lombard RAC Rally headed north past Beistol for the 20 or so final stages in the punishing mountain terrain of Wales.

With over 1,100 miles of the 1,600-mile route covered, third place was still occupied by the works Saab of Stig Blomqvist, but the vastly experienced Swede was falling back, his 18-second deficit at the Bath re-start yesterday morning having increased to over 40 seconds by early last night.

Surprisingly, still within attacking distance of Blomqvist was the Escort of Ireland's Billy Coleman, which went through the scenic parkland stage at Wiscome, near Honiton, yesterday afternoon with no rear screen and the bodywork ripped away on one side after a heavy roll a short while earlier.

After Sunday's puncture, clutch and suspension problems for the Triumph TR7s of Tony Pond and Brian Culbert—which saw Pond drop from second to 19th place—Leyland hoped yesterday morning that, with both cars serviced, their problems were over.

For Pond they were, and his car had climbed four places by last night.

But Brian Culbert was not quite as lucky. His gearbox jammed on the start line yesterday morning and he had to be pushed across.

However, after a new gearbox was fitted inside an hour, last night he was only two places behind his team mate and a late challenge to the top 10 from the streamlined newcomers to the rally scene was still a possibility.

United devolution opposition unlikely

By RAY PERMAN, SCOTTISH CORRESPONDENT

THE SCOTTISH Nationalists may face a divided opposition if the Government bows to a demand from Labour MPs and allows a referendum in Scotland on devolution and independence.

Although some leading Labour and Conservative members would be keen to speak on the same platform against independence, they are admitting now that launching an umbrella movement to channel funds and direct effort, as happened during the EEC referendum campaign, might not be possible because of the split over devolution.

The final attitudes of both parties will not become clear until the Devolution Bill, which is published to-day, has finished its passage through Parliament. Most Tories oppose the Government's proposals, and are unlikely to want to speak on the same platform as Labour politicians, even though they share the same attitude on the independence question.

One of the leading campaigners for a referendum, Mr. Norman Buchan, Labour MP for West Renfrewshire, said yesterday that he was not deterred by the difficulties in campaigning nor by the result of a poll conducted by the Daily Record which showed 44 per cent support for independence.

He criticised the Record poll as based on crazy methodology. "But even if this was an accurate result, I would still want a referendum. Parliament is not empowered to set up a separate state or say that there should not be one. This is an issue where we must get a clear opinion from the people."

The Record poll, which was analysed by Dr. Richard Rose.

Professor of Politics at Strathclyde University, received 45,000 replies. Facing three constitutional options, 44 per cent voted for independence, 40 per cent for devolution with a Scottish Assembly, and only 15 per cent for the status quo.

Professor Rose said that the poll could not be representative of Scottish voters, but checks had shown that it was representative of readers of the newspaper. The Record is the Scottish sister of the Daily Mirror, and sells heavily in the industrial West of Scotland, where the major fight between Labour and the Nationalists is taking place.

Conflicts

The poll results conflict with the results of other polls by professional organisations using interviewers. They have shown a much smaller proportion for independence, and much larger one for devolution. Record readers were asked to fill in a form and send it to the paper.

The poll shows a 22 per cent swing among readers from Labour to Nationalists. Professor Rose pointed out that this was not inconsistent with the size of swing away from the Government in the Walsall and Workington by-elections. He added that the SNP was particularly vulnerable to rapid loss of support.

Assembly for Scots 'no gain for Shetland'

By Our Larwick Correspondent

SHETLAND would gain no benefit from the establishment of a Scottish Assembly, the island's council said yesterday after a six-man working group had reported its findings on the issue.

Reaffirming its opposition to the Government's devolution plans for Scotland, the council said it believed the majority of Shetlanders were satisfied with the status quo.

The council believed the constitutional changes likely to take place might be the first step towards even more radical change. "We want to protect Shetland's position from the outset and retain a distinct voice on behalf of Shetland in the future."

They fear an assembly might mean the loss of their all-purpose authority status, established in 1973, and their controls and opportunities in relation to North Sea oil developments.

The council is to start preparing separate legislation to safeguard the island's position ready for submission to Parliament should this become necessary.

It will also commission a study on all aspects of Government in Shetland with a view to seeking Isle of Man status should Scotland eventually seek separation from England.

Nationalisation row hits shipyard sale

By OUR OWN CORRESPONDENT

AN UPPER CLYDE ship repair yard in receivership is to be closed at the end of the year, suspecting against other yards on with about 250 redundancies.

If it is believed that at least two of the prospective buyers is a nationalisation purchaser to absorb already involved in a shipyard sale until the nationalisation Bill row is settled.

Mr. Robert C. Smith, the Receiver appointed on September 27 to Alexander Stephen Ship Repairs, told trade union representatives yesterday that the two companies interested in the yard were now unable to make any firm offer before early next spring.

As there was no work after an existing ship repair contract was completed on December 17, there was no alternative to closure.

The business which employs 250 people, will be kept on a nucleus of about 30 staff, so that in the event of revived interest next year it will still be for sale as an entity.

A spokesman for Mr. Smith said later that any company interested in acquiring the yard, a buyer.

There was bitter reaction from the trade union. Mr. Jimmy Ramsay, Clyde district delegate of the Hammersmith Society, said that the yard was the first victim of "those bloody old fools" in the Lords and attacked the Scottish Nationalists for voting against the nationalisation Bill in the Commons.

The company, which called in a receiver because of large losses resulting from a shortage of work, is now crying out for a survival on a Post Office cable ship, the sixth vessel to be handed by the receivership.

The company's other yard, at Leith on the Firth of Forth, a smaller operation, employing 40 men, was closed in October, but there are still hopes of finding a buyer.

These hopeful signs from the market come amid increasing doubts about the prospects for next year.

Before the recent currency crisis hit Britain and it became clear that new "deflationary" economic measures might have to be taken, the Society of Motor Manufacturers was forecasting appreciably higher sales next year, with a total market of 1.35m. cars. But there are signs that some car companies are now quietly scaling down this forecast in expectation of some moves which could affect car sales—such as higher petrol prices—in the economic package expected soon.

Teachers' colleges may be cut from 100 to 70

By MICHAEL DIXON, EDUCATION CORRESPONDENT

MRS. SHIRLEY Williams, Education Secretary, yesterday received professional backing for the Government's plan to reduce the number of places in teachers' training colleges in England and Wales to 45,000 by 1981.

This implies a cut in the number of colleges from 100 to about 70.

The 30-member Advisory Committee on the Supply and Training of Teachers, meeting in London, voted two-to-one in support of the plan, despite opposition from the National Association of Teachers in Higher and Further Education.

These two unions wanted the 1981 target to be held at 50,000 places, compared with the present figure of 60,000.

Many of the colleges are in the process of being merged, and the Government is planning to close 10,000 places for experienced teachers undergoing further training—will be sufficient for continuing improvements in school staffing standards.

It also maintains that the planned college system would be capable of rapid re-expansion to 60,000 places if birth rates suddenly returned to an upward trend.

These two unions wanted the 1981 target to be held at 50,000 places, compared with the present figure of 60,000.

Many of the colleges are in the process of being merged, and the Government is planning to close 10,000 places for experienced teachers undergoing further training—will be sufficient for continuing improvements in school staffing standards.

'£7m. to collect motor levy'

By ERIC SHORT

IT WOULD cost insurance brokers between £7.5m. and £10m. extra to collect the proposed levy on motor insurance policies for injury treatment at National Health Service hospitals, according to Mr. Robert McCrindle, parliamentary adviser to the British Insurance Brokers' Council.

In a letter to Mr. David Ennals, the Social Services Secretary, Mr. McCrindle points out that brokers were not opposed to the imposition of the levy, but were seeking reconsideration of the method of collection.

Many of the brokers are concerned that the proposed method of collection, cumbersome, difficult, and expensive. He suggests that it would be cheaper for the levy to be paid in addition to the Road Fund Tax.

The BIC's stated yesterday that it would cost brokers an average at least £2 for each motor insurance client. There were about 17m. motor vehicles registered, and between 35 per cent. and 40 per cent. of insurance policies were arranged through brokers.

Mr. Matthews believes that the trend towards grocery retailing for take-home drinks will continue expanding quickly. "In ten years' time this market could be truly significant," Mr. Matthews maintained.

"However, we do feel retailers could become even more profitable by marketing carefully selected brand leaders. Planned promotions on brand leaders in all sectors of the take-home drinks market will provide this profitable volume and create greater brand loyalty."

"The market is big enough to accommodate all the brand leaders and would welcome an open dialogue with other major brewers and retailers to help bring this about."

Take-home beer sales will increase next year.

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Car sales buoyant but future in doubt

By Terry Dodsworth, Motor Industry Correspondent

MOTOR Industry Correspondent — CAR SALES are continuing to show a surprising buoyancy in the past few weeks of the year. Despite the recent tightening of credit facilities and industry fears of a downturn.

With registrations for the first 20 days of October already counted, sales have now surpassed the total for the whole of last year, which itself was an improvement on 1974.

There is slight possibility that registrations this year will exceed the revised forecast of 1.27m. vehicles made by the Society of Motor Manufacturers when it became clear that its early prediction of 1.1m. was too low.

These hopeful signs from the market come amid increasing doubts about the prospects for next year.

Before the recent currency crisis hit Britain and it became clear that new "deflationary" economic measures might have to be taken, the Society of Motor Manufacturers was forecasting appreciably higher sales next year, with a total market of 1.35m. cars. But there are signs that some car companies are now quietly scaling down this forecast in expectation of some moves which could affect car sales—such as higher petrol prices—in the economic package expected soon.

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Slender lead

By Donald Maclean

IN the first 20 days of October, car sales were 55,000 against 57,000 in the same period last year. This gives a total of 1,212,000 for the year so far, against 1,194,000 during the whole of last year.

If next month is reasonably successful, the forecast 1976 target of 1.27m. cars is obviously attainable.

British Leyland is still holding on to its slender lead from Ford, with 29 per cent. of the total market against Ford's 25 per cent. Imports are slightly down on their recent performance at 34 per cent.

Ford's own total of imports from its Continental associates is expected to go up substantially this month following the transfer of the Capri line—which accounted for 25,000 sales in the U.K. last year—from the Halewood works in Liverpool to Germany.

Stockport wins council game

By Donald Maclean

Borough Council has won the 1976 local government management game promoted by the Local Government Chronicle and the West Midlands County Council, succeeding the Inaugural winners, Sandwell Metropolitan District Council. There were seven other regional finalists. The contest was judged by a panel of local government experts yesterday at Caxton Hall, London.

Williams & Glyn's knows that customers can have bad times as well as good.

Williams & Glyn's believes that when times are hard, a good bank is the best ally a business can have. Not a 'yes' bank or a 'no' bank but one that is realistic, one that won't allow temporary difficulties to disrupt its long term support of good management and good ideas. Williams & Glyn's will willingly involve itself in your business to a greater extent than is normal from advice on simple methods of streamlining cash movements to a re-examination of the whole of your company's capital structure. If there is a solution to your customer's financial problem, we believe it's our job to find it.

That's a greater degree of commitment than many banks undertake. But then Williams & Glyn's is a rather different kind of bank. Among other things it is geared to quick decision making because it is organised so as to give more management time and effort to individual accounts.

Is it time for a fresh approach to your banking problems? If so, call in to see the manager of your local branch of Williams & Glyn's Bank. Or write to: Marketing Development Office, Williams & Glyn's Bank Ltd., New London Bridge House, 25 New London Bridge Street, London SE1 9NS.

WILLIAMS & GLYN'S BANK LTD

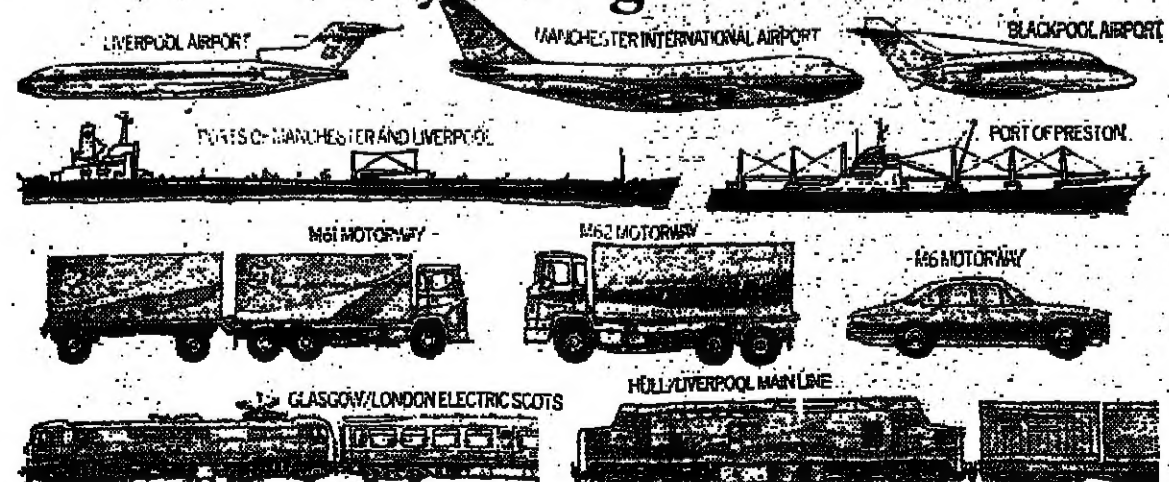
The most flexible of the big five banks

A member of the Williams & Glyn's Group and one of the Inter Alpha Group of Banks

Five ways to more profitable business

- 1 Working Capital**
There is often more than one way of raising working capital—but only one best way. Williams & Glyn's will normally both find and supply it.
- 2 Short Term Deposits**
Williams & Glyn's can place your surplus cash safely, and where it will earn you profit—even for short periods.
- 3 International Equipment Leasing**
Our leasing subsidiary offers flexible, competitive packages for exports of British manufactured capital equipment plus tailored leases for capital investment in the UK by major companies.
- 4 Development Capital**
Through an Associate Company, Williams & Glyn's can provide finance for expanding private and public companies.
- 5 Foreign Currency Invoicing**
Knowledge of foreign currency invoicing can cut costs. Williams & Glyn's has the experience to help.

The right advance unit in Central Lancashire gives you more than you bargained for.



A ready-built factory or warehouse, from 3,000 sq. ft. to 20,000 sq. ft. can be rented at one of the most strategically placed industrial locations in the U.K.—Walton Summit.

There a company will be in a magnificent position to reach its markets quickly. For the site has immediate access by way of interchange 29 to the M6, and is fronted by the main A6 road which directly links with the south-bound M61.

It is planned that, when finally completed, Walton Summit will have an office development in a landscaped setting, on-site convenience shopping for staff, and manufacturing and distribution units sensibly blended into an attractive working environment.

There are also plans for a hotel complex with conference, banqueting and leisure facilities. Many of the first stage advance units are already occupied. If you'd like a brochure and facts sheets on current availability of the range of properties or fully serviced plots from one acre, complete and send the coupon to our Commercial Director, Bill McNabb, Central Lancashire Development Corporation, Caxton Pavilion, Banker Bridge, Preston PR5 6AZ. Tel. Preston (0772) 58211.

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Name _____
Company _____
Address _____

Central Lancashire
The foundation for your future.

As you go along, they get faster, more luxurious, and extras start appearing.



Dolomite 1300

1296cc engine, maximum mph—85, 0.60 mph in 17.1 secs*
Courtesy lights operated by all four doors
Electric screen washers
Two-speed wipers
Reclining seats
Head restraints
Brake servo
Boot light
Reversing lights
Heated rear window
Seat belt warning light
Water temperature gauge
Driver's door mirror
Hazard flashers
Laminated windscreen
Radio aerial and speaker
12.5 gallon fuel tank
Through flow ventilation
Wood veneer fascia
Loop pile carpet
Inertia reel front seat belts
Steering column stalk controls

Dolomite 1500

1493cc twin carburettor engine, maximum mph—91, 0.60 mph in 13.2 secs*
Corded brushed nylon trimmed seats
Courtesy lights operated by all four doors
Electric screen washers
Two-speed wipers
Reclining seats
Head restraints
Brake servo
Boot light
Reversing lights
Heated rear window
Seat belt warning light
Water temperature gauge
Driver's door mirror
Hazard flashers
Laminated windscreen
Radio aerial and speaker
12.5 gallon fuel tank
Through flow ventilation
Wood veneer fascia
Loop pile carpet
Inertia reel front seat belts
Steering column stalk controls

Dolomite 1500 HL

1493cc twin carburettor engine, maximum mph—91, 0.60 mph in 13.2 secs*
Four headlights
Height adjustable driver's seat
Adjustable steering column
Warning lights for handbrake, choke, low fuel level
Clock
Battery condition meter
Tachometer
Rear centre armrest
Black wheel trims with chromed nuts
Sports steering wheel
Black vinyl rear ¼ panels
Matt black sills and rear panel
Cigar lighter
Twin tone horns
Centre console
Corded brushed nylon trimmed seats
Courtesy lights operated by all four doors
Electric screen washers
Two-speed wipers
Reclining seats
Head restraints
Brake servo
Boot light
Reversing lights
Heated rear window
Seat belt warning light
Water temperature gauge
Driver's door mirror
Hazard flashers
Laminated windscreen
Radio aerial and speaker
12.5 gallon fuel tank
Through flow ventilation
Wood veneer fascia
Loop pile carpet
Inertia reel front seat belts
Steering column stalk controls

Dolomite 1850 HL

1854cc twin carb OHC engine, maximum mph—100, 0.60 mph in 11.5 secs*
Tinted glass
Coach line
Front spoiler
Rear anti roll bar
Four headlights
Height adjustable driver's seat
Adjustable steering column
Warning lights for handbrake, choke, low fuel level
Clock
Battery condition meter
Tachometer
Rear centre armrest
Black wheel trims with chromed nuts
Sports steering wheel
Black vinyl rear ¼ panels
Matt black sills and rear panel
Cigar lighter
Twin tone horns
Centre console
Corded brushed nylon trimmed seats
Courtesy lights operated by all four doors
Electric screen washers
Two-speed wipers
Reclining seats
Head restraints
Brake servo
Boot light
Reversing lights
Heated rear window
Seat belt warning light
Water temperature gauge
Driver's door mirror
Hazard flashers
Laminated windscreen
Radio aerial and speaker
12.5 gallon fuel tank
Through flow ventilation
Wood veneer fascia
Loop pile carpet
Inertia reel front seat belts
Steering column stalk controls

Dolomite Sprint

1998 twin carb engine 16 valve OHC, maximum mph—115, 0.60 mph in 8.7 secs*
Overdrive
Vinyl roof
Cast alloy road wheels—175.70 x 13 low profile tyres
Push-button radio
Tinted glass
Coach line
Front spoiler
Rear anti roll bar
Four headlights
Height adjustable driver's seat
Adjustable steering column
Warning lights for handbrake, choke, low fuel level
Clock
Battery condition meter
Tachometer
Rear centre armrest
Sports steering wheel
Black vinyl rear ¼ panels
Matt black sills and rear panel
Cigar lighter
Twin tone horns
Centre console
Corded brushed nylon trimmed seats
Courtesy lights operated by all four doors
Electric screen washers
Two-speed wipers
Reclining seats
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Laminated windscreen
Radio aerial and speaker
12.5 gallon fuel tank
Through flow ventilation
Wood veneer fascia
Loop pile carpet
Inertia reel front seat belts
Steering column stalk controls

The new Dolomite range. It's the details that make the difference.

Triumph
From Leyland Cars. With Supercovers.
*Source: Leyland Cars estimated figures

The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

ASSEMBLY

Correct torque ensured

AVOIDANCE of warranty claims in the vehicle industry has been assuming an even higher priority as consumer protection legislation becomes stricter and costs of repair and replacement continue to escalate.

This is especially applicable to costly items like big diesel engines where an unnoticed fault in assembly can cost £2,000 or more. And it is particularly relevant to the 10 per cent, of the 3,000 or so threaded joints vital for the safety of the vehicle and passengers.

Assembly of rod bolts on main bearing caps, counterweights on the main shaft, cylinder heads and other critical areas depend for their reliability on torque and angle (depth to which the bolt is required to go). Pioneer work by Ford of America has significantly increased the methods by which these can be measured and their relationship, though the measurement of torque still lacks absolute precision.

Fiat was also very much aware of this problem, and has collaborated with Atlas Copco in developing pneumatically powered nutrunner with torque and angle electronically controlled. A number are integrated into assembly lines at the Fiat Stura engine plant at Turin which makes medium and heavy units.

Conventionally, bolts on main bearing caps for a V8 diesel, for instance, are inserted by a pneumatic impact wrench and tightened manually with a torque wrench. Inspection is by means of another torque wrench. The drawbacks are that the correct torque can be showing before the bolt hits the hole bottom, or the torque is sharply increased if the bottom is touched before the head is seated, or the bolt may shear in trying to attain the pre-set angle by applying too much torque.

The new Atlas Copco Stura system incorporates electronic controls that provide light



Atlas Copco multiple nut-runner with torque/angle control being used for the assembly of rod bolts on main bearing caps for a Fiat V8 diesel engine.

signals for telling the operator whether the torque/angle is correct or not, as well as a digital printout, in red for rejection. Unless needed for quality control, documentation or psychological satisfaction, the printout may seem an over-elaboration, since basically all that is needed is a simple accept/reject system.

It seems clear, however, that a major advance has been achieved with up to two-thirds saving in time, and an acceptable noise level of 72-78 dB (A). Atlas Copco's main target for the Stura equipment will be the European motor industry, but Mr. Tom Wachsmelster, group managing director, also told the Technical Page that the company would be taking on its two main competitors, Ingersoll Rand and Consolidated Pneumatic.

Though Atlas Copco has equipment in Ford, it is not widely represented in the U.S. It also expects to do well in the developing motor industries in Spain and Brazil, and is likely to build a new factory in Europe to be nearer its customers. With a 30m. a year vehicle market it has plenty to go for.

Containers filled fast

DESIGNED to handle containers up to 5 litres at speeds up to 100/minute, monobloc fill-

ing and capping machines, for many products are available from Freeflow Packaging Company, Redlop, Halesfield 23, Telford, Salop, TF7 4QX (0892 880018).

The filling system is gravity-fed volumetric with pneumatically controlled valves at the nozzle and header tank, interlocked to prevent simultaneous opening. The company says accuracy is better than 1 per cent. The capping section is suitable for most types of pre-threaded and snap-on closures.

Glass, metal and plastic containers can be handled, and the standard machine, with 18 fillers and nine capping chucks, takes containers from 1 to 5 litres capacity—other sizes are available.

TEXTILES

Absorbent man-made fibre

THE development of an absorbent man-made fibre—a breakthrough long sought for by the industry—is being claimed by Bayer for a new type of acrylic.

The company, one of the leading European producers of acrylic, claims its fibre, code-named ATX 10, has a moisture retention quality similar to the natural fibres wool and cotton, but unlike these fibres does not swell after taking in water.

The fibre developed in the country's laboratories in West Germany has been made with a core of many small capillaries contained in a dense sheath. The sheath has a large number

of small openings which allow the moisture to pass through the sides into the porous core. The construction, according to the company, enables the fibre to absorb moisture so that it continues to feel dry even after absorbing large quantities of moisture. The rate of moisture transference is very high and the drying speed is the same as the company's normal Driacrylic fibre.

"These characteristics result in a high degree of comfort in wear, as the fibre absorbs perspiration and steam very efficiently and carries the moisture to the surface of the garment where it can evaporate," Bayer claims. Many applications are expected to be in clothing and household textiles, including knitwear, blankets and upholstery.

Fibre producers have been working for some time to add moisture absorbency to their products, the main area in which the natural fibres retain a major

MATERIALS

Fluorescent paint for fire engines

BRITISH FIRE engine red (BS 538) has a maximum light reflection level of 64 per cent, compared with standard pure white (magnesium oxide). But a new fluorescent paint, now being marketed by ICI, has a light reflectance value of 194 per cent.

This seemingly impossible feat of showing over 100 per cent reflectance is explained by the fact that, in addition to reflecting red light, the fluorescent paint is converting rays from the spectrum covering the range between blue and yellow (shorter wave lengths) to a red colour, whereas ordinary red paint, reflecting only a group of wavelengths in the red area of the spectrum.

A further advantage is that unlike safety colours in conventional paints, which tend to appear muddy under sodium street lights, fluorescent paints retain their relative brightness. The company says it has overcome the short life (nine months or less) of conventional fluorescent paints.

The ICI paint was developed by its West German subsidiary, Hermann Wiederhold GmbH, and is already widely used by Continental emergency services. It has been under lengthy test by the West Midlands Fire Brigade, in a variety of lighting conditions.

Paints are available as a two-pack product (acrylic resin and catalyst). The full painting process includes a special brilliant white undercoat

for maximum reflectance, the fluorescent colour paint and a protective clear varnish. The paints are spray applied in the usual way, but good ventilation is required.

They can also be supplied in aerosol form, or one pack spray for small on-site jobs, such as fire hydrants, marker bands on pipelines, safety signs, etc. Colours available are light red, red and yellow. They should outlast the working life of the vehicle.

ICI says that the cost of materials for the two-pack process is about £70 for 40 sq. metres.

Details from ICI Paints Division, Wexham Road, Slough, Berks, SL2 8DS (Slough 3151).

NORTH SEA OIL

Lloyd's work on Brazil's oilfield

ON BEHALF of Petrobras, the Brazilian State Oil Company, several departments of Lloyd's Register of Shipping are involved in the Garupa oil field development project, and are carrying out the design, appraisal and shore structures, appraisal and the conversion of a tanker for storage and processing and the inspection of the process plant involved.

The Petrobras development of the Garupa offshore oil field will incorporate a subsea completion system for nine wells requiring two buoyant articulated towers for processing and loading out oil, and a converted tanker designed to process the crude and deliver it to the load-

ing out tower. The processed oil will be taken on by conventional tankers.

Ocean Engineering Department of Lloyd's is carrying out independent design appraisal of the process tower and the loading tower. Due to the unusual nature of these articulated structures, Lloyd's has developed special procedures for the analysis of the tower and its current loadings, and also has had to take account of the forces imposed by ships moored to the heads of the structures and the anticipated loadings during tow-out and installation.

The process tower, 377 feet high, and the mooring tower, 250 feet high, are designed to store and process tanker in all specified weather conditions. Crude oil under pressure is led up the tower to be processed by the storage tanker and returned down the tower by means of a submarine gas-lift pipeline.

The loading tower, basically of the same characteristics as the process tower, is designed to moor a 54,000 dwt. tanker for taking on processed oil pumped from the storage process tanker.

All the units have a 108 mm. by 80 mm. display and yet the overall measurements are only 178 by 254 by 482 mm. weights between 6.3 and 3.2 kg. The on-storage models use 12 kv on a post-accelerated CRT to give the brightness needed for low repetition rates and high speeds. The storage model has a maximum writing speed of up to 2,500 mm. millise.

Gould Advance has introduced the OS3000A, intended mainly for portable servicing applications. It has two traces and a bandwidth of 40 MHz, dimensions of 180 by 290 by 420 mm, and a weight of 12 kg. More from Roebuck Road, Hainault, Essex (01-400 1000).

U.K. design of counter

DEVELOPED by its developer to be the only all-British automatic counter, the Standard is a 7-digit, 250 MHz instrument which is fully automatic at the touch of a button for measurements from 10 Hz to its maximum.

There are three gating choices and accuracy can be selected by the user. Standard is a 1 Hz crystal with an accuracy of 5 ppm. in the 0 to 50 degrees C. range. Far higher accuracies are available.

Design largely eliminates unwanted signals and the unit is simple enough to allow operation by unskilled staff. Malden Electronics, Malden House, 875 Kingston Road, Raynes Park, SW20 8SD, 01-648 0077.

POLLUTION

Less noise on the site

BARFORDS of Bolton, a member of the Royal Society of Noise Consultants, is now producing its Barford, Beaver, Bison and Boxer dampers fitted with an engine canopy and modified inlet and exhaust systems to lessen noise.

Noise levels have been studied in a controlled test environment as stipulated in BS 3425 and are now within the maximum drive limit of 80 dBA, as required by the Motor Vehicles Construction and Use Regulations.

The unit is built in Britain, displays 24 lines of 80 characters in upper and lower case graphics and has a variety of editing facilities.

The company has also adopted a floppy disc drive for use with the 1601. It comes in single and dual versions and starts at £2,000, rising to £3,000 in 1000 bits.

Continuing its work to provide front-ending on ICL 1900 machines—it has done this for a number of universities—Digico is offering its 1603 front-end processor as a direct replacement for ICL's 7903, including the associated scanner and modem displays.

Operating automatically, it cuts the amount of capacity the main machine needs for communications handling. Capital cost and the cost per unit of work done by the 1603 is far less than that of the capacity it replaces.

Further from Digico at Wedgwood Way, Stevenage, Herts, SG1 4PY (0438 4381).

Co-ops plan to automate

COMPUTERISED warehousing for the Royal Arsenal Co-operative Society and the South Suburban Co-operative Society is to be developed by CMG Southern on the successful completion of a £6,000 initial study computer houses to present them with products of their own research.

It is hoped the study will be ready to release by 1977. BCS at 29, Portland Place, London W1N 4HU.

Both co-operatives have new warehouses, the first of which South Suburban has 300,000 sq. ft. at Reddington Lane, Croydon, was officially opened in November.

South Suburban's move into computerisation marks a substantial step forward from computerised manual systems to highly sophisticated operations. A custom-built stock-picking system has been designed with a firm of engineers to enable selection of goods from much higher levels than is normally possible.

Metsec
for building

Metsec Ltd. Oldham
West Midlands B69 4HE
Tel: 021-552 1541

INSTRUMENTS

Two 'scopes launched

A FIVE-MODEL range of oscilloscopes has been announced by Tektronix and also a dual-trace model from Gould Advance.

1700 series from Tektronix U.K. P.O. Box 68, Harpenden, Herts (08927 25559), offers five choices: T501 and T502 single and dual trace 15-MHz instruments; T503 and T504 dual trace 35-MHz units with single or dual time bases, and the T512, which is a 10-MHz dual trace bistable storage oscilloscope. Prices lie between £500 and £1,000.

All the units have a 108 mm. by 80 mm. display and yet the overall measurements are only 178 by 254 by 482 mm. weights between 6.3 and 3.2 kg. The on-storage models use 12 kv on a post-accelerated CRT to give the brightness needed for low repetition rates and high speeds. The storage model has a maximum writing speed of up to 2,500 mm. millise.

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APPOINTMENTS

SCANDINAVIAN BANK LIMITED

MANAGER FOR FAR EAST DESK

SCANDINAVIAN BANK LIMITED seeks to recruit an experienced Far East banker for its desk in London. The role will entail travel to the Far East and there is a possibility of eventually becoming domiciled there in connection with Scandinavian Far East Limited, Hong Kong, a 100% owned subsidiary which provides the same type of facilities as Scandinavian Bank Limited.

Candidates should have experience in the Far East in commercial and merchant banking and should be fully experienced in marketing banking services, loan assessment and a sound knowledge of the currency markets. Preferred age between 30 and 40 years; attractive remuneration package available. Initial interviews can take place in London or Hong Kong.

Applications with detailed curriculum vitae, should be sent to:

DEREK J. HUGHES
MANAGING DIRECTOR
SCANDINAVIAN BANK LIMITED
36 Leadenhall Street
London EC3A 1BH

COMPANY NOTICES

COLD STORAGE HOLDINGS LIMITED (Incorporated in the United Kingdom)			
NOTICE IS HEREBY GIVEN that the Directors have declared, in respect of the year ending 31st January, 1977, an interim dividend of 5.75 pence per share, payable on 17th January, 1977, to the holders of the ordinary shares of the Company who are registered in the Register of Members of the Company as at the close of business on 15th December, 1976. The dividend will be paid in cash by cheque or by bank transfer to the account of the shareholder named in the Register of Members of the Company.			
INTERIM STATEMENT FOR THE SIX MONTHS ENDED 31ST JULY, 1976			
	£6,000,000	£8,000,000	£12,000,000
Turnover (excluding sales within the Group)	87,600,000	80,000,000	175,000,000
Group Profit before taxation after depreciation of fixed assets	9,792,000	9,778,000	20,391,000
Less: Taxation	8,643,000	9,778,000	20,391,000
Group Profit after taxation	5,528,000	5,951,000	12,391,000
Less: Extraordinary items	5,528,000	5,951,000	12,391,000
Less: Minority Profit/Losses	127,000	139,000	58,000
Attributable to Cold Storage Holdings Limited	5,369,000	5,990,000	11,605,000
Group sales and profit before tax for the six months to 31st July, 1976 show an increase of 5.75% and 5.75% respectively compared with the results achieved during the corresponding period of the previous year.			
The general trading environment was subdued during the first half of the year and has remained so to date. A downturn in some sectors of the economy has been offset by the improved performance of other sectors. The company's sales and profit have increased by a small amount over the corresponding period of the previous year.			
The exceptional items shown in the above statement refer to an amount paid in respect of property tax relating to prior years which is now under appeal.			
Group profit before extraordinary items for the full year is expected to be maintained at approximately last year's level.			
BY ORDER OF THE BOARD J. D. RAI Secretary			

NOTICE IS HEREBY GIVEN, pursuant to section 23 of the Companies Act 1948, that a meeting of the directors of the above-named company will be held at the registered office of the company, 36 Leadenhall Street, London EC3A 1BH, on Wednesday 15th December, 1976, at 10.00 a.m. for the purpose of considering the proposed dividend of 5.75 pence per share, payable on 17th January, 1977, to the holders of the ordinary shares of the company who are registered in the Register of Members of the company as at the close of business on 15th December, 1976.

LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE
Chancery Division
In the Matter of the Companies Act, 1948
In the Matter of the Companies Act, 1968
In the Matter of the Companies Act, 1980
In the Matter of the Companies Act, 1985
In the Matter of the Companies Act, 1990
In the Matter of the Companies Act, 1995
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In the Matter of the Companies

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

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LABOUR NEWS

Leyland tuners vote to stay on strike

BY ALAN PIKE AND ARTHUR SMITH

THE NEW flare-up by engine tuners at Leyland's Cowley plant continued yesterday with the men deciding to continue a week-long strike and meet again on Thursday.

Elsewhere in the motor industry more than 5,000 workers are now idle because of the strike at Rubery Owen, the West Midlands component factory, and the situation is likely to worsen during the week.

At Cowley, the tuners' strike has not yet affected production because the factory is still recovering from last week's strike at Coventry Engines which stopped output of the Marinas and Princess.

The move is opposed by the Transport and General Workers' Union which represents a minority of the tuners—and the strike has revived friction between the two big unions which has been behind previous industrial relations problems at Cowley.

A new joint initiative by the engineering employers and the trade unions to urge the 120 striking Rubery Owen maintain-

ance engineers to return to work seems imminent, but the chances of success are slim.

The men, who are demanding an extra £10 a week in clear breach of the government's pay policy, have persistently rejected overtures from both management and union officials to call off their action and put the dispute into procedure.

The Rubery Owen factory at Darlaston, with a workforce of 2,750, has been plagued with labour disputes over the past nine months. Basic to the problems is the system of piecework which has led to many anomalies.

The company has warned that a protracted dispute could put its viability in question, but Mr. John Owen, managing director, said last night that there were no immediate cash problems.

Main concern centres on the loss of business as motor companies attempt to switch to alternative suppliers.

Rubery Owen, as a supplier of a whole range of components ranging from axles and wheels to chassis frames and petrol tanks, is of strategic importance to the vehicle industry.

Meetings at a majority of Ford Motor's factories have voted to trade unions to urge the 120 striking Rubery Owen maintain-

Courtaulds stewards in bid to keep plant open

By Christian Tyler, Labour Staff

WORKERS at Courtaulds' knitting mill in Alstree, Liverpool, decided yesterday to let their shop stewards put proposals for raising productivity in order to avert closure of the plant, threatened from January 20.

They reaffirmed a ballot decision ten days ago to reject the company's own proposals—54 of them—after hearing a report on deadlocked talks in London last week from Mr. Peter Evans, a national secretary of the Transport and General Workers' Union to which the workers mainly belong.

Courtaulds said yesterday the union had said nothing to make it change its mind. "And consequently the closure of the factory must go ahead." But it would keep an open mind towards any scheme that achieved the results the company wanted.

The main union objection to the plan appears to be the company's insistence on what it calls an "ongoing commitment" to productivity and flexibility. This, the workers argue, is a catch that could be interpreted to mean almost anything and limit their scope for negotiating about changes.

Also in dispute are overtime and machine running speeds. The company says the TGWU is operating bans on three types of overtime.

ASLEF action could jeopardise Metro

BY ALAN PIKE, LABOUR STAFF

ATTEMPTS TO convince Mr. two meetings with ASLEF William Rodgers, Secretary for Transport, that the trade union support the £100m. Tyne and Wear Metro began yesterday as train drivers continued to block the project.

Tyne and Wear County councillors had hoped that, following an agreement reached with representatives of the Associated Society of Locomotive Engineers and Firemen at a TUC-sponsored meeting last week, the drivers would lift their sanctions against the Metro yesterday.

But the men have instead reiterated that they will end the blacking only if they receive assurances which would have the effect of restricting driving jobs to ASLEF members. This would be unacceptable to other unions involved.

Mr. Michael Campbell, leader of Tyne and Wear County Council, and officials of the Passenger Transport Executive held

Some confusion has arisen about the decision to ban staff from the Metro. The union officials are merely imposing a ban on staff in protest at jobs cut threatened by the public expenditure squeeze.

The section committee will decide whether the issue is purely departmental one, or whether it is part of the overall public expenditure cuts campaign.

Review of statistics ban

A BAN by junior civil servants in the Department of Employment which has halted publication of national wage and employment statistics will be reviewed to-day by the Civil and Public Services Association.

A letter from Mr. Albert Booth, Employment Secretary, repeating an offer to set up a joint working party to look at fixing cuts, will be considered by the union's DE section executive committee.

NEWS ANALYSIS—ICI RECOGNITION BALLOT All set for agreement

BY ROY ROGERS, LABOUR CORRESPONDENT

IMPERIAL CHEMICAL INDUSTRIES, which successfully held off determined trade union bids for recognition for white-collar workers until two years ago, is now all set to concede recognition for the first time since the last major group among its 37,000 staff.

This follows a secret ballot which showed that 61 per cent of ICI's 10,500 clerical and administrative staff are in favour of TUC-affiliated unions replacing the present staff committee system.

Management will meet the three unions concerned—the Association of Scientific, Technical and Management Staffs, the White-collar Union, and the General and Municipal Workers'—next month to draw up a formal agreement.

That agreement, which the company has already conceded in principle, will signify the end of ICI's traditional staff committee system of negotiating and mark its final reluctant capitulation to repeated trade union demands for recognition.

Mr. C. J. Jenkins, ASSTMS made much of the early running in the union onslaught on ICI's "neutral" policy which the unions were convinced was a calculated move to drive white-collar workers.

But little real headway was made until mid-1973 when the now defunct Commission on Industrial Relations was asked by the National Industrial Relations Court to consider and make recommendations on the whole issue of white-collar recognition.

When it appeared more than a year later, the report recommended that ASSTMS should have exclusive bargaining rights for 21,000 ICI staff up to the level of middle managers and have joint negotiating rights with staff sections of established manual

unions for 3,500 super-employment protection Act. ACAS is expected to carry out an attitude survey earlier in the year before recommending which union—both ASSTMS and AUEW have been given certificates of independent recognition for the company's 7,000 scientific and technical staff.

Meanwhile, ICI's manual workers are also expected to be recognised by the company, which will not co-operate with or take orders from ASSTMS members, a policy which could cause disruption if carried out.

Group of ICI staff number Unions gaining recognition and when

Scientific & Technical 7,000 ASSTMS 1974

Foremen and supervisors 4,000 White, collar sections of established manual unions 1975

Engineers 2,000 AUEW (TASS) and ASSTMS 1975

Management and professional staff 9,000 ASPT 1976

Clerical and admin. 10,500 Ballot result in favour of ASSTMS and AUEW, having joint recognition (under decision).

and ASSTMS and the technical and supervisory section (TASS) having little effect at present.

Last night officials of the three unions seeking recognition for the 10,500 clerical grades were elated by their successful ballot result.

The Electoral Reform Society reported that 5,572 or 61.2 per cent, had voted in favour of the three unions seeking recognition, with 3,530 or 38.8 per cent, preferring the present system under which staff committees are consulted but have no negotiating role.

No spheres of influence have been agreed between the unions, which being given joint recognition, will share a major recruiting campaign as they vie with each other to woo new members. Thousands of recruiting leaflets were printed in expectation of the ballot result.

Print union merger talks Farm workers earning more

FORMAL TALKS on a merger between two major print unions, the National Graphical Association and the National Society of Operative Printers, Graphical and Media Personnel, are expected to start early in the New Year.

This follows informal discussions between the two general secretaries—Mr. Joe Wade of the NGA and Mr. Owen O'Brien of NATSOPA—which, NATSOPA members are told in this month's issue of the union's journal, are "proceeding favourably."

An eventual merger between the three organisations would create a new print union with a membership of more than 350,000.

World Value of the Pound

The table below gives the latest available rates of exchange for the pound against various currencies on November 29, 1976. In some cases rates are nominal. Market rates are the average of buying and selling rates, except where they are shown to be otherwise.

Exchange in the U.K. and most of the countries listed is officially controlled and the rates shown should not be taken as being applicable to any particular transaction without reference to an authorised dealer.

Abbreviations: (S) member of the sterling area other than Scheduled Territory; (K) Scheduled Territory; (O) official rate; (F) free rate; (T) tourist rate; (N.C.) non-commercial rate; (N.A.) not available; (A) approximate rate no direct quotation available; (S) selling rate; (B) buying rate; (C) commercial rate; (P) based on U.S. dollar parities and going sterling dollar rate; (Bk) bankers' rate; (Bs) basic rate; (cm) commercial rate; (cn) convertible rate; (fn) financial rate.

Sharp fluctuations have been seen lately in the foreign exchange market. Rates in the table below are not in all cases closing rates on the dates shown.

Place and Local Unit	Value of £ Sterling	Place and Local Unit	Value of £ Sterling	Place and Local Unit	Value of £ Sterling
Algeria (D) Algerian Franc	275.00	Germany (M) Deutsche Mark	3.5614	Paraguay (G) Guaraní	200.00
Algeria (S) Algerian Franc	275.00	Ghana (S) Ghana Cedi	1.53	Puerto Rico (P) Puerto Rican Dollar	100.00
Algeria (T) Algerian Franc	275.00	Gibraltar (G) Gibraltar Pound	1.00	Tanzania (S) Tanzanian Shilling	200.00
Algeria (N) Algerian Franc	275.00	Guinea (S) Guinea Guinea	1.1799	Philippines (P) Philippine Peso	12.5000
Angola (S) Angolan Escudo	200.00	Greenland (G) Danish Kroner	6.4604	Finland (F) Finnish Markka	5.9457
Argentina (A) Argentine Peso	47.24	Guatemala (G) Guatemalan Quetzal	1.0000	Poland (Z) Zloty	100.00
Australia (A) Australian Dollar	1.5189	Honduras (H) Honduran Lempira	1.0000	Portugal (P) Portuguese Escudo	200.00
Austria (S) Austrian Schilling	13.7603	India (R) Indian Rupee	16.7798	Portugal (T) Portuguese Escudo	200.00
Bahamas (S) Bahamian Dollar	1.0000	Indonesia (R) Indonesian Rupiah	1.5350	Principality of Monaco (M) Monaco Franc	1.0000
Bahamas (N) Bahamian Dollar	1.0000	Iran (R) Iranian Rial	1.0000	Qatar (S) Qatari Riyal	1.0000
Bahamas (C) Bahamian Dollar	1.0000	Israel (S) Israeli Sheqel	1.0000	Romania (R) Romanian Leu	100.00
Bahamas (D) Bahamian Dollar	1.0000	Italy (L) Italian Lira	1.3667	Romania (S) Romanian Leu	100.00
Bahamas (E) Bahamian Dollar	1.0000	Japan (Y) Japanese Yen	161.0000	Romania (F) Romanian Leu	100.00
Bahamas (F) Bahamian Dollar	1.0000	Jordan (J) Jordanian Dinar	0.7057	Romania (K) Romanian Leu	100.00
Bahamas (G) Bahamian Dollar	1.0000	Korea (S) South Korean Won	1.0000	Romania (O) Romanian Leu	100.00
Bahamas (H) Bahamian Dollar	1.0000	Kuwait (K) Kuwaiti Dinar	1.0000	Romania (T) Romanian Leu	100.00
Bahamas (I) Bahamian Dollar	1.0000	Laos (L) Lao Kip	1.0000	Romania (N) Romanian Leu	100.00
Bahamas (J) Bahamian Dollar	1.0000	Lebanon (L) Lebanese Pound	1.0000	Romania (S) Romanian Leu	100.00
Bahamas (K) Bahamian Dollar	1.0000	Libya (D) Libyan Dinar	1.0000	Romania (F) Romanian Leu	100.00
Bahamas (L) Bahamian Dollar	1.0000	Liechtenstein (S) Swiss Franc	1.0000	Romania (K) Romanian Leu	100.00
Bahamas (M) Bahamian Dollar	1.0000	Luxembourg (L) Luxembourg Franc	1.0000	Romania (O) Romanian Leu	100.00
Bahamas (N) Bahamian Dollar	1.0000	Malaysia (M) Malaysian Ringgit	1.0000	Romania (T) Romanian Leu	100.00
Bahamas (O) Bahamian Dollar	1.0000	Malawi (M) Malawi Kwacha	1.0000	Romania (N) Romanian Leu	100.00
Bahamas (P) Bahamian Dollar	1.0000	Maldives (M) Maldivian Rufiyaa	1.0000	Romania (S) Romanian Leu	100.00
Bahamas (Q) Bahamian Dollar	1.0000	Mali (M) Mali Franc	1.0000	Romania (F) Romanian Leu	100.00
Bahamas (R) Bahamian Dollar	1.0000	Malta (M) Maltese Lira	1.0000	Romania (K) Romanian Leu	100.00
Bahamas (S) Bahamian Dollar	1.0000	Mauritania (M) Mauritanian Ouguiya	1.0000	Romania (O) Romanian Leu	100.00
Bahamas (T) Bahamian Dollar	1.0000	Mexico (M) Mexican Peso	1.0000	Romania (T) Romanian Leu	100.00
Bahamas (U) Bahamian Dollar	1.0000	Morocco (M) Moroccan Dirham	1.0000	Romania (N) Romanian Leu	100.00
Bahamas (V) Bahamian Dollar	1.0000	Mozambique (M) Mozambican Escudo	1.0000	Romania (S) Romanian Leu	100.00
Bahamas (W) Bahamian Dollar	1.0000	Nicaragua (C) Nicaraguan Cordoba	1.0000	Romania (F) Romanian Leu	100.00
Bahamas (X) Bahamian Dollar	1.0000	Nigeria (N) Nigerian Naira	1.0000	Romania (K) Romanian Leu	100.00
Bahamas (Y) Bahamian Dollar	1.0000	North Korea (N) North Korean Won	1.0000	Romania (O) Romanian Leu	100.00
Bahamas (Z) Bahamian Dollar	1.0000	Norway (N) Norwegian Krone	1.0000	Romania (T) Romanian Leu	100.00
Bahamas (A) Bahamian Dollar	1.0000	Oman (O) Omani Rial	1.0000	Romania (N) Romanian Leu	100.00
Bahamas (B) Bahamian Dollar	1.0000	Pakistan (P) Pakistani Rupee	1.0000	Romania (S) Romanian Leu	100.00
Bahamas (C) Bahamian Dollar	1.0000	Pakistan (D) Pakistani Rupee	1.0000	Romania (F) Romanian Leu	100.00
Bahamas (D) Bahamian Dollar	1.0000	Pakistan (K) Pakistani Rupee	1.0000	Romania (K) Romanian Leu	100.00
Bahamas (E) Bahamian Dollar	1.0000	Pakistan (O) Pakistani Rupee	1.0000	Romania (O) Romanian Leu	100.00
Bahamas (F) Bahamian Dollar	1.0000	Pakistan (T) Pakistani Rupee	1.0000	Romania (T) Romanian Leu	100.00
Bahamas (G) Bahamian Dollar	1.0000	Pakistan (N) Pakistani Rupee	1.0000	Romania (N) Romanian Leu	100.00
Bahamas (H) Bahamian Dollar	1.0000	Pakistan (S) Pakistani Rupee	1.0000	Romania (S) Romanian Leu	100.00
Bahamas (I) Bahamian Dollar	1.0000	Pakistan (F) Pakistani Rupee	1.0000	Romania (F) Romanian Leu	100.00
Bahamas (J) Bahamian Dollar	1.0000	Pakistan (K) Pakistani Rupee	1.0000	Romania (K) Romanian Leu	100.00
Bahamas (K) Bahamian Dollar	1.0000	Pakistan (O) Pakistani Rupee	1.0000	Romania (O) Romanian Leu	100.00
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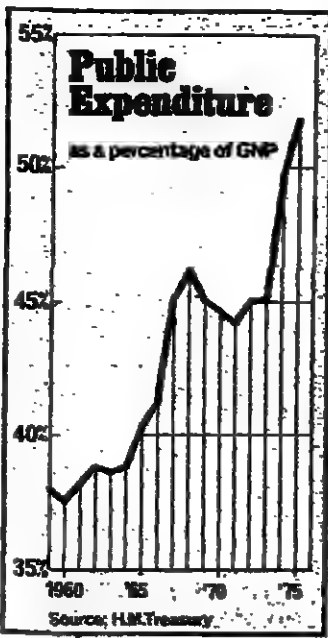
The Management Page

EDITED BY JOHN ELLIOTT

Peter Riddell reveals how consultants have helped build new expertise into the way Government expenditure is monitored

The Treasury learns how much it spends

THE few success stories within about five years of the end of the 1970s have been a long time coming. Although the Treasury has been able to control its spending, it has not been able to control its outlays. The Treasury has been able to control its outlays, but it has not been able to control its spending. The Treasury has been able to control its outlays, but it has not been able to control its spending. The Treasury has been able to control its outlays, but it has not been able to control its spending.



After many years of rising public expenditure Treasury staff under Mr. Leo Pliatzky, second permanent secretary (right), have prepared a system for improving the monitoring of Government spending.



in the Treasury under Mr. Robin Butler, an assistant secretary, in conjunction with management consultants Arthur Andersen, who were involved on the design of the system.

The first step from September 1975 onwards was for departments to prepare monthly rather than quarterly figures of spending within ten working days of the end of each month. This allowed departments to build up profiles of spending during the course of the financial year which have been used since April as the cash limits have been extended.

Both the extension of cash limits and the establishment of the information system seem to have worked quite well and the Treasury has been receiving earlier and more frequent details of actual cash outlays. But from next April onwards this system is to be extended to the development of more mechanised information systems within individual spending departments. This trend led to the establishment of an overall review of financial information two years ago which involved a Civil Service Department and Treasury operational research team, also including various outside consultants.

The result of their review was the decision in autumn 1975 to set up a new system for presenting and monitoring the rest of voted expenditure carried out by a special unit approved by Parliament. This

still leaves nationalised industries, which have their own system of controls and monthly reports to the Treasury, and local authorities, where central Government is inching its way forward.

The extension of the information system currently involves about two dozen people working out the necessary computer programme but this total will fall when it comes into operation. The success will clearly depend on the response of individual departments and the sophistication of their existing procedures varies enormously.

The resulting information should provide both spending Departments and the Treasury with the earliest possible indication in a fast changing position of possible difficulties in meeting spending targets, as well as an earlier input for economic forecasts. This still leaves the policy problem of what happens if the general rate of inflation is far higher or lower than when the cash limit was fixed. But at least there will now be a forewarning of the effects in time to make at least some adjustment. This year, for example, the consequences of a slightly higher than expected rate of inflation are being accepted with a resulting "gentle squeeze" on volume. But critics of cash limits and of the monitoring system doubt whether it will always be feasible to separate price and volume changes.

Apart from improving the flow of information to the central policymakers, the new system may ensure that if the officials in charge of spending are responsible for monitoring a profile and the price changes

affecting expenditure, controls may also be improved.

Indeed, from this point of view, the new information system could be the beginning of bigger changes. One obvious first step would be a simplification of the system because, if cash limits and maybe inflation are here to stay, then there is no apparent reason why cash limits and estimates should not be merged, though this raises delicate questions of Parliamentary control.

Attitudes

A longer-term step would be to develop monitoring into a system of control, but that would necessitate major changes in the attitudes, and probably the training, of civil servants.

A fundamental difficulty at present is that control and monitoring both concentrate on inputs such as expenditure, and there is little consistent attempt to measure output and productivity. There has been the occasional use of programme analysis and review to study particular areas from time to time. This was started by the Health Department, but has an uneven record and reputation, and there is no continuing overall monitoring of efficiency in this sense.

It is, of course, much easier for the private sector which can compare an item of spending with the resulting profit, but in Government it is much more difficult to measure output in this way. Indeed, the whole process of feeding back information to the centre is an obvious area for further work, beyond just the monitoring of cash spending.

how far the recently growing share of public spending in the gross domestic product should be reversed.

One problem in working out what over-spending has occurred is that public spending figures now come in three different forms. First, there are survey prices which are included in the annual public spending White Paper. Second, there are the planning and use of physical resources over the next five years. But when the White Paper is published early in each New Year the survey prices—often known as "funny money"—are actually based on price levels ruling 15 months earlier. When these survey

prices are translated into Parliamentary estimates published in the spring at the time of the Budget, the prices relate to the previous estimate plus any price increases known then.

But in addition, there are now cash limit prices which represent an updating of estimates to take account of expected price increases during the financial year. Spending departments are required to keep their expenditure within these limits which enables the Government both to plan and monitor spending after taking account of inflation.

The more extensive use of cash limits this year to cover more than a half of all public spending as a result of the

accelerating inflation in 1974-75 provided the occasion for the adoption of the new monitoring system. But the origins go back to the development of more mechanised information systems within individual spending departments. This trend led to the establishment of an overall review of financial information two years ago which involved a Civil Service Department and Treasury operational research team, also including various outside consultants.

The result of their review was the decision in autumn 1975 to set up a new system for presenting and monitoring the rest of voted expenditure carried out by a special unit approved by Parliament. This

still leaves nationalised industries, which have their own system of controls and monthly reports to the Treasury, and local authorities, where central Government is inching its way forward.

BISCUIT MAKING

BY STUART ALEXANDER

A £5m. spread away from chocolate

A WIDE RANGING feasibility study of its chocolate biscuit manufacturing business has recently been completed by Cadbury Typhoo as part of an exercise designed to turn round the profitability of one of its factories.

The company set up two teams to carry out the work. One was based at its Bourneville headquarters in Birmingham to study sales while the other, formed at the factory, carried out a production resource audit for making biscuits. Co-ordinating the work was a combined study group.

Behind the study was the need to arrest a worsening financial situation. Profit margins in the food industry have been less than spectacular in recent years and this has been particularly true of the biscuit market, which has been hit by rising material costs, fierce competition for supermarket shelf space alongside own-label products, and an EEC sugar policy which has raised prices even higher.

The result has been that the British market has traded down, as it has in many other food areas, making the premium end of the biscuit market more vulnerable. The fully covered chocolate biscuit, so long a tea-time favourite for school-children, has consequently declined in popularity, leaving manufacturers with both an investment and marketing dilemma.

Old machinery

Cadbury, synonymous with chocolate, had long enjoyed success with its fully covered biscuits. The factory making them at Moreton in the Wirral, started production in the mid-1950s but its machinery has already become outdated. Cadbury was therefore faced with a declining market which was unable to support expensive advertising. It also had ageing machinery which was not flexible enough to vary the product mix while raw material costs like cocoa and sugar were also rising rapidly.

This meant the company was faced with three fundamental choices, to do nothing, to shut down, or to invest. The first meant that the gap between orders and profitability would gradually widen until losses were too heavy to sustain, and this would only delay a shut-down for up to three years.

An immediate closure would mean that capital costs would be cut and the space given over to other food lines, but it would be accompanied by unpleasant redundancies, difficulties in re-structuring production, and an interruption of supply to a market which was still potentially profitable.

The third plan would need considerable justification in terms of market development, financial return and technical feasibility. It also entailed taking risks and would therefore be the line of action most likely to warrant Board attention.

Cadbury as a company is extremely sensitive when it comes to its relationships with em-

ployees and was anxious not to repeat problems it had suffered with redundancies in the late 1960s. It feared that such a problem could have repercussions throughout the group.

However Cadbury adopted a tougher line with its management and sets demanding performance levels from its middle managers, especially in sales and marketing. It was partly as a result of initiative from this department that a study group was set up to investigate methods, timetables and costs of modernising the plant sufficiently to make it competitive again.

The technical problems on the ground had long been realised by both the factory managers and employees, so they took the simple, but crucial step of joining forces.

The combined study group worked with remarkable speed. Established in October last year it put a complete plan before the Cadbury Typhoo Board in May and the main Cadbury Schweppes Board in June. Since then, a £5m. development has been approved and work has begun.

Throughout the operation the group kept its sights at a moderate level. Historical sales strengths were looked at alongside market development opportunities and balanced by technical and capital investment that would give not only improved and economical output but more flexibility in the type of product which would take account of price sensitivity among consumers.

The technical team, made up of managers, engineers and shop floor representatives, was led by Andrew Crawford, director of the Wirral factory, who backed up a basically pragmatic approach with personal experience of managing the local labour force. The main problem was to improve production flow techniques by reducing wastage, processing, cutting waste, tightening up recipe control, rationalising packaging for both home and export markets, making better use of labour, reducing maintenance costs and delays, and devising a system that could cope with the introduction of new products.

Product mix

The whole group was led by Mr. Peter Dunkerley, the marketing manager, whose own marketing team took a close look at the way the Cadbury sales were moving. It considered the product mix it wanted to sell and how this would fit in to overseas sales. Profitability had to be increased not only to cover capital outlay in three years, but contribute a share towards more competitive pricing of other lines.

It also had to convince the Board of the viability of its recommendations, which it did through a series of statistical presentations coupled with special factory visits for the individual Board members. Mr. Dunkerley's team

first established that Cadbury's market share could be diversified into uncovered lines and that new markets where the competition was less fierce could be created, especially among children. They then set up a study group to investigate methods, timetables and costs of modernising the plant sufficiently to make it competitive again.

The ultimate decision to invest in biscuits has mainly been a result of the way in which the study group worked so closely together and came up with a well-prepared plan about which both teams were convinced. It was also helped by the continuing export success of British cake and biscuit manufacturers. The five-year plan which has been put into operation is not however intended to make Cadbury Britain's leading force in biscuits. Rather it should ensure a return to higher profitability and establish new Cadbury lines, keeping together a workforce which has, in the last 20 years, shown proven stability and developed what are now becoming traditional skills.

The areas of growth for Cadbury were identified as half-covered and specialty uncovered biscuits so the next step was to persuade an historically conservative chocolate company that

it should be prepared to diversify into uncovered lines and that new markets where the competition was less fierce could be created, especially among children. They then set up a study group to investigate methods, timetables and costs of modernising the plant sufficiently to make it competitive again.

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Management centre opens in London

THE LONDON Regional Management Centre—a department of the Polytechnic of Central London—has opened under the direction of Professor Keith Alan-Smith, former dean of the polytechnic's school of social sciences and business studies. The centre, which is being financed by the Inner London Education Authority, will attempt to identify management training needs in the London

area and encourage greater liaison among teachers and training institutions. It will also undertake applied research projects and work in the development of management training.

The centre is one of two that have been designated by the Department of Education and Science to serve London and the Home Counties. The other is based at Kingston Polytechnic in Surrey.

Qualities for the works

LEADERSHIP AND a stable personality have been judged to be the two most important qualities needed by a works manager in a competition sponsored by Cadbury Schweppes and run by the Institution of Works Managers.

The next most significant

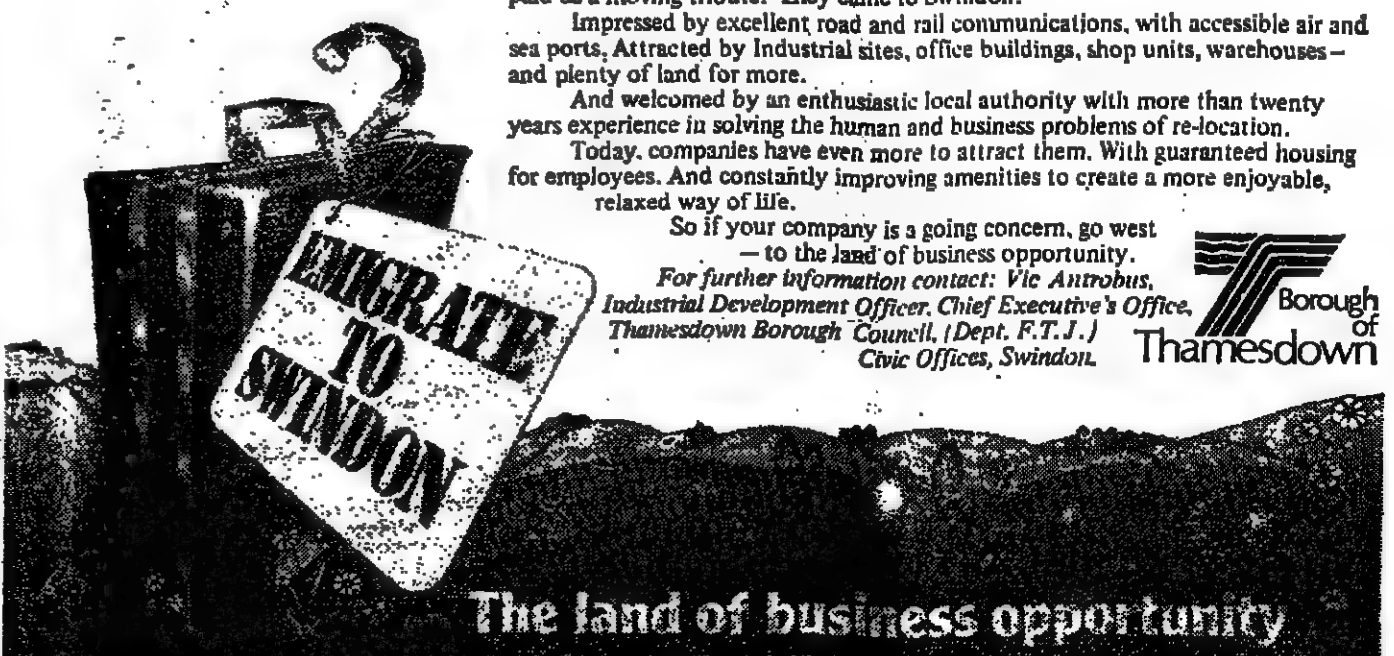
qualities—in order—were administrative ability, experience in industrial and personnel relations, and shop floor experience. Bottom of the list was having worked in more than one company which, say the competition organisers, shows that scant regard is paid to job hopping in order to gain experience.

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FINANCIAL TIMES SURVEY

Tuesday November 30 1976

CANADA

The victory of the separatist Parti Québécois in the Quebec elections does not mean that the French-speaking province must inevitably secede from Canada, but the Trudeau Government has been so weakened by economic and political problems that it will have difficulty in dealing with Quebec's challenge.

BEC break away

Depending on about Canada and the biggest, most province the answer suppose not, but "I suppose no." In the end an genius for ambiguities may look at a few of entry undoubtedly and has cooked ical snook at the ical masters in -yet it cannot institution without ritish Parliament; minuscule of U.S. all times Canada assert an identity ich is a bit more less rough and that of the a Canadian dollar thing, floating of its U.S. cousin n slot machines lipense goods for

tolerance, and tolerance will once more be required to cope with the consequences of the electoral victory on November 15 in Quebec of Mr. René Lévesque's separatist Parti Québécois.

Given that tolerance, economic facts, social trends, and a dose of sentiment, the "Quebec Libre" invoked by General de Gaulle may yet be realised in a manner which the old warrior had not envisaged. The PQ victory could prove an element of liberation not necessarily by bringing about independence, but rather by removing a chip from French shoulders.

Business

It is less than a generation ago that the French-Canadian middle classes emerged into the modern North American managerial scene from an older world of church, law, and the professions. They have begun to occupy business positions in increasing numbers, the *anglais* may still hold the majority of the controlling positions in day by day has Quebec business, but that hold 35m. Canadians, the French and anglophones, language is pretty well on a par with English in Montreal (the world with huge where in Quebec English is rare climate, and rarely heard anyway), except in the market, to the board rooms of companies for so long and with international or at least ves a living Canada-wide ramifications. In his up to U.S. other words, the French other virtues it speaker is no longer con- a great deal of deemed to be undergoing because

he is French. Attitudes could therefore soften — always provided there is time, and provided that English Canada reacts wisely to the new situation.

What that means is that there still is all to play for: Mr. Lévesque, who won the election by soft pedalling separatism, could just find that he is indeed what he undertook to be for a start: another provincial premier.

That is what in its present mood the Province wants him to be. A recent poll showed that only 20 per cent of the Quebec French want independence, and that not even the majority of the PQ voters are in favour. Mr. Lévesque has promised not to move unless a referendum in two or three years' time produces a separatist majority. It may never do so—even though the PQ victory will set up its own dynamic.

But it is altogether too glib to conclude that nothing has been changed by the election. Only the future can show whether the present Canadian structures are maintained, even with a spending up of the Canada-wide drift towards more provincial and less central authority; whether Quebec will separate; or whether there will be a hybrid solution. An association has been proposed between Quebec and Canada—a concept which will need defining: Mr. Lévesque himself has spoken of a Common Market. That, too, would need defining. But one thing is clear: Quebec would have

difficulties if it were deprived of the \$1bn. gross which it gets in equalisation payments from the federal Treasury, or of the easy access it has to Wall Street.

As it happens the equalisation system for transferring some federal tax revenue to the poorer provinces is about to be renegotiated. Mr. Lévesque has said that he will fight for every separatist majority. It may never do so—even though the PQ victory will set up its own dynamic.

Some immediate difficulties may arise not from Quebec but from the rest of Canada and the future can show whether the present Canadian structures are maintained, even with a spending up of the Canada-wide drift towards more provincial and less central authority; whether Quebec will separate; or whether there will be a hybrid solution. An association has been proposed between Quebec and Canada—a concept which will need defining: Mr. Lévesque himself has spoken of a Common Market. That, too, would need defining. But one thing is clear: Quebec would have

BASIC STATISTICS

Area	3.9m. sq. miles	Trade (1975)
Population	22.8m.	Imports \$37.0bn.
GNP	\$161bn.	Exports \$34.4bn.
Per capita	\$7,281	Imports from U.K. \$538m.
Currency	\$1=Can.\$1.69	Exports to U.K. \$856m.

Liberal MPs in Ottawa are from Quebec. So Mr. Trudeau has an uncomfortable base from which to deal with Mr. Lévesque. His first statements, though blandly phrased, were uncompromisingly federalist: small wonder since he was originally chosen to lead the Liberals as the guarantor of Canadian unity.

Bilingual

The methods he chose were an attempt to make the Canadian public service truly bilingual, which went down badly in Western areas remote from Quebec: and a readiness to help Quebec with economic development projects such as the giant Mirabel Airport near Montreal. The world recession disrupted that concept: Quebec has an unemployment ratio of 10 per cent, compared with the Canadian average of 7.6 per cent.

The recession did more: it disrupted business confidence, already shaken by the realisation that Canada does not have unlimited cheap energy, and was

accompanied by inflation rates which caused the Trudeau Government, on October 14, 1975, to impose wage and price controls. That was unpopular with both business and the trade unions and sharply reduced Mr. Trudeau's credibility since he had won the 1974 general election on a no controls platform. He has not really recovered from that, even though the inflation rate has come down quite sharply; whether as a result of controls or as a result of the economic climate.

During the argument leading up to controls Mr. Trudeau (who was lukewarm about the idea) lost his Finance Minister, Mr. John Turner (who probably was in favour). Mr. Turner returned to private practice as a lawyer, but does seem to have retained political ambitions. He has made the occasional speech and must be considered the man in the wings. Whether he will emerge is another question.

The official opposition, the Progressive Conservatives (who are almost non-existent in Quebec), already has its new leader in the person of Mr. Joe Clark, elected in the spring to replace the luckless Mr. Stanstead who could do everything but win. Whether Mr. Clark can do better remains to be seen, despite the polls. He has not had the opportunity to make much of an impression so far, though he has avoided the temptation to pander to anti-French sentiment and the resentments against Ottawa which are common in his native West.

The Government has been attempting to cut away some of the ground under Mr. Clark's feet by giving a far more market-orientated impression than it has won to. The speech from the throne in October hinted at the possibility of returning to the private sector some activities now in Government hands; but the politics of the matter in August a White Paper on are very different.

Devotion

It even is possible that controls will be removed before the intended three-year period has come to an end. Besides, a document has been circulated among people considered to be decision makers which declares the Government's devotion to the market economy subject to safeguards. For something called The Way Ahead it is a bit too imprecise.

The main point it has to make is that Canadian labour relations, which have been rather turbulent, must be made more co-operative and less adversarial. That sounds like a softened version of proposals for "tripartism" that have been around for some time and have been tentatively adopted by the Canadian Labour Congress. The aim in any case not all arms ideas, which is controversial even within the CLC, is for a body made up of representatives of labour and arm's length, with Government as a chairman and provider of long as an arm. After all, basic information, to try to even the separatists' spear of arrive at agreed proposals for separation, not of secession.

the conduct of economic policies. A small argument is now going on as to whether agreements it reaches should have any force or should merely be recommendations to parliament.

Given the prevalence of classic North American attitudes in most of the unions and in business one cannot give the idea much prospect of success. In any case it is hard to envisage trade unions going along very far towards giving any formal co-operation in a country where lockouts and strike breaking are common practice provided valid collective bargaining agreements have expired. The fact, however, remains that both the Government and Mr. Clark have displayed much interest in German patterns of tripartism (and in the British NEDO).

In the constitutional field, too, Mr. Trudeau has been trying to regain the initiative. He has proposed that Canada should take the power to amend its own constitution instead of leaving it at Westminster. In law was won to. The speech from the throne in October hinted at the possibility of returning to the private sector some activities now in Government hands; but the politics of the matter in August a White Paper on are very different.

In practice the provinces will have to be asked to agree, and in their present mood they will not do so unless all but the smallest in effect have a right of veto over any future amendments. Quebec's is only the most drastic case: Alberta, too, wants as much independence as it can get, without of course wishing to separate, and can perhaps better afford to be awkward as long as its oil revenues last.

It has been a bit of a puzzle why Mr. Trudeau has raised the constitutional issue: he will be lucky to make much progress. But it does fit his devotion to a united Canada—united as between English and French, and united in being different from the U.S. It was one reason for concluding an agreement for co-operation with the EEC.

Canadian commentators like to say that Canada wants to keep the U.S. at arm's length. They do not want the American any farther away either, and in any case not all arms ideas, which is controversial even within the CLC, is for a body made up of representatives of labour and arm's length, with Government as a chairman and provider of long as an arm. After all, basic information, to try to even the separatists' spear of arrive at agreed proposals for separation, not of secession.

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ECONOMY

A glum recovery

THE CANADIAN economy appears to be well entrenched "in a period of lacklustre recovery"—that is how the president of one of the best known Canadian forecasting agencies summed things up, admittedly before the Quebec elections, put a slightly different slant on many—but by no means all—the elements involved.

The phrase well sums up the widespread glumness at a time when a case can be made out for supposing that, economically, Canada is on the mend after a recessionary phase which in all conscience was not especially severe. If you take personal incomes per head before taxes, their real increase averaged 5.9 per cent a year in 1970-76. One might add that tax allowances being indexed those figures, cheerful enough in themselves, may look enviable indeed to many people in other countries.

Last year was the worst, yet real personal incomes per head still managed to go ahead by 3.2 per cent. This year's estimate is 5.3 per cent. The research worker who calculated the figures in the C. D. Howe Institute at Montreal was so surprised to discover how well off she was that she had someone check over the figures: they were correct.

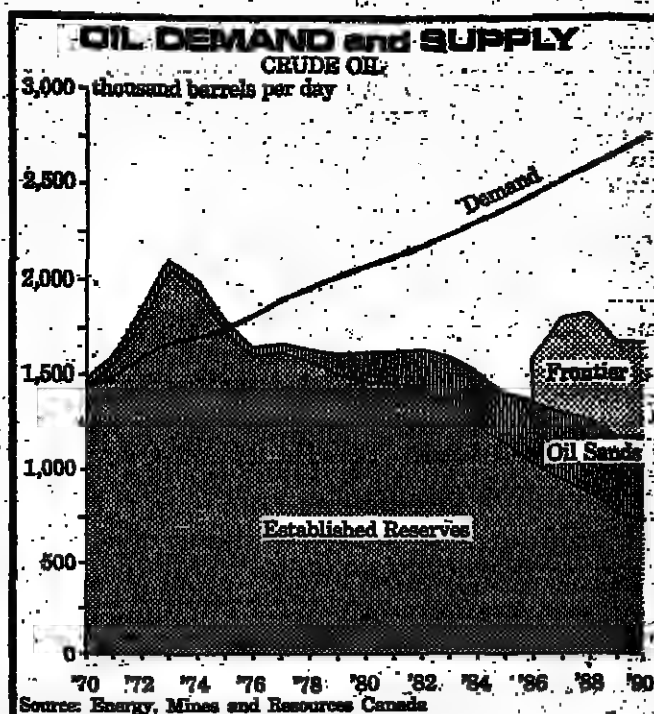
The reasons for malaise are numerous, and by no means all confined to the economic sector—even if one leaves Quebec out of account. The programme of controls imposed on October 14, 1975, for instance, conflicts with set attitudes among both labour and management, and though it has demonstrably not been a failure, the evidence is tenuous that this rather than cyclical factors, have served to slow down inflation. These and some other quasi-political matters will be dealt with below. As regards the immediate cyclical position and what people think of it, it is important to realise that, good though the Canadian performance may seem to outsiders, it is below potential.

Pressure

There is another context in which things, though bad, are nowhere near as bad as they look at first sight: the unemployment ratio in October was 7.6 per cent (seasonally adjusted), as high as it has been for about 15 years. Yet the number of people in work increased by 1.5 per cent from October, 1975 to last month, when it reached 9.7m. Canada always has had high unemployment figures by international standards, partly because the population of working age is increasing and will continue to do so for a few more years; partly because of the statistical methods applied.

Nevertheless the unemployment figures are increasing pressure, mainly from the socialist New Democratic Party, for an early stimulus to the economy. It is accepted even within Government that there is enough slack in the economy for some let up of fiscal policy, but as against that it is also argued that it would be unwise to reverse the winding down of inflationary expectations achieved by the wage and price controls in force since October, 1975. When Ottawa has completed its budget on the victory of the separatist and socialist Parti Québécois in the provincial elections of November 15, choices might be made: the unemployment rate of 10 per cent in Quebec was one element in the PQ victory.

In the meantime there has been some let up on the monetary side where the Bank of



Canada has been holding the fort with sufficient success for the purview of the Anti-Inflation Board set up to administer wage controls, to have been and price controls with the aim of growing at an annual rate of less than 7 per cent since the spring. That compares with a target in the 8-12 per cent band. Bank rate has been cut from 9 1/2 to 8 per cent, but officers in the bank plainly do not wish Ottawa to switch priorities from fighting inflation to fighting unemployment at the very time when inflation is abating.

It is true that the Consumer Price Index, which a year ago was rising at a rate of 10.5 per cent per annum, has lately been doing so at 6.5 per cent, and that bank economists expect a further slight slowing down in 1977 on the strength of present policy decisions (or for that matter, the choice of the business minister, the Quebec election) involved; the latter are to change the picture radically. But it is also true that the slowing down has been brought about mainly by cheaper food, for, but there have also been cases where AIB has ordered the

partial reversal of rises granted a reasonable chance of the three collective bargaining deficit on current account of AIB reckons that it is responsible for about 5 per cent of the decline of current wage increases from 21 per cent a year ago to 13 per cent in April-June, 1976. That is a contention that cannot be proved; many economists look for the real causes in the general economic climate; but even they would admit that to abandon controls now prematurely could give a new lease on life to inflationary expectations.

Economic arguments apart, there is no denying that the entire system of controls has been damaged by both business and labour, because of their interests and set attitudes, but also because of the sheer nuisance involved: guidelines for profit margins have been thrice revised within the AIB's one year period of existence and to this day, for instance, the banks do not know what profit margins they will be allowed for the year of account ended on October 31.

Regardless of the argument about who has suffered most from controls, one of the most important figures to watch is the amount by which Canadian wage settlements differ from those in the U.S. After running way ahead, Canadian settlements may have tipped below those in the U.S. in the third quarter. It was high time for that to happen, because of the smallness of the Canadian market and because of a labour scene that has reminded some Canadians of Italy or Britain, productivity in Canadian manufacturing industry is well below that in the U.S.—a study made in 1974 arrived at a margin of 21 per cent. Yet Canadian wages often are above those in the U.S. Given a quarter share of exports in GNP, and a two-thirds share of the U.S. in Canadian merchandise exports and imports, that is not a comfortable position.

It would be untenable if exports of raw materials and energy did not normally put the visible trade balance into surplus. The fact that it was in deficit in 1975 and much of this deficit was rightly considered a small so far. But new thoughts danger. There is much relief here, however quiet they are that since mid-1975 surplus has kept, would it fit in with the once again been achieved even though it is not certain that it is economic thinking which is caused by the introduction to U.S. economy lives up to the less pessimistic forecast. For the moment, however, there is

Estimate

But if one adds to that the estimate that Canada will become a net oil importer to the tune of \$50m. (in 1975 purchasing power) by 1985, before new sources of oil in remote regions reverse the trend away from Canada's erstwhile self-sufficiency, the equilibrium of the Canadian balance of payments does look a bit unstable. Some Canadians already are afraid that they may be "over-borrowed."

But that does not alter the fact that pressure is rising from the business world against pursuing too firmly two policies dear to pre-recession and pre-PQ Ottawa: the screening of foreign investment unless it is of significant benefit to Canada; and the diversification of exports to reduce Canadian dependence upon sales of raw materials and on the U.S. surplus. The effect of these policies has in any case been year was rightly considered a small so far. But new thoughts danger. There is much relief here, however quiet they are that since mid-1975 surplus has kept, would it fit in with the once again been achieved even though it is not certain that it is economic thinking which is caused by the introduction to U.S. economy lives up to the less pessimistic forecast. For the moment, however, there is

W. L. Luckens

ENERGY

Action needed

THE CANADIAN petroleum industry is preparing to undertake some of the most significant national projects in the history of Canada as part of the Federal Government's plan for energy self-reliance: the construction of two or more pipelines to tap the billions of barrels of oil and trillions of cubic feet of natural gas believed to exist in the Canadian Arctic mainland and the Arctic Islands.

These pipelines, possibly two along the Mackenzie River valley in the north-west to carry oil and gas from the Arctic mainland and possibly more from Prudhoe Bay in Alaska, and another in the east through Manitoba and Ontario or Quebec to connect with the Arctic Islands, could ensure to Canadians a more balanced economy and a domestic prosperity second to none in the industrialised world.

Sufficient reserves have not yet been developed as to justify the cost of the projects, but the indications are that they will have been established by the time the pipelines can be completed a few years hence, if a decision is made to proceed soon. Hearings into the environmental aspects—how they will affect the lives of the native people in the northern regions and who should be permitted to build them—are nearing completion. Decisions should be forthcoming next year. The cost has been estimated at up to \$20bn. and the price for the oil and gas at delivery points in southern Canada will be high.

The line-up of would-be oil sands developers has melted away almost completely. Some research is continuing but much has been shelved. Instead of more at risk as the result of dwindling low-cost domestic energy supplies than any people in any other nation. The leaders see it—maybe—at about 800,000 barrels. One of the fact that about three-quarters of the energy consumed in Canada is derived from the only existing oil sands producer, Great Canadian Oil

CONTINUED ON NEXT PAGE

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ENERGY CENTRE

Polysar—Canadian Partner in European Progress

ESTABLISHED IN 1942 to meet the second world war cut-off of natural rubber supplies, Polysar Limited has developed into a multinational corporation whose petrochemical based businesses embrace 16 plants and 19 offices in 15 countries throughout the world, and minority interests in six other companies. As well as becoming the world's largest independent supplier of synthetic rubber, Polysar is a major force in the fields of latex, plastics and petrochemicals, and has additional interests in the computer time-sharing industry.



Head Office of Polysar International S.A., Fribourg, Switzerland

At the end of the wartime emergency, however, Polysar was faced with two major challenges. First, its plant was capable of producing three times the maximum possible Canadian demand; and second, acceptance of synthetic rubber by industry was less than enthusiastic. The company met these challenges by initiating an intensive research and development programme, by enlarging its product line and by launching its into international sales.

Worldwide exports were opened up through a network of distributors, and the development of a strong technical service organization. In fact, Polysar became the first North American synthetic rubber producer to enter the European market and helped create a demand by providing industry with technical know-how and by showing customers how synthetic rubber could be used to the best advantage.

A rubber laboratory inside the Antwerp based Polysar Technical Service Centre N.V.

the construction of a plant in Mexico, based on its own technology, and made its first move into plastics with the acquisition of an established Canadian company.

By the end of the '50s, however, vigorous industrial expansion in Europe led to the establishment of local synthetic rubber producers, as well as to increasing interest on the part of U.S. and Japanese plants seeking export markets.

In this environment, the company made a prodigious effort to stake itself a place in the world of petrochemistry. Location became critical to remaining competitive, so Polysar built new plants at Strasbourg, France in 1962 and at Antwerp, Belgium, a year later. The company also became a partner in

Columns of the Antwerp plant of Polysar Belgium N.V.

thrust has embraced several areas of plastics production and fabricating in Europe, the United States and Canada. Another major development took place in 1974 when Polysar became the senior partner in Petrofina Limited, a giant petrochemical refinery requiring



The Petrosar plant under construction

Belleplast Head Office, Wiesbaden, Federal Republic of Germany.

a total investment of hundreds of millions of dollars which is scheduled to provide the partners with competitively priced feedstocks next year.

Downstream from Petrofina, Polysar has under construction a \$80 million world-scale styrene plant.

In addition, Polysar technology has been licensed for the construction of synthetic rubber plants in Japan, Turkey and India, as well as Mexico. Today Polysar has annual sales approaching the \$500 million mark. With nearly half of this resulting from European activities, Polysar can justly claim to be a partner in European progress.

Thus, the company's record has been one of challenges met

and successful adjustment to changing conditions. And in the future, Polysar's growth will come from the skills and knowledge that have characterized its past—advanced technology... search and development... the conception and commercialization of new ideas. With 16 plants and 19 offices in 15 countries, and representation in over 70, Polysar has the world-wide stature and strength to achieve this growth.

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France	Polysar France S.A. Société Française Polysar	Strasbourg Paris
Germany	Polysar Deutschland GmbH Polysar GmbH Belleplast GmbH Komfortplast GmbH	Nen-Isenberg Wiesbaden Wiesbaden Wiesbaden-Schlierstein
Italy	Polysar Italiana S.P.A.	Milan
Netherlands	Polysar Handelsmaatschappij B.V. Belleplast Nederland B.V. Comshare B.V.	Amsterdam Vijfhuisen Hague
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10/25/76

New ground rules

BANKS will be re-located closer to the mark if you include well as fact after a period during which they did not really flourish more or less as extensions of their home period of quasi-existence than an earlier decade.

The White Paper says that about 120 Canadian corporations have been identified in the forthcoming which foreign banks have an equity interest: about half are in the Canadian Bank which takes place U.S. banks and the rest, except for seven, are from EEC countries. It also says that the time of the last Canadian banks are active abroad in about 60 countries through 258 branches, 11 per cent of the agencies and 49 controlled subsidiaries. That leads to point to it no more than 25 per cent of the White Paper that a foreign bank will not normally be incorporated in Canada unless equally

response to the take favourable treatment is available to Canadian banks in the country of the parent bank. The reaction of the Canadian banks themselves to the proposal to allow foreign banks has varied according to the structure of their own business: those active abroad have seized upon reciprocity as a desirable goal; some others do not relish the idea of enhanced U.S. competition in their own backyards, given the high degree of U.S. ownership of Canadian business.

The White Paper proposes a limit of 15 per cent upon the market share in commercial lending to be conceded to foreign banks in Canada, without saying how that objective is to be achieved. The rest of the rules are much more explicit.

For a start, foreign institutions extending loans and accepting transferable deposits will have to apply for recognition as a bank, which will be granted by executive action rather than by the complicated process of legislation now required. Furthermore, without that recognition a foreign bank's affiliate will not be allowed to borrow with the guarantee of its parent. That means in practice that such an institution financing itself by notes issued in Canada (which account for two-thirds of the liabilities of foreign institutions covered in the Bank of Canada statistics) will have to apply for bank status.

Be that as it may, the proposals will squeeze at least 30 established foreign "near-banks" into applying for status as a bank. When they get it, they will be restricted to one

place of business, though they will be allowed up to five branches. Most of them will probably prefer to remain fairly invisible, far above ground floor offices, since they are not interested in retail business.

Other limitations are proposed: half the Board must be Canadian (which may already be the case anyway); authorised capital will have to be at least \$5m., and at most \$250m., and liabilities will not be allowed to exceed authorised capital by more than 20 times. The Canadian banks work on much higher gearing. Foreign banks, too, can get out of this restriction by running down the foreign stake in their equity to 10 per cent. That should, in practice, be adequate to ensure control.

Consolation

In addition, foreign banks with a Canadian banking affiliate will not be allowed any other financial affiliates in Canada. There is one consolation: the White Paper will allow them to retain their existing leasing business, since Charter Banks are to be allowed to add this line to their activities. It has been estimated that 80 per cent of the financial leasing in Canada has fallen into the hands of foreign "near banks." But the consolation is small indeed: a recent revision of tax law has taken much of the profitability out of financial leasing.

None the less it has come as a surprise that Ottawa has been willing to extend the privileges of Charter Banks at all: in the spring the feeling was widely anti-bank, but as in some other matters the Government here too has become a bit more conservative in recent months. A revision of reserve requirements, for instance, should help to improve bank profits at least marginally (though this is one instance where the legislation could differ from the White Paper), and Ottawa has also accepted the view that near-banks, such as trust companies or co-operative credit unions wishing to join in the clearing system will have to deposit minimum reserves with the Bank of Canada directly, or through an intermediary. The Trust companies are up in arms against this proposal.

It could also lead to a row with the provincial governments, under whose supervision trust companies operate. There is an unmistakable centralist element

in the White Paper, which runs counter to the centrifugal forces that have characterised the Canadian state for many years. Some provinces have already protested, even though there is little, in law, that they can do to hold up the banking proposals and even though they are offered a sweetener. The White Paper proposes to let provincial governments hold 25 per cent of a new Chartered Bank for ten years, and 10 per cent thereafter—another proposal designed to open up banking proper to new entrants. Interest in this concession exists in the West, where Alberta is trying to become a money market in rivalry with Toronto, and where the prairie Governments believe that banks of their own will help with local development.

The instrument which in practice will increase centralised control is the Canadian Payments Association, to be founded under the proposals of the White Paper to supplant the clearing system run by the Chartered Banks. It is proposed that all institutions accepting deposits transferable by order will have to join, though the reserves they will have to deposit with the Bank of Canada for the privilege will vary according to the nature of their business.

The impact upon the varying financial institutions will therefore also vary, though by and large the competitive position of the trust companies (aggregate total assets \$16bn.) vis-à-vis the banks will probably be impaired: they will for the first time have to maintain reserves with the central bank, while the reserves of the banks will probably be marginally reduced.

The Canadian Payments Association will become the precursor of a much further reaching electronic payments system (Electronic Funds

Transfer System or EFTS), with refinements such as terminals in supermarkets which, upon the insertion of the customer's plastic card, would automatically transfer the amount of his bill from his own account, wherever it may be, to that of the retailer. There is a view that EFTS when it arrives, maybe in ten years' time, will do away with the advantage that the Chartered Banks have enjoyed in Canada on the strength of a branch system spread across the huge country on the British model.

That is not universally accepted. Unlike the cheque and unlike the credit card which it will resemble in appearance, the electronic transfer card will debit payments instantly to customers' accounts, depriving them of a limited but useful period of free credit extended under the present system.

It is possible to detect in the White Paper proposals a slight tendency towards a less compartmentalised financial system under slightly enhanced central government powers. But the shifts are only small in terms of the system, whatever they do to marginal competitive strength. Thus everyone will have to maintain minimum reserves. Chartered Banks will be allowed to extend into leasing and factoring and the like. But they will be denied fiduciary powers, which are the preserve of the trusts, and their right to partake in securities business will be further circumscribed. The White Paper does not really portend a revolution such as that of the 1967 reform which began the era of personal loans from Chartered Banks. What will be new is the foreign-owned Canadian bank—and even it already exists, albeit under other names.

W.L.L.

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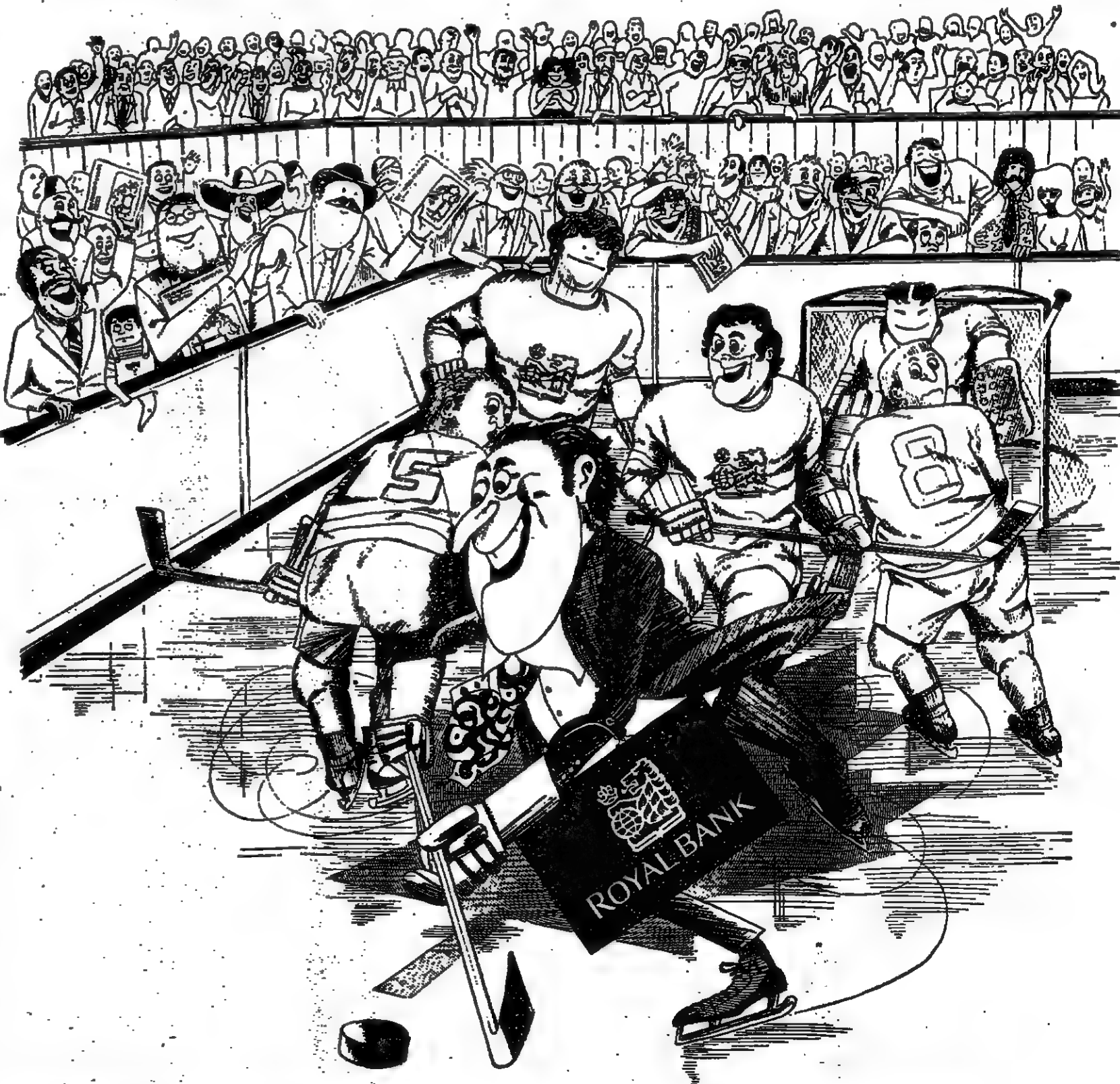
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source, has really only started. Because of the short season when work is possible the cost is enormous. For nine months of the year the Beaufort Sea in the Western Arctic is covered with a heavy layer of ice. Along the coast the ice is six to seven feet thick, and it extends out to a water depth of 50 feet. Beyond the coastal area, where the north winds force the polar ice against the shore-fast ice, huge pressure ridges rise to 40 feet above sea level and scour the sea floor, even in 100 feet of water.

While the industry sees the main hope for new petroleum supplies in the frontier areas, it is not neglecting the traditional western areas. It is continuing the record-breaking exploratory efforts it began about a year ago, mainly in Alberta, spurred by the higher wellhead prices for crude oil and natural gas, although these prices are still held by the federal Government at levels 25 per cent, or more below the world prices. Some new pools have been found at deeper horizons than previously explored, but nothing of major consequences.

Resources

The other quarter of Canada's energy consumption is based on hydroelectric power, coal and uranium. As far as hydroelectric power is concerned, there are still significant resources to be developed, but they are far from demand centres and at the moment are too expensive to develop. In any event, the amount of energy they could supply would be minuscule in terms of overall Canadian consumption.

After years of neglect, coal is coming back into fashion. Long dormant coal mines in Nova Scotia are being re-examined by the government of that province to determine whether production can be resumed. But it is in the West that the bulk of coal deposits lie. The National Energy Board has concluded that proved reserves are 10bn. tons, which could sustain current production rates of 26m. tons a year for more than 300 years. Most of the coal mined is exported to Japan, but arrangements have been made to bring more mines into production to start serving the heavily industrialised province of Ontario.

In the period until 1980, the

growth of coal production is expected to be devoted mainly to new coal-fired power stations intended to come on stream in Alberta and Saskatchewan burning sub-bituminous coal and lignite. Coal policies, the availability of skilled labour, capital requirements and improved transportation services will be major elements determining future coal development. Production is expected to increase to approximately 40m. tons in 1980 and to more than double that in 1985.

Domestic use of nuclear power is growing more slowly, but still expanding. Uranium reserves are among the largest in the non-Communist world. The promise of cheap nuclear power after the fivefold increase in world oil prices was based on the assumption that nuclear power generating costs would remain relatively stable and would not rise as quickly as costs for fossil-fuelled generating plants.

Those charged with putting major capital facilities in place, however, are finding it increasingly difficult to reach decisions and to obtain money to meet rapidly escalating costs. Many utilities have been looking at the conventional alternative of coal as well as the less conventional choices of energy generation such as solar power upon which the world of the future may rely.

However, the rapidly rising costs of all aspects of nuclear power will not necessarily impair its future. Increasing demand well into the next century is expected.

With very significant reserves of coal and uranium, there is little worry about in this area of the energy picture. The real worry is about oil and natural gas. With the possibility that the Arctic's energy will remain locked in somewhat longer than southern Canada might prefer, the alternative most likely to be immediately effective is conservation. The chairman of the energy committee of the Science Council of Canada believes that Canadians can reduce the projected energy demand for the year 2000 by about 15 per cent to 20 per cent without sacrificing comfort and without adversely affecting the economic system.

James Scott
Toronto Correspondent

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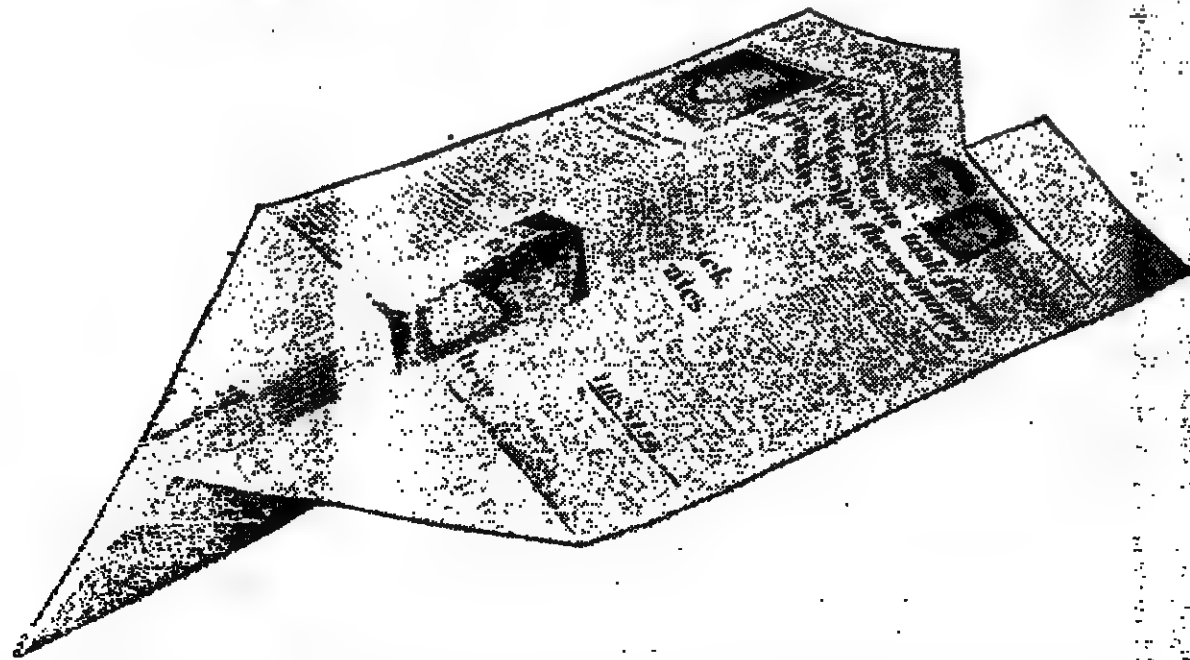
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FISHING

New zone may help

CANADA'S FISHERIES Minister Mr. Romeo LeBlanc refused in a recent speech to make what he described as "another lament" for the industry. With trawlers tied up because quota limits for the year have already been filled, processing plants operating at as little as 30 per cent of capacity and fish companies losing money despite upwards of \$100m. in Federal financial assistance, the temptation was great. Mr. LeBlanc preferred, however, to take an optimistic view. By necessity it was long range.

Despite its present difficulties there are indeed reasons for optimism for an industry which is a major employment and revenue factor for all four of the Atlantic provinces and for parts of Quebec.

The reason is Canada's adoption next month of a 200 mile fisheries zone and the eventual total management of the resource. Until the end of 1977 the International Commission for the Northwest Atlantic Fishery (ICNAF) will continue to determine quota limits and the organisation will continue to be an important source of scientific data from which Canada will ultimately get its own quotas.

Canada has stressed that its aim is not to exclude all other countries from the 630,000 square miles of ocean contained within the 200 mile zone, all fish deemed surplus to Canada's fishing capacity will be shared with other nations. But because its total landings have been

greatly reduced in recent years because of the over exploitation of stocks by foreign nations, about 20 per cent more of the total allowable take will be directed to Canadian fishermen over the next three years.

This means that about half of the fishing in this vast expanse of ocean will be done by Canadians. The effect should be to increase the value of annual landings by about \$80m. and to move Canada from seventeenth to fifth place among the world's fishing nations. In terms of exports it should move it from third to first place.

Paradoxically, however, the east coast industry will be doing so with what in absolute terms is a smaller amount of fish than it caught four or five years ago. The entire quota for all nations fishing in the Northwest Atlantic in the coming year will be under 650,000 tonnes. Only a few years ago Canada caught over a million tonnes.

Persuaded

Fears that stocks of such traditionally fished species as cod, haddock, halibut and redfish might become irrevocably diminished finally persuaded

the Trudeau Government to announce its intended adoption of the 200 mile zone. Most scientists believe that regeneration will be possible. But it will be five to ten years before the damage of the last 15 to 30 years has been repaired, they

think. By that time, a Fisheries Department official here said, recently, a threefold increase in landings may be possible on an annually sustainable basis.

Getting to that position, however, will mean a drastic reduction of current catches. For 1977 most quotas are being reduced by at least one third and if some Canadian fisheries biologists had their way a total ban would be placed on the landings of some particularly underpopulated species like cod, halibut and redfish. While they will be getting almost 50 per cent of the total allowable take, Canadian fishermen will also be making major sacrifices, Mr. LeBlanc's officials say, in contributing to the general conservation effort.

"I think the rest of the world should know this. After all, it wasn't our fishermen that got us into this mess in the first place."

The rewards for restraint are proving, however, to be considerable. Canada has enforced a seasonal ban on landings of such fish as haddock within its existing territorial waters for the past five years. The results are beginning to show themselves in an increase in the fish population in areas that were largely barren.

This year's inshore haddock fishery along Nova Scotia's southwest shore has been particularly good. And Newfoundland's inshore fishermen have been getting similarly good catches of cod. If such trends are maintained, areas like

George's Bank south of Nova Scotia could be producing up to 40,000 tons of haddock ten years from now. To-day the annual quota limit is 14,000 tons.

While individual species seem capable of successful replenishment, Canadian scientists are worried about the ecological problems that could arise from so massive a disturbance in the balance of the fish population. Both the Federal Government and the various coastal provinces that are greatly stepping up their individual fishery involvements, feel a much greater scientific effort must be directed to fishery management. Both government and industry recognise that it will be at least three to five years before the present potential crisis facing the fishery is overcome. In the meantime, the Canadian industry will be seeking to maximise its effectiveness by fishing for traditional species in non-traditional waters and by fishing for non-traditional species in traditional waters.

Distant

Canadians are already casting their nets in much more distant waters. With Federal encouragement, some now extend their trawler operations to the Hamilton Bank off Labrador and even much further afield to the southern coast of Greenland. To be fully effective, such distant water fishing will need the introduction of ice strengthened freezer trawlers. With so much fish so close to home ports, Canadians have never needed such expensive vessels before.

People like Mr. Dennis Munroe, President of Fishery Products of St. John's, Newfoundland's largest fish company, don't think that the economics of a large scale entry into this type of fishing can be justified.

It's a point that will be increasingly debated among larger fishing companies over the next year or so. One thing is certain, however, Canada will need to replace and expand its existing trawler fleet in the early 1980s to take advantage of the regenerated stocks.

Mr. Ian Langlands, Vice-President of Development for

National Sea Products Ltd. Halifax, says that half of the present fleet of 250 vessels of 150 feet or more on the east coast will be obsolete by 1985. As many as 400 new boats will be needed at a cost of between 20 and 30 new boats a year. "I am entirely optimistic about the future," he said. "My main criticism is a lot of people, particularly Government, are too concerned with today's problems to the opportunities that are all about us. To hear them talk, wouldn't think that we're about to add a million square miles to Canada's ocean sources."

The ocean territory that Langlands referred to includes sections of the Arctic. Not the challenges arising from present situation confront fishermen. The processing industry must also adapt. The industry has recently been encouraged to catch untamed species of fish. It hasn't posed problems at a but it has ashore. Skinning grenadier, a deepwater fish previously caught mostly by Russians, is rather like skinning a rhinoceros, according to Mr. Munroe. But Canadian plant are learning to cope.

With landings so drastically reduced, almost any fish is welcome at some plants. To improve plant utilisation Canada is entering into discussions with several nations for short-term bilateral agreements allowing for fish to be landed and processed at Canadian plants.

Some limited landings have already taken place and more will begin early next year.

Canada is, however, taking a very cautious attitude to such arrangements and it will insist that nothing should be done to disrupt North American markets. Despite the fact that turkey meat was selling in the United States this year for about a third of the price of fish, prices generally remained strong and demand good. This happy circumstance is unlikely to last, however. Fish companies say there are already signs of price weaknesses developing and this could put a further crimp on profits next year.

Lyndon Watkin

MINING

Structural quarrels continue

CANADA HAS been notably debating for three or four years just how large and important its mining industry should be. Incredulous as many outsiders may be, that debate is still not over, though governments have decided they cannot afford to see the industry decline any further.

Nothing is ever certain in the Canadian mining industry. Even when it was in the throes of depression last year, with low prices internationally, the tax quarrel between some provinces and the federal Government still unresolved, the greatest mining boom in Saskatchewan was getting under way since the uranium rush of the 1960s. Again it was for uranium, to the east and south-east of Lake Athabasca, and it is far from over.

And this was the province which earlier this year passed legislation to nationalise the potash mines and bought Duval Corporation's potash producer as the first step for several hundred million dollars.

The Americans put it quite simply. The mining industry, they say, accounts for only 1 per cent of American GNP, but the industry's output of ores and metals directly affects 40 per cent of GNP. Therefore environmental concerns, though valid, must be related to general economic needs.

In the past few months, Canada has been moving generally towards the same position. Its current account deficit this year may reach around \$5bn. for the second year running. This is partly due to the Western world's recession, partly to the rising cost of oil imports.

are coming to see that compromises have to be made in the real world—especially when metal prices are no longer making new highs.

The tax battle between certain provinces and the federal Government became bitter at the same time as Ottawa decided in 1974 that provincial taxes and royalties on resource products would not be deductible against federal taxes. The quarrel became a fiasco when Premier Barrett imposed a "super-royalty" tied to international prices when the London Metal Exchange copper price was nearing its peak of the equivalent of \$150 a pound.

Premier Barrett fell and the Bennett government immediately dropped the super-royalty and began to overhaul B.C. mining tax legislation, to promote exploration and investment. For four or five years, CONTINUED ON NEXT PAGE

industry has been going through its worst postwar crisis of confidence. The crest came in 1974 when the industry's profits jumped spectacularly following the great world commodity boom.

That coincided with the "corporate rip-off" campaign fostered by the New Democratic Party in Ottawa and the NDP government of David Barrett in British Columbia. The environmentalists joined the battle, and the university theorists argued temptingly that mining could be allowed to "run down" and resources transferred to build up more efficient manufacturing—a more effective source of jobs in the cities where the population has been concentrating.

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Mainstay

The federal Government, having established the rules of the game that Canadian needs to 1980 must be assured first and that the degree of foreign control must be reduced, has few regrets that hundreds of companies from small exploration syndicates to the mighty Imperial Oil (Exxon) are scouring the great Canadian Shield from the Labrador Coast through Northern Manitoba and Saskatchewan and the North-West Territories to the British Columbia Cordillera for uranium.

Mining in Canada (excluding hydrocarbon) represents about 41 per cent of GNP, about 1.2 per cent of total employment. Exports about \$2bn. a year on average, produces around 20 per cent of export earnings and is the mainstay of scores of communities in remote and northern areas, besides cities such as Sudbury and Trail, B.C.

Half the output is sold to the U.S., and Japan has recently displaced the U.K. as the second largest customer. Canada's mining industry is usually taken as the world's third largest, after the U.S. and the Soviet Union, and is technically advanced. Yet although Quebec and Ontario have tried to go on fostering mining development, the

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BEC

CANADA V

test for Mr. Lévesque

CANADIAN myth at its height. A political test in its electoral campaign to separation from Canada won a large victory on November 15.

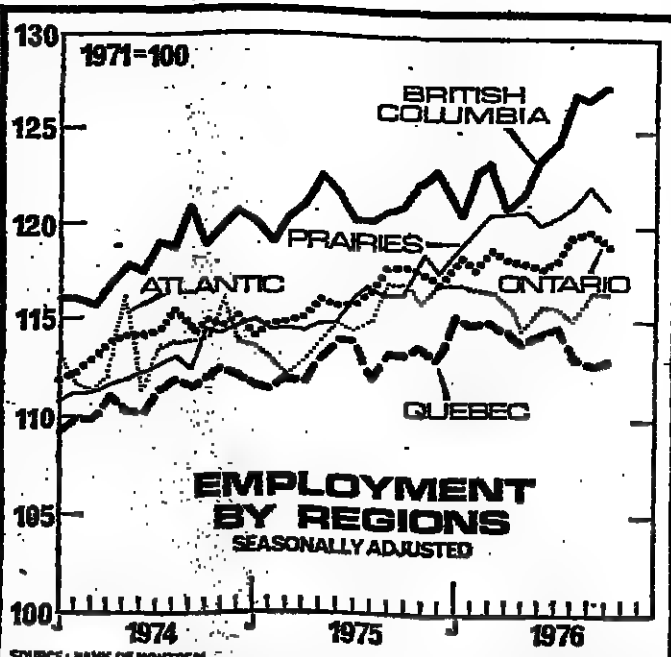
Québécois got 40 per cent of the vote in the heavy popular vote of the British Columbia system, it won 69 of 110 seats in the House of Commons. The Liberals won 28 per cent of the vote, the Progressive Conservative Party 11 per cent, and the New Democratic Party 11 per cent.

Québécois so soft-spoken option during the week-long campaign difficult to hear. "We are like this," pro-Quebec leader, 54-year-old cabinet minister René Lévesque, said in a speech at the campaign meeting.

He was calm, confident, and his white shirt, white tie, and white shoes were shaven off, can-honesty and often.

There was much of the Parti Québécois in the theme-song of the party, "We shall overcome," which was played at the meetings.

Lévesque, running on a platform of "sovereignty-association" with the rest of Canada, won a narrow victory in the PQ election. He was elected as the first Premier of the province of Quebec in the early 1960s. He was elected as the first Premier of the province of Quebec in the early 1960s.



Parizeau, Claude Morin, an expert in federal-provincial relations, Jacques-Yvan Morin, a constitutional law professor, and Camille Laurin, the physician, also did not expect to form the next Government.

The first reaction of Prime Minister Pierre Trudeau, summing up the feelings of English Canada, was to say the vote in Quebec was one for better government and against the leadership of Robert Bourassa, the Liberal Premier since 1970. While he would be entirely fair in dealing with Quebec and the new "Pequiste" government, he would fight with all his power against the separatist option.

In his talk to the nation last week Mr. Trudeau said again that Mr. Lévesque had won a mandate to govern Quebec under his reformist programme, but he had no mandate to take Quebec out of confederation.

Both the federal Progressive Conservative and New Democratic Party leaders echoed the same theme, though Mr. Joe Clark for the PCs blamed what had happened in Quebec on Mr. Trudeau's "centralist" policies and suggested his party was committed to recognition of the Bourassa Government's

economic management and handling of social and other problems.

Mr. Lévesque was a gracious winner, and Mr. Bourassa a gracious loser. The latter is headed for a senior position in an international agency based in Europe, it is believed.

Mr. Lévesque himself had to beat back a strong challenge from the extreme wing in his own party after the 1973 election—when the PQ won only six seats with over 80 per cent of the vote. Then the separatist option was high up on the Party's platform. Quebecers were afraid, though Mr. Lévesque himself was popular.

The whole of Canada in the past two years has felt the effects of slow growth, double-digit inflation in food, shelter and fuel, social and labour unrest, and the broader problems of declining productivity, high money costs, capital shortages, and possible balance of payment difficulties.

Quebec was the first province to support the federal Liberals' anti-inflation programme, because the Bourassa government was already locked in a struggle with the leaders of the two union federations. At stake were the wages of over 250,000 public sector workers, including teachers, nurses and other essential service workers.

The Province could not afford their demands. At the same time, the government had to deal with the \$1bn. Olympics fiasco and continued trouble and criminal infiltration in the construction industry. In these circumstances investment had slowed, and job creation fell behind the required level of about 60,000 a year. The universities were replete. Mr. Bourassa's efforts to get consensus government crumbled.

He hesitated and chanced his arm on the controversial bill to make French the official language, until he alienated the immigrant vote in Montreal. Long strikes in the schools and hospitals lost him votes. And he fell out with the top echelon at Hydro-Quebec, the power company which Mr. Lévesque had brought into provincial ownership in the 1960s. The management did not settle a strike until the day before the election.

It was not that the government's economic record was so bad. With the federal Liberal Party, it had pulled the Province out of the terrorist crisis quickly and had matched Ontario's growth until last year's recession. Its record in judicial reform was good and the people were visibly better off. Its style of governing and technocratic attitudes were a handicap.

Business is wary of the PQ Government's programme and its campaign promises for more state intervention and social measures. Business argues the Province cannot afford it. It has tacitly agreed to hold off open criticism for about six months, as long as the government's actions are moderate and concentrate on getting the economy into better shape. The Fédération des employeurs du Québec, the employers' group, says it will be watching carefully.

Gigantic

Investors from the rest of Canada and the U.S. are following a similar wait-and-see policy. Hydro-Quebec has \$1bn. cash on short-term deposit with Canadian and American banks from this year's borrowings totalling \$1.6bn., and will be able to keep the gigantic James Bay project going, but soon it must borrow again.

Mr. Lévesque and Mr. Parizeau have said bluntly they are out for all Quebec is due financially from the federal system. They are quietening fears in the senior civil service that big changes are imminent. American investors have an estimated \$8.8bn. tied up in Quebec primary and manufacturing industries. They will need to be reassured. Hydro-Quebec has around \$4bn. debt outstanding in U.S. dollars. One union group has already warned the government that it will press for better pay and "full socialisation" of the Province. The PQ still bears the tag of being a middle-class party, even after its success at the grassroots. The real test will be whether Mr. Lévesque can keep his extremist wing in check and bring the economy back to reduce the present 10 per cent unemployment rate.

R. G. Gibbens
Montreal Correspondent



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major mine got to stage in B.C.—the mine.

The Government has been further inducing mining, through the Elliot Lake in Northern Ontario, investment credit, where both Denison Mines and Rio Algom have programmes to expand output and bring old mines back to life.

The uranium mining health issue, which is coming to the fore now in the U.S., is still muffled in Canada—though it could come out into public view in the next year or two.

Noranda's Agnew Lake unit is spending \$37m. to bring into production a mine developed several years ago between Elliot Lake and Sudbury, the nickel-copper capital of Canada. There is active exploration in other parts of Ontario and in Quebec from just north of Montreal (where Australia's Pancontinental is interested) through the Saguenay region (where there is a probable future mine).

The Hudson Bay Mining (hopeful) area to the North Shore of the St. Lawrence near the Labrador border.

Boom

But northern Saskatchewan is going through its greatest exploration boom since the early 1950s. Hundreds of companies are involved, and some representatives of British, American, French, German, Spanish and Italian interests, all planning fuel sources for nuclear programmes running into the next century.

The Beaverlodge area was of course Canada's first uranium mining camp—Elliot Lake came into the late 1950s at the height of the Cold War, and then came a ghost town in the 1960s.

The Americans dropped their options on Canadian supplies and embarked on all imports even for civil power programmes.

The mines and plants at Beaverlodge are federally owned and are being expanded in a \$100m. programme. The Gulf Oil-Uranium mine at Rabbit Lake east of Lake Athabasca—the first new Canadian uranium mine since the Elliot Lake fiasco of the 1960s—began production last year.

Also last year, a consortium of Uranium, Inco of the U.S. and the Saskatchewan government's mining development arm found a major deposit at Key Lake in the same area—this may well become a mine by 1982.

More, McInnes and the French Atomic Energy Commission have a future producer there also. Much of the output will be heading for Europe's nuclear programme. Both Rio and Denison have major contracts to supply Europe and

these to British and American safety levels. The prospect would cost over \$300m.

The key production areas of uranium mining are still around the Elliot Lake in Northern Ontario, where both Denison Mines and Rio Algom have programmes to expand output and bring old mines back to life.

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Japan through the mid-Nineties. The price for new uranium delivery contracts now ranges from \$24 up to \$60 a pound for the "yellow cake" or uranium oxide.

In the next decade, uranium will become a major export item in Canada's trade balance.

The low copper prices this autumn, and the collapse of gold prices in the summer, have cast a cloud over some parts of the mining industry. There are a few small active gold properties waiting viable prices, particularly in the East. The new mining climate in British Columbia has brought new activity to the big Stikine River low-grade copper deposit. But inflation and general economic uncertainty is bound to lengthen the average time to bring new properties to production.

Generally activity in base metals must depend largely on the American and world economy next year—lead, zinc and copper lean heavily on the pace of the world motor industry and housing and commercial development. But asbestos prices have been surprisingly strong for two years, and companies' earnings have shown this. New mines and plants have been brought in in Ontario to bolster the role of Quebec in this market.

The great American iron ore developments in Quebec—Labrador—at Mount Wright and Labrador City and Seven Islands—have been completed for around \$1bn. The next project in that area is the \$550m. iron mining and pelletizing expansion of a consortium of Sidbec (owned by the Quebec government), British Steel Corporation and U.S. Steel Corporation.

Metal mining in the Maritimes has been depressed, but there is some new activity in coal. Metallurgical coal is shipped out from the West to Japan at the rate of 6-7m. tons a year, and trial shipments of Western coal are being made via the Lakes to the Hamilton steel industry and Ontario Hydro. This is insurance against problems with Ontario's traditional coal sources in the U.S. and also against higher U.S. prices.

The first Arctic base metals mine has started operations at Stratton Sound, northwest of Baffin Island. A large zinc mine owned by Cominco on Little Cornwallis is the next most likely development in this west mineral-rich area.

Generally Canadian mining will enter 1977 with high hopes that the tax nightmare will be relieved, and that the Western economies will survive another oil-price boost and get back to modest and stable growth.

R. G. Gibbens

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Wind of discontent blows strongly

THE PRAIRIE provinces of Manitoba and Saskatchewan are continuing to out-perform Canada as a whole in economic terms. But the past four years of unbroken prosperity have not put an end to the grievances of the 2m. residents of the region.

Traditionally, the four western provinces—Manitoba, Saskatchewan, Alberta, and British Columbia—have harboured grievance towards the national Government in Ottawa. This discontent, which has been given the label "western alienation"—stems from a widely held conviction that the West has never enjoyed a fair share of Canadian development. Prairie residents, in particular, believe that their agricultural and mineral resources have been exploited for the benefit of industrialists who have built most of the processing facilities in eastern Canada. They blame not only the captains of industry, but also federal politicians whose policies have allowed it to happen.

Of course, western alienation is nothing new—it has manifested itself at recurring intervals throughout Canada's 109-year history. But the problem has been exacerbated in recent years by the federal Liberal Government's efforts to bring Quebec into the mainstream of Canadian life. Many westerners are convinced that Prime Minister Pierre Trudeau's administration unduly favours the French-speaking province when it comes to handing out the plums of industrial development. Furthermore, they are upset about federal legislation which gives French official status on a par with English. Prairie people complain continually about French "being rammed down our throats."

The Liberals only hold five Province's agricultural seats in the House of Commons. They will be lucky to hold any of their representatives in the next federal elections, which will probably take place in two years' time.

An outsider would find it difficult to understand the winds of discontent blowing across the prairies. Manitoba and Saskatchewan—along with Alberta—have been reporting the lowest Canadian unemployment rates for many months. Saskatchewan had an average monthly unemployment rate of 2.9 per cent. throughout 1975—and the percentage had dropped even further to 2.2 per cent. by September of this year. Manitoba had a slightly higher rate of 4.6 per cent. this September, but that was still substantially better than the national unemployment figure of 7.3 per cent. As things stand, 18,000 of Manitoba's 455,000 workers and 12,000 of those in Saskatchewan's 375,000 are looking for jobs.

Buoyant

However, the buoyant state of the job market here seems to be of little consolation to prairie residents in their present frame of mind. Doubt about the continued prosperity of Manitoba and Saskatchewan agriculture is part of the reason. Agriculture is the bulwark of the region's economy—and this sector has been faring progressively better each year since international wheat markets turned up in 1972. Saskatchewan farmers, for example, had a net income of \$1.30bn. in 1975, compared with only \$1.08bn. in 1969. Similarly, Manitoba's gross farm income last year was \$689m., while the net income of the

provincially-owned agricultural subsidiary of a Finnish company will employ 143 people. Saskatchewan also is the scene of higher-than-average construction activity. The Province led the nation in per capita housing starts in 1975, and the pace continued in the current year. Saskatchewan's two main cities, Regina and Saskatoon, each had a population of about 150,000—have been enjoying unprecedented growth since 1972. And as a result, city officials have had their hands full keeping up with the demand for new housing and services. "In 1975, we won't know Regina's wheat imports in the next 12 months, further declines are a definite possibility."

Farm operating costs are continuing to rise at a time when producers' incomes are slipping. So that Manitoba and Saskatchewan farmers will probably have less cash in their pockets for the next 12 months.

Any reduction of agricultural prosperity is quickly felt by the retailing and manufacturing sectors in the two Provinces. But so far, the impact has not been terribly pronounced, although most prairie businessmen say they may be hard-pressed to equal 1975 profits. There are, however, some booming industries in the region, construction perhaps being the most prominent. Winnipeg—Manitoba's capital with a population of 560,000—has issued more than \$200m. worth of building permits to date in 1976—78 per cent. higher than last year's corresponding figure of \$185m. Almost a dozen major new office towers are rising in Winnipeg's central core. The number of permits for single family dwellings has increased by more than a third this year. Farm prosperity has led to the development of additional secondary industries in Manitoba. McCain Foods, of Florenceville, New Brunswick, has recently announced that it will be building a \$14m. processing plant at Portage La Prairie, 50 miles west of Winnipeg. The plant, to employ 300 people, will produce frozen chipped potatoes when it is completed in 1978. It will be the first western Canadian plant for McCain, which has extensive manufacturing facilities in eastern Canada, England and Australia.

Another side benefit of agricultural prosperity will be the establishment in Winnipeg of a \$5.3m. plant to make laminated and polyethylene film packaging for the Canadian meat packing industry. This plant, to be operated by Wlnpak, Canadian

provincially-owned subsidiary of a Finnish company will employ 143 people. Saskatchewan also is the scene of higher-than-average construction activity. The Province led the nation in per capita housing starts in 1975, and the pace continued in the current year. Saskatchewan's two main cities, Regina and Saskatoon, each had a population of about 150,000—have been enjoying unprecedented growth since 1972. And as a result, city officials have had their hands full keeping up with the demand for new housing and services. "In 1975, we won't know Regina's wheat imports in the next 12 months, further declines are a definite possibility."

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Resource

Other prominent resource industries in the Province are forestry, uranium, and potash mining. Saskatchewan has been receiving adverse international publicity because of its announcement that it may nationalize half the potash industry. The announcement was made more than a year ago by Premier Allan Blakeney. He and his New Democratic Party cabinet have followed it up by buying out one of the Province's dozen potash mines, as well as opening negotiations for several others. The provincial administration is convinced that Saskatchewan's large potash deposits are being developed too slowly. However, critics of the nationalization move, which has come from Washington, say it could hurt future industrial development, not only in Saskatchewan, but in the whole of Canada. For the moment, however, Saskatchewan's economy is working at almost full capacity, and the

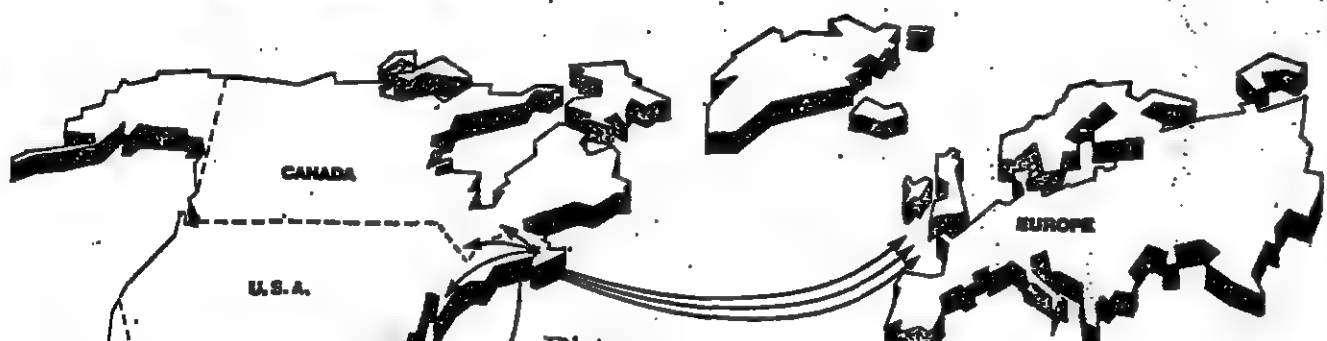
Province's population has risen from 906,000 at the start of 1966 to 935,000 at present. Manitoba, unfortunately, is experiencing a lesser rate of population growth. It has the smallest percentage increase of any Canadian province since January, 1971. During the period, the population of Manitoba rose by 1.5 per cent, while the population of Saskatchewan increased by only 0.9 per cent. Part of the reason for the relatively low population growth in both Manitoba and Saskatchewan is that many residents leave to take higher-paying jobs in the east and on the coast. However, Mr. Leveson is optimistic about the situation, saying that the provincial Government does not particularly want to see a huge factory blotting a bucolic landscape. "It is as important, and often more so, to encourage existing industries to expand," he says. "And we feel we have reason to be optimistic. There are a lot of disadvantages to excessive growth."

Part of the reason for Evans' optimism is a forecast published by the Finance Board in Canada, which predicts that national growth will be about 4 per cent. slightly above the national average of 3.5 per cent. But they also say the Province's growth will improve next year—and exceed the national average. Similarly, the Saskatchewan economy is bound to be growing as long as the weather is good. It is also a natural resource province. Saskatchewan's Government, in fact, are expected to be disappointed from the equalization payment the federal Government to poorer provinces. Under equalization, Saskatchewan was to get \$100m. from Ottawa in 1975-76, but the total will be \$91m. in 1976-77.

The fact is that both Manitoba and Saskatchewan, because of their agricultural resources, have been pretty well insulated from all of the recessions of the 1970s. Most observers, therefore, find it hard to understand why western alienation is so strong at this time.

Roger New

N.B.*



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Department of Commerce and Development

ONTARIO

Economic worries multiply

WORRIED by the lag in the recovery of the North American economy, the Province of Ontario has plunged into an economic struggle with neighbouring U.S. states by cancelling a scheduled tax increase in an attempt to attract capital for job creation. Unemployment has risen to 8.3 per cent. in October from 8.7 per cent. in September, and with an eye on an Economic Council of Canada forecast that the Ontario rate would rise to about 7 per cent. next year, the Province last week made a move that is intended to maintain Ontario's competitive position and that of companies there in bidding for investment and business. Two specific actions taken by the Government will extend indefinitely the exemption from the 7 per cent. sales tax of production machinery and equipment bought by private industry and will increase by from 10 to 12 per cent. the credit allowed on foreign taxes paid by corporations.

The measures were announced by the Provincial Treasurer, Mr. Darcy McKeough, in a statement outlining what the Government called its economic strategy for 1977. Mr. McKeough hopes the measures will create some new jobs but he thinks the real purpose is to prevent a loss of jobs. The Government in Quebec has created a new worry for the Government of Ontario, while outwardly calm, using other current policies when considering about future relations between the two provinces. Mr. Darcy McKeough feels deep concern. In terms of provincial politics, the Quebec election results probably will see the minority Conservative Government in Ontario because Ontarians see themselves as an important part of the country's future. With the fact of the entire country uncertain until the PQ holds its referendum on separatism, perhaps two years hence, Ontario voters are unlikely to wait any uncertainty of change in their home politics arising from the next Ontario election, which may not be far off. The message for the Ontario Government was that in the end, people cannot be frightened into voting against a possible menace in that particular case, the threat of separation. During the past year, in terms of cost,

few months, the Ontario Government has been up to its eyes in economic worries. It has done before, into economic struggle with neighbouring U.S. states by cancelling a scheduled tax increase in an attempt to attract capital for job creation. Unemployment has risen to 8.3 per cent. in October from 8.7 per cent. in September, and with an eye on an Economic Council of Canada forecast that the Ontario rate would rise to about 7 per cent. next year, the Province last week made a move that is intended to maintain Ontario's competitive position and that of companies there in bidding for investment and business. Two specific actions taken by the Government will extend indefinitely the exemption from the 7 per cent. sales tax of production machinery and equipment bought by private industry and will increase by from 10 to 12 per cent. the credit allowed on foreign taxes paid by corporations.

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Bonus

Any new investment and additional jobs, however, would be considered a bonus. The Government's main fear is that it will lose to American border regions some of the jobs already in the Province if it allowed the sales tax on machinery to be reinstated at the end of this year as originally intended. The principal rivals are the states of New York, Minnesota, Pennsylvania, Michigan and Ohio, which have been actively campaigning in Ontario for companies to establish operations by offering substantial invest-

ment incentives. Quebec also has been up to its eyes in economic worries. It has done before, into economic struggle with neighbouring U.S. states by cancelling a scheduled tax increase in an attempt to attract capital for job creation. Unemployment has risen to 8.3 per cent. in October from 8.7 per cent. in September, and with an eye on an Economic Council of Canada forecast that the Ontario rate would rise to about 7 per cent. next year, the Province last week made a move that is intended to maintain Ontario's competitive position and that of companies there in bidding for investment and business. Two specific actions taken by the Government will extend indefinitely the exemption from the 7 per cent. sales tax of production machinery and equipment bought by private industry and will increase by from 10 to 12 per cent. the credit allowed on foreign taxes paid by corporations.

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Suffering from shell shock

BRITISH COLUMBIA's economic conscience with an been both protracted and bitter. charged by the provincially run Insurance Corporation of British Columbia. It also doubled rates on the government ferries that link the mainland with Vancouver Island to stem a costly haemorrhage of public money. The result was a predictable decline in tourists who, after decades of ferry subsidy, refused to pay the increased rates. An embarrassed government quietly cancelled some fare increases and spent \$100,000 on advertising in an effort to drum up business for the island.

The new government claimed that the Provincial deficit at March 31 was \$541m. By tapping \$143m available in reserves, this left the actual cash shortfall close to \$400m. The government then passed legislation authorising the borrowing of this amount in order to balance the books.

There is some evidence to support NDP claims that the new government went on a spending spree of its own between its election on December 11, 1975, and the end of the fiscal year on March 31, to blacken more deeply the impression of fiscal irresponsibility by its predecessors. It similarly strengthened its case by a number of transparently "political" monetary transfers. The new government demonstrated its early fanaticism for balancing its books when it doubled and even tripled the automobile insurance premiums

The new Bennett government's budget address contained an attack on its predecessors so venomous that it was censored by its own authors before the official printed version was considered fit reading outside the Province.

The socialist New Democratic Party was defeated last December by a populist coalition of hardware merchants, car dealers, political opportunists and claim jumpers of processed goods and raw materials increased by 18.5 per cent. in the first half of this year over the same period in 1975. The increase compared favourably with an all-Canadian increase of 13.6 per cent. for the same period.

The first half 1976 increase was expected because 1975 had been a disaster for British Columbia. While Canadian exports for the year 1975 increased by 1.9 per cent. over 1974, from \$31.4bn. to \$32.3bn., the exports of goods from British Columbia in the same period actually dropped by 10.1 per cent. from \$3.98bn. to \$3.58bn. The difficulties associated with the last economic trough were exacerbated in British Columbia by the policies of a free-spending provincial government that coupled a laudable

Shortfall

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Our economic health is \$21m, or 1.3 per cent, but that, he said, was a hopeful sign and a big advance over the first quarter when revenues were \$26.8m. below forecast.

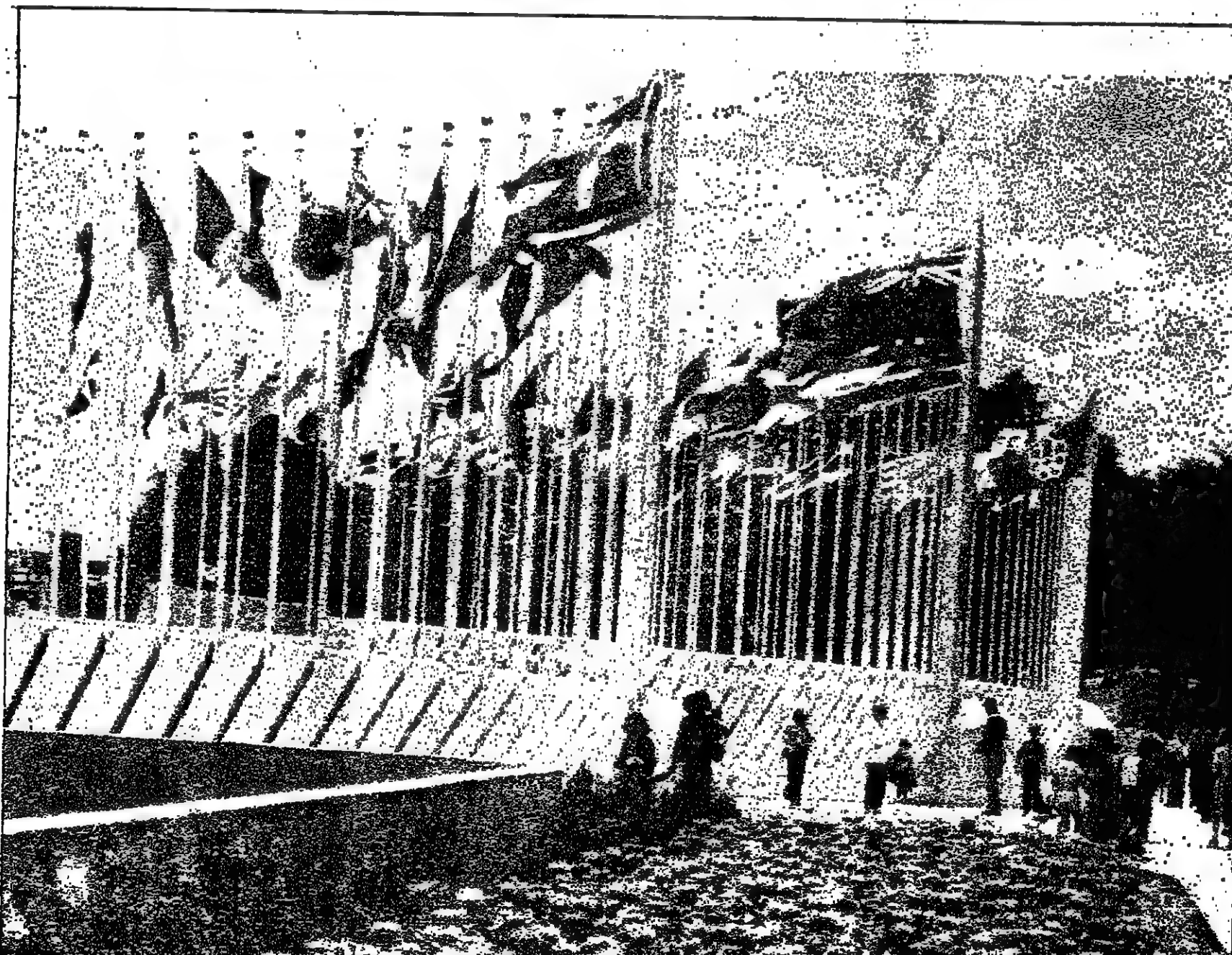
Income from the forest industry was \$36m. less than the Government had hoped for. The international economy had simply not improved to the extent that the Government had forecast. A Province-wide recession, he said, was badly hit by the world's downturn in the construction industry. Many companies were spending \$100m. converting obsolete sulphate pulp mills to more profitable bleached kraft varieties.

Economists and business here have often expressed concern about high labour costs which they claim are making the Province's exports less competitive, and frequent strikes, which earn the Province a reputation for unreliability as a supplier. They are also greatly concerned at the unrealistically high value of the Canadian dollar.

The province has probably lost some militant labour force to the United States, and a pattern of high civil service pay, which was set during the 1970s, is also a factor in the Province's high unemployment rate.

Now a \$1bn. development is being talked about for the north-east. The catalyst is Denison Mines, which already has an agreement from the Japanese to buy 5m. tons of coal a year. Denison wants to spread its risk by getting the provincial government to develop the necessary infrastructure, including a rail line and new town. The Province produces inventories. There

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ALBERTA Strong performer

ALBERTA'S ECONOMY remains one of the strongest in the world. The Province's accountancy is a testament to the strength of its economy. The Province's accountancy is a testament to the strength of its economy. The Province's accountancy is a testament to the strength of its economy.

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Faster

Retail trade in the Province has been growing faster than any other Province this year, a performance that is not surprising in view of the growth in employment and a rate of growth of average weekly wages which is above the national average. Similarly, the growth of investment and manufacturing shipments is also higher than the national average. And to round out this performance, the provincial inflation rate is staying at the national average rather than moving to higher levels.

The reasons for Alberta's prosperity are not difficult to determine. The Province is Canada's largest producer of crude oil and natural gas. And while Canadian prices for crude oil are not yet at the levels set by the Middle East, they are being moved to world levels in stages, with the next increase from \$9.05 to \$9.75 a barrel set for January 1, 1977. Natural gas prices are pegged to the relative calorific value. These two will increase in January.

Some measure of what the investment picture is, whether increases mean for Alberta can be taken from the performance index. The Federal Government

James Rus

The IMF strategy: a matter of faith

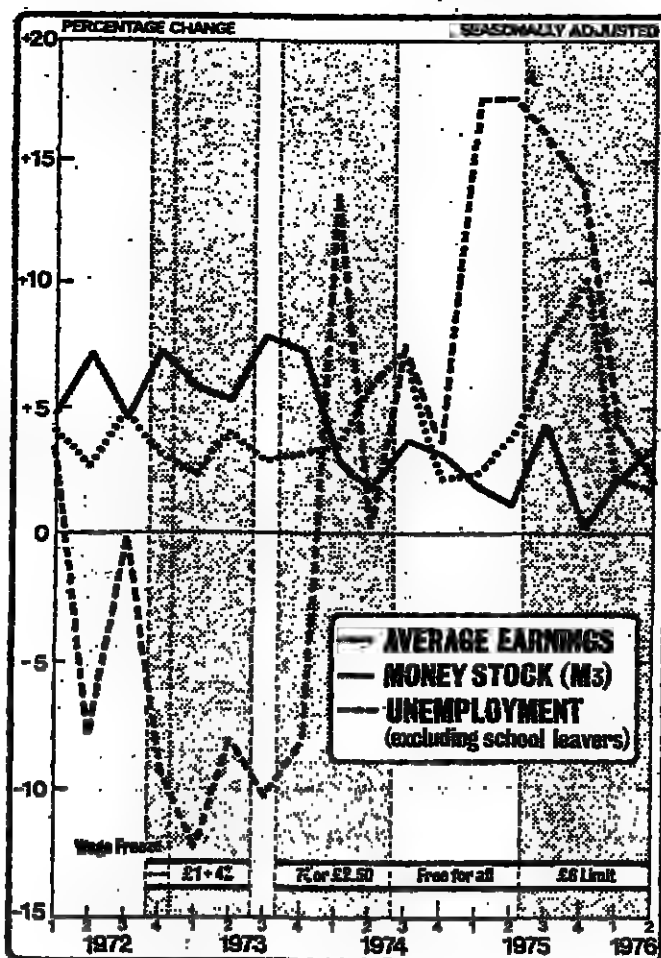
NOT always fix it, the tells him that course B is the miser warned shortly only one that will get us the took office, and the money. We must take the that neither. Mr. consequences cannot protest on nor anyone else is in intellectual grounds alone: too of a clear, unanswer- strategy for putting the matter of belief, and hunch, and right. There are hope.

For example, there are three schools of thought about how to moderate the pace of wage inflation. The monetarists will say that a steady and prudent rate of growth of the supply of money will ensure a steady and not unacceptable rate of increases in earnings. The old school of economists will say that a high rate of unemployment will eventually reduce wage demands. The new monetarists say that it is upon incomes policy that we must rely.

Support

The accompanying chart shows that if the experience of the past few years is any guide none of these schools can claim to present the whole explanation for what has happened to wage inflation, while all three of them can find evidence in support of their beliefs.

Thus the Government justifies its every move by reference to the social contract and the horrors of living with- out it. Look at what it has done to wage inflation since the summer of 1973, they say. It seems only common sense to believe that the political sleight-of-hand involved in the 28-a-week policy had some effect on trade union demands, but what made the unions so malleable? Was it the monetary squeeze that immediately preceded that summer? The private sector certainly felt this, and resisted



wage claims accordingly. Or of work is too high. If benefits were lower, more people would be willing to take lower-paid jobs. The opponents of this proposition stick to the view, which most of us were taught on our high chairs, that unemployment means black-and-white photographs of long queues of grey-faced men with thin hands, clutching meagre soup bowls.

At the one extreme of faith it is a temporary, structural, or "natural" phenomenon; at the other it is a cause of social instability and latent revolution. I have set out these fundamental differences of faith in stark terms because it is only by so doing that one can begin to understand the value-judgments that lie behind the various strategies on offer. On this basis we can look at those strategies with a better hope of understanding them.

The neo-Keynesians and corporatists fear the social consequences of deflation now. The grey-faced queues have not left their conscious or sub-conscious minds, by putting it that way I do not imply that they must be wrong, since modern unemployment can be very unpleasant (try it), and it is possible that if Britain has much more of it there will be widespread instability. This school, which has the powerful support of the National Institute of Economic and Social Research, a majority of the Cabinet, most of the trade unions and much of the Labour Party insists that it is ridiculous to reduce the budget deficit now, since the economy is moving into another recession, the outlook for world growth is uncertain, and unemployment is likely to rise whatever happens.

If you ask them, what about the public sector borrowing requirement, most will say that it is not "real" since a large proportion of it is accounted for by the lower revenue resulting from the recession, and the higher social security payments made necessary by high unemployment. If you ask, what about our foreign creditors, the answer is likely to be that we must convince them that a British depression would not be in their interests, that it could lead to the fall of democracy in these islands and thus endanger the entire West. What is more, it might put the social contract in jeopardy.

Debt burden

Allied to this school is Mr. Harold Lever's campaign for solving what is perceived as primarily a financial problem by financial means. Our real domestic burden, it is said by his followers, is debt, and the interest on that debt. Rewrite the books and change the rules by issuing index-linked bonds and a great deal of the apparent problem will have disappeared. Our overseas burden, on this argument, can best be eased by borrowing long-term, repaying many years later in pounds devalued by inflation but earned by oil. At the same time we must find a way of getting other countries to remove the responsibility for the sterling balances from our shoulders. Do all that and the need for public expenditure cuts will melt away: the threat of higher unemployment will be diminished (although not obliterated) and we can turn our attention to the "real" economy.

We are then left with the hard-liners and the monetarists; the two are not necessarily the

same. One should say at once that "hard-liner" is the sort of term that is likely to be applied by those who oppose this school on the ground that it would increase unemployment; equally it has to be said that the school itself is not at its point of greatest clarity when tackled about what the unemployment effect of its policies would be in the short-term: for instance, next year.

The starting-point—the rock of faith—of this school is that all the old well-known policies are proven failures. If Britain is to be lifted out of its long-term decline we must try something new. That means turning back from post-war policies that have culminated in a disastrous explosion of public-sector and heavily subsidised employment towards a revitalisation of the private, productive, sector.

How is this to be done? Public spending cuts that do not merely postpone capital projects but actually reduce town hall and civil service employment may put some people out of work, but the saving would—could—be felt by taxpayers at once, if the cuts were balanced by a cut in taxation. This would—could—mean more spending on consumer goods, depending on the savings rate (a great unpredictable), net of the lower spending by the disarmed public servants and in taxation required to pay for his or her social security. An increase in private spending would mean less destocking by business, and at least a lower rate of shedding of workers, than NUPE and NALGO have meant borrowing requirement, yet drained of. But this, too, would mean lower interest rates and reduce the disincentive to invest. The new investment would create new jobs, in pro-

ductive industry, where it counts. In this way the return of confidence would be almost certain; an assured export-led growth would take care of our balance of payments problems, the pound's value would increase, inflation would be reduced (especially if the monetarist ingredient was included) and in the medium-to-long-run unemployment would be further reduced than under any of the other prescriptions. In recent years I have found this school increasingly interesting, mainly because the debilitating effect of local government spending has been so obvious, at least to some of us. One of its major defects is that its proponents need to spell out whether the short-term increase in unemployment that is inevitably involved would be less or greater than the increase in misery (for unemployment does mean misery, even to-day) implied by the rival strategies. For the short-term is important here, unless you can swear blind that there would be no adverse social consequences to a further sharp increase in the number out of work for the first half of next year—if this were to happen.

The long-term, however, implies a social market economy rather like West Germany's, in place of our muddled, mixed economy. If we could get from here to there we could afford far higher social spending, in absolute terms (though not as a proportion of all our wealth), than NUPE and NALGO have meant borrowing requirement, yet drained of. But this, too, is a matter of faith, as the Americans and the IMF officials whose thinking is that way inclined know very well.

Letters to the Editor

ula tax

Corrington, comments of P. Ode and Dr. rember 26, Page 11), to the theory that revenue tax (PRT) applied is an inadequate means of obtaining the needs from North the people of this

discussion phase introduction of PRT, d a paper to all in- des suggesting that stion tax and PRT abandoned in favour tax similar to that South African gold

ular point of this is that the propor- payable upon the ed from an extrac- is related to the. In this way com- encouraged, in the mining to work more deposits since the on the whole profits is reduced. ation of such a tax North Sea oilfield ich to prevent com- plying the eyes" oiled. Now that the and the formation out of the way it se for the Govern- examine this issue

tion (Director), leum, r Street, W.1.

nd home ship

h to lend support (November 23) from Kilroy which draws the comparative stment of personal ship and personal a company securi-

lon of Schedule A-occupied housing drawn of tax relief borrowings under Act 1974, have done essively foster per- ent in housing and ersonal investment securities. A person money invest in urties receives no on the borrowed tax on the interest received, and tax d gains.

st, a person who ey to purchase a tax relief, pays no imputed rent from the house confers, it capital gains tax. r receives help to capital asset intact ment grants and is to his capital assets e extensions by dised borrowing. r circumstances, it is rising that people homes (and their as the only profit- atively risk free, e savings. Owner ve been quick to vantages of invest- to their house pur- 1970s. Borrowing than zero real rate hat is after tax re- ation, makes more saving depreciating investment in com- es.

and Conservative have both declared increasing owner- of the irony of the ment to Parliament that 233 erible benefits of staff employed in 10 Merseyside tion are enjoyed by Job Centres had a total salary

Company cars

From Mr. J. Tennent. Sir—As the effects of the Pay Code bite harder, and companies strive to attract and to hold on to their middle-management executives, there is a noticeable increase in the number of staff advertisements in the media which offer the "perk" of a company car.

Following the last Finance Act, a good deal of attention has been centred on how these "perks" will in future be assessed to income tax in the user's hands, but little appears to have been said of the fact that the last few years has seen an unusually rapid increase in the costs of running cars.

It is unlikely, therefore, that all company directors have recently "done their sums," and it is suggested that many would be surprised, if not horrified, to learn the real cost to their companies of providing a car of even modest price and engine capacity (when one is not needed for the

Price Depreciation (20 per cent.)... Interest on capital (16% on 70% of cost)... Licence, insurance and other standing charges; repairs, tyres, etc., etc.

Patrol and oil... user to perform his company duties). The cost of petrol and oil, or a proportion thereof, is generally left to the beneficiaries of such "perks" to bear personally; hence the more relevant figures of "cost to the company," assuming the cars are replaced at the end of every third year which is about average, are the sub-totals shown in the fairly typical examples.

J. M. Tennent, Merika Gables, 4, Brendon Close, Esher, Surrey.

Agencies and jobs

From The General Manager, U.K. Operations, Western Staff Services (U.K.). Sir—There has recently been controversy between the Government's Manpower Services Commission and the Job Centres and Professional and Executive Recruitment (PER) which it controls, and the House of Commons Committee of Public Accounts.

We believe that at a time when the whole country level of Government expenditure your readers should be aware that the House of Commons Committee has declared publicly that we are most concerned that the real value of all this expenditure has yet to be established. The sum the Manpower Services Commission is planning to spend this year alone is no less than £424m.

Further worries about this waste came when the Under Secretary of State for Employment (Mr. J. G. Gifford) said that 233 erible benefits of staff employed in 10 Merseyside tion are enjoyed by Job Centres had a total salary

bill of £883,450 per annum. A report published recently by the Federation of Personnel Services disclosed that a leading private employment agency runs over 60 branches with less staff and a salary bill of under £500,000. While annual salary costs for each of the country's Job Centres is £88,345, the cost of running a single private agency office is more than £500,000. The same sorry story can be told about PER. One PER member of staff places 16.6 people per annum, while in the private enterprise sector agency staff place between 75 and 90 people per annum. No wonder the losses here for the year 1977-78 are estimated by FPS to be a record £2m. Nor is this all. Recent figures put the cost of each PER placement at £803 against £412 a year ago, or a rise of 46 per cent. in 12 months.

One final point is it right and reasonable in the present depressed state of the economy to allow a service like PER to sustain losses of around £2m. and still expand its activities? And before anyone answers, or makes excuses, let me add that the original Treasury forecast was that PER would produce for 1975-76 a surplus of £365,000. Not only is the Government unable to get its sums right, it is unable to place many people in jobs either.

Peter Lee-Hale, Western Staff Services (U.K.), 2, Hanover Street, W.1.

Withholding funds

From Mr. R. Adam. Sir—The practice of companies delaying the payment of interim dividends is, regrettably, becoming more widespread. Turnover and Newall reported for the first half of 1978 on September 7 and yet shareholders have to wait until January 7 for their dividend. Likewise, London and Northern announced its 6 months results on November 8 but members will not receive their interim payment until February 28, 1977. Doubtless there are many other similar examples.

As the term implies, it is only reasonable to expect interim dividends to be paid during the financial year of the company concerned not, as is now the custom, well after the close of the 12 months accounting period. It is bad enough having to suffer dividend limitation without the extra hardship experienced when controversially withheld shareholders' rightful funds.

R. D. Adam, 8, Mankins Road, Henley-on-Thames, Oxon.

The accounting debate

From Mr. C. Hermon-Taylor. Sir—It is quite amazing that there still seems to be room for inconclusive debate in relation to the various proposals for inflation accounting. There are two main areas of reasoning to support this view.

The debate must surely have highlighted the fundamental dishonesty of our rulers which should have led to the conclusion that they should change their ways rather than have them recommended and.

The debate has demonstrated that any scheme would be based on estimates, unreliable statistics, international market force irregularities and would, like other forms of bad and unworkable taxation be "not certain" so allowing further room for manoeuvre by embezzlers of whom the most notable would be our rulers.

Must we continue to allow ourselves to be duped by the apparently well-meaning crook which we choose to call "our Government"? C. G. Hermon-Taylor, Turkes Mill, Bentley, Hampshire.

GENERAL

Two-day EEC summit meeting ends, The Hague.

M. Michel d'Ornano, French Secretary of State for Industry, ends two-day talks in London held at invitation of Mr. Anthony Wedgwood Benn, Energy Secretary, and Mr. Eric Varley, Industry Secretary.

Mr. Edmund Dell, Trade Secretary, meets delegation from London Chamber of Commerce to discuss likely effects of import controls on U.K. exports.

Race Relations Board annual report published.

Society of Business Economists one-day conference on Economic Outlook for 1977, Royal Garden Hotel, W.8.

Study day on development meeting, RIBA, Portland Place, W.1.

To-day's Events

cost and delays, organised by William Parker May and Rowden and Slough Estates, at which Sir Frank Layfield will chair panel examining views of those contributing to development process, Dorchester Hotel, W.1.

Commonwealth Science Council meeting continues, Colombo.

Council of Copper Exporting Countries meeting continues, Santiago.

Sir Robin Gillett, Lord Mayor of London, attends Royal Society dinner, Dorchester Hotel, W.1.

British Film Institute annual meeting, RIBA, Portland Place, W.1.

PARLIAMENTARY BUSINESS

House of Commons: Debate on Queen's Speech—economic affairs. Government speakers are Mr. Denis Healey, Chancellor of the Exchequer, and Mr. Michael Foot, Leader of House. Sir Geoffrey Howe and Mr. Francis Pym speak for Opposition.

Commons Select Committees (meeting in public). Nationalised Industries (Sub-Committee A). Subject: British Rail. Expenditure (Trade and Industry Sub-Committee). Subject: The Fishing Industry.

House of Lords: Debate on Queen's Speech—economic and home affairs.

OFFICIAL STATISTICS

Bricks and cement production (October). Housing starts, completions and grants (October, provisional).

COMPANY RESULTS. Airtix Industries (half-year). International Computers (Holdings) (full year). Rothmans International (half-year). Scottish and Universal Investments (half-year). Swan Hunter Group (half-year).

COMPANY MEETINGS. Copson (F.), Walmley, Sutton Coldfield, 12.30. Lewies, Manchester, 12. Photo-Me, Cobham, Surrey, 3.

OVERSEA. Royal Opera production of Troilus and Cressida, Covent Garden, W.C.2, 7.30 p.m.

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£8	£332.66	£610.76	£1,574.44
£16	£665.33	£1,221.52	£3,148.88
£32	£1,330.66	£2,443.04	£6,297.76
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COMPANY NEWS + COMMENT

Marshall's (Halifax) ahead 16% so far

WITH TURNOVER up 15 per cent in the six months to September 30, 1976, taxable profit of Marshall's (Halifax) finished £137,000 ahead at £991,000, an advance of 16 per cent over the corresponding period.

Mr. David Marshall, chairman, says that he anticipates that profits for the full year will show an increase over last year's £1.6m.

First half earnings are up from 7.7p to 8.2p per 25p share and the net interim dividend is held at 0.975p, costing £51,000 (£46,000) excluding waivers on £15,350 (746,538) shares.

The directors intend to pay a maximum permitted final dividend—last year's was 3.75p.

HIGHLIGHTS

Lex takes a look at the preliminary results from A.N.Z. Group Holdings which shows operating profits after tax some 61 per cent higher in sterling terms but only 35 per cent in Australian Dollars; total shareholding is now up to 20 per cent, against nearer 3 per cent before the scheme of arrangement.

Elsewhere, Chamberlain Phipps has made a good first-half recovery with exports and the overseas companies making the recovery. Recovery is also the story at James Cropper where the company has moved out of the red and a return to more normal seasonal patterns should be seen in the latter half. Thanks to the strength of the engineering division Marshall's (Halifax) has shown a steady first-half growth that should be maintained in the second six months.

the company has made in the past year, the directors add.

comment

The return to profits could well mark the beginnings of a substantial recovery at James Cropper. The £150,000 turnaround in the first half was largely due to more efficient use of raw materials and higher exports (21 per cent of order intake this time against 12 per cent in the last full year). Moreover, further progress should be seen in the second half as the normal seasonal pattern returns. Beyond that, expenditure to reduce fuel and production costs should bear fruit in 1977-78. In particular, improvements on the No. 3 machine will enable all the paper-making capacity to be concentrated at one mill instead of two. The shares at 20p have discounted a recovery and on the basis of last year's nominal dividend yield only 1.9 per cent. However, it should not be too long before dividends return to the 1974 level, making for a yield of 13.5 per cent. Even this level may not seem very attractive but the cost of such a dividend would be only £20,000. Market capitalisation is £20,000 against net worth of about £15m, and capital expenditure over the next two years has amounted to £0.8m.

J. Cropper back in profit

Paper manufacturer James Cropper has swung back into profit with a pre-tax figure of £12,173 for the half year ended October 2, 1976. This represents a return from a loss position mid-way last year of £168,739, followed by a full-time loss of £201,878. In 1974, there was a record profit of £309,579.

The directors state that the trading position has improved since the half-way stage but there still does not seem to be any real recovery in the paper trade.

The interim dividend is 0.25p (nil) net per 25p share. Last year's total was 0.35p.

Bank and Commercial £2.8m. loss

After losses on extraordinary items of £2,366,222, Bank and Commercial Holdings reports a group loss for the year to March 1976 of £2,366,222. (1975 loss £250,883). There is again no dividend.

The loss is arrived at after all charges including tax credits of £50,908 (£44,517). Turnover was £1.4m. (£1.2m.).

The increased loss for the year contrasts with the improved position at the interim stage when the deficit was £279,314 compared with the previous year's £1.2m. loss at half-way. The interim figure included a capital loss of £102,541 on exchange arising from Sisa Franc loan of £1.2m.



Mr. Michael Montague, chairman of Valor, who reports an improvement in the first half results.

Chamberlain Phipps midterm recovery

REPORTING A jump from £227,000 to £335,000 in pre-tax profits for the six months to September 30, 1976, Mr. W. R. Chamberlain, chairman of Chamberlain Phipps, says the recovery should continue in the second half. Profits for the year to March 1976 were £393,000, compared with £123m. for 1974-75, and a record £1.85m. for 1975-76.

First-half earnings are shown to be up from 0.13p to 1.7p per 10p share. The interim dividend is held at 0.445p net. Last year's final was 1.25p.

Movitex turns in £132,281

ON TURNOVER of £2.4m. compared with £2.3m., pre-tax profits of plastic and specialised engineers Movitex jumped from £50,391 to £132,281 for the year to February 28, 1976.

At halfway reporting a fall from £94,400 to £50,165, the directors said the third quarter had shown an improvement and if this continued a final dividend would be paid.

They now tell members that while the group is more solidly based they feel that, with fears of further recession and in view of the current very high interest rates, it would not be prudent to recommend a dividend at this time.

After tax of £58,490 (£8,460) full year earnings are shown to be up from 0.85p to 1.5p per 10p share. Including a currency exchange profit of £3,394 (nil) the attributable balance is £57,329 against £38,491.

Matthew Brown's £2.6m.

WITHE £917,000, against £857,000 coming in the first half, brewers, etc., Matthew Brown's said pre-tax profits for the year ended October 2, 1976, were £2,605,000 to £2,600,000 for the 58 weeks ending October 2, 1976. At the time of the one-for-five rights issue in September a total of not less than £2.57m. was forecast.

Earnings are shown to be up from 7.07p to 8.94p per 25p share and, as promised, the final dividend is 2.5p net on the increased capital for a 3.51p (3.51p) total.

Stag Line drops to £218,000

A STEEP fall in pre-tax profit from £468,336 to £217,846 is reported by the North Shields based cargo ship operators Stag Line, for the year ended October 31, 1976.

Though turnover was higher at £3.25m. against £2.99m., trading profit fell to £246,651 (£271,393). Investment income was also down from £192,743 to £168,265.

The final dividend is raised by the maximum permitted to 0.56p (£5.22p) net per £1 share making a total of 10.36p against last year's 9.42p.

	1976	1975
Turnover	£3,250,000	£2,990,000
Trading profit	£246,651	£271,393
Investment income	£168,265	£192,743
Pre-tax profit	£414,916	£464,136
Taxation	£118,230	£118,230
Attributable	£296,686	£345,906
Dividends	£25,114	£25,114
From reserves	£271,572	£320,792

DIVIDENDS ANNOUNCED

	Current payment	Corrs. payment	Total	Total last year
Chamberlain Phipps...int.	0.45	—	0.45	1.75
Duncan and Goodricke int.	Nil	—	Nil	—
Fourth City and Comm...int.	0.43	—	0.43	0.85
Home Brewery	3.37	—	3.37	4.07
James Cropper	0.25	—	0.25	—
Leisure Caravan...int.	2.15	—	2.15	—
Marshall's (Halifax)...int.	0.98	—	0.98	—
Matthew Brown and Co...	3.67	—	3.67	—
Park Place	0.43	—	0.43	—
Phoenix Mining	0.58	—	0.58	—
Prop. & Reversionary int.	2	—	2	—
Renong Tin	3.5(a)	—	3.5(a)	—
Silkolene Lubricants...int.	0.56	—	0.56	—
Stag Line	0.56	—	0.56	—
Tomkinsons	3.66	—	3.66	—
Valor	0.84	—	0.84	—

Dividends shown pence per share net except where otherwise stated. (a) Equivalent after allowing for scrip issue. (b) On capital increased by rights and/or acquisition issues.

Silkolene Lubricants downturn

Turnover of Silkolene Lubricants increased from £3.01m. to £3.4m. in the first half of 1976, but pre-tax profits fell from £367,206 to £197,236. Profits for all 1975 reached £770,000.

The directors say that during the early part of the year margins were seriously reduced, but latterly there has been quite a considerable improvement which they hope will continue and enable the company to recover some of the lost ground. The new refining plant is undergoing commissioning trials, they add.

The interim dividend is raised from 0.51p to 0.56p net per 10p share. Last year's second interim was 1.57p.

Hill Samuel Mutual Prop.

Net assets of the Hill Samuel Mutual Property Fund increased by £2m. to £31m. according to the latest report on the fund. The value of the property portfolio increased by £2m. to £28m., comprising 80 per cent shops, 49 per cent offices and 14 per cent industrial. The unit price over the period rose from 86p to 106p. Net income for the year amounted to £2.19m.

The fund is designed to provide an investment in properties for superannuation funds and charities. Mr. D. S. Allson, the chair-

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Guardian Re, a wholly-owned subsidiary of the GRE Group will transact all classes of Reinsurance business except Life.

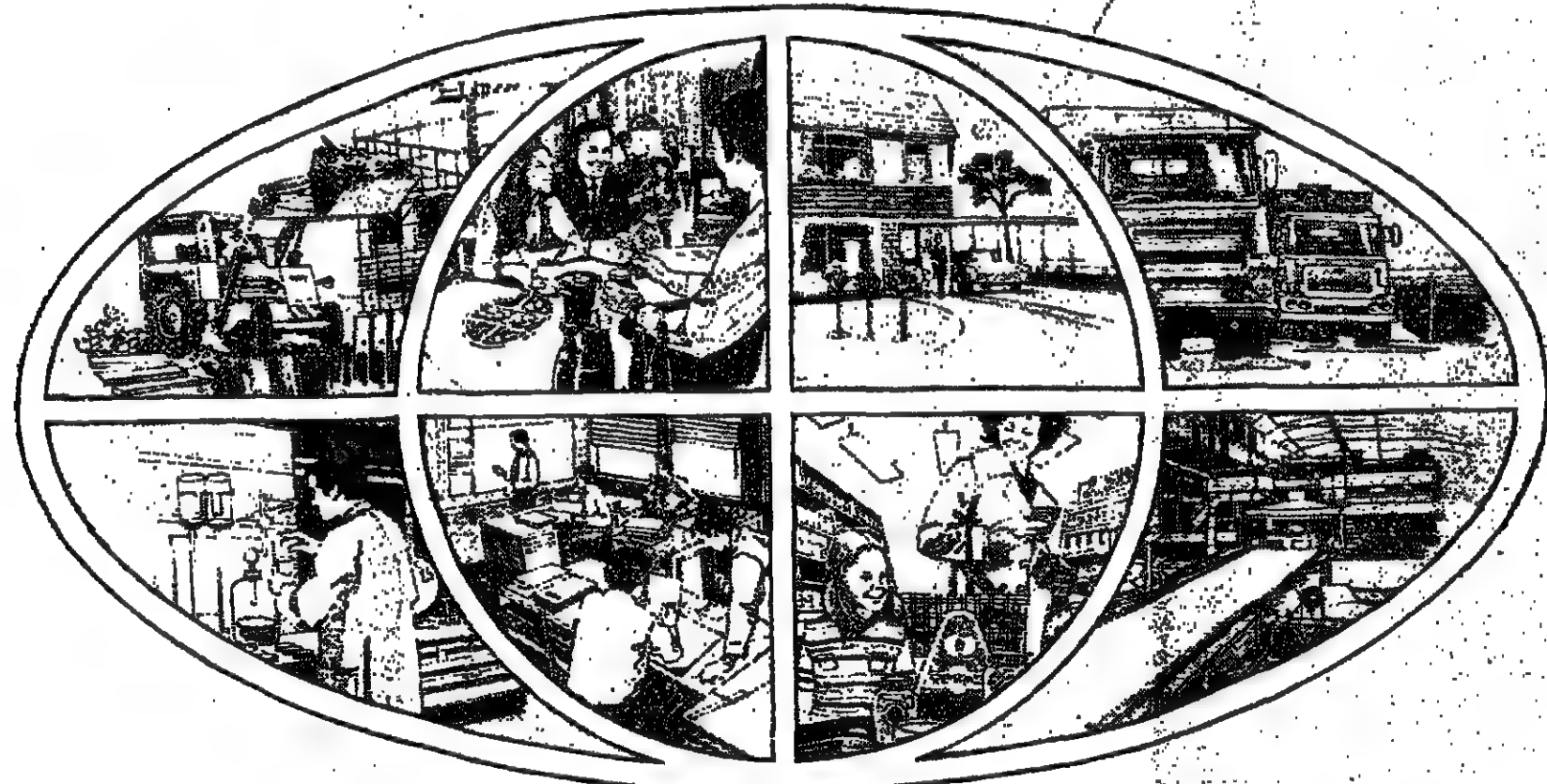
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provision of financial services. Quality control and production efficiency ensure that the customer receives his goods at the right time and at the right price.

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FT4

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MINING NEWS

Australia's mines get a profits boost

By KENNETH MARSTON, MINING EDITOR

AUSTRALIA'S devaluation, the possibility of which was mentioned in Saturday's mining column, is going to provide a boost to revenue of the mineral exporting companies, most sales contracts of which are written in U.S. dollars. The more, which is the equivalent of a rise in Australian dollar prices for metals comes at a time when profit margins are being squeezed by advancing costs.

Against a background of none too buoyant world prices, the nickel and copper producers, such as Western Mining and MIM Holdings, will now be breathing sighs of relief. So, too, will be the Consolidated Gold Fields group's Tasmanian copper company, Mount Lyell, which announced earlier this month it was closing down part of the operation in an effort to reduce losses.

Major beneficiaries will include, of course, the big iron ore operations in the Pilbara where U.K. groups Rio Tinto-Zinc, Consolidated Gold Fields and Selection Trust are represented. What remains to be seen, however, is how much of the increased export mineral revenue benefits for Australia's mines will be eroded by further inflation and by demands from the labour unions for their share of the cake.

The 171 per cent. devaluation could also make Australian mining projects more attractive to overseas capital but, by the same token, those Down-Under companies with overseas loans will find a heavier burden of repayment. The deal also cuts both ways as far as the U.K.-registered companies with Australian interests are concerned.

Profits and dividends remitted from Australia will now have a lower value in terms of sterling as a result of the change in the exchange rate. However, this should be offset to varying degrees by increases in Australian profits and dividends. On balance the Gold Fields group reckons to be better off.

RTZ anticipates a "slight reduction" in this year's sterling profits from the group's operations in Australia but reckons that there could be an overall gain in 1977 when the full benefits of devaluation make themselves felt. Meanwhile, the Comstar Riotinto of Australia and others see an exchange gain in its revenue from the Bougainville copper-gold mine in Papua New Guinea now that the latter country has devalued only to the extent of 7.25 per cent.

Overall, the Australian devaluation should provide real encouragement to the commonwealth's mining industry. What is needed now is a follow-up in the shape of helpful mineral policies from the federal government which is slowly moving in the right direction after the repressive actions of the previous administration.

EARNINGS ESTIMATES

Meanwhile, it is already being forecast by the leading Melbourne stockbrokers, Potters Partners, that devaluation could mean a 13.7 per cent. rise in profits of MIM Holdings which yesterday adjusted its copper price from \$31,040 to \$31,180 per tonne.

The anticipated 125 per cent. profit gain for Western Mining which has been stockpiling nickel in recent months and an increase of 98 per cent. in earnings of the RTZ group's Tasmanian iron ore operation. Profit increases ranging from 27.8 per cent. to 63 per cent. are seen for Comstar, AM and S, Utah and Bougainville White Consolidated Rio Tinto. Australia is estimated to lift earnings per share from 19.3 cents to 33.8 cents.

Not surprisingly, mining issues staged a sharp advance on the Sydney Stock Exchange yesterday with the result that the metals and minerals index jumped 238.18 to 2,117.00, the more being largely responsible for a 24.83 rise to 429.24 in the all-ordinaries index. In London, on the other hand, Australian share prices were marked down as a result of the new currency realignment. Most affected were Pancontinental which dropped 78p to 775p; in Australia overnight the shares had risen 80 cents to \$48.80.

VULTAN IS READY FOR NEW DEAL

Pursuing a policy of diversification into energy resources, Vultan Minerals, the Australian company which was born in the days of the Pooleton nickel boom, has gained official approval to build up its shareholding in the American oil, gas and uranium group, Reynolds Diversified Corporation.

At the annual general meeting yesterday, the Vultan chairman, Mr. H. J. Ward, said that Reserve Bank of Australia permission had been received for an increase in the holding to 20m shares. At present Vultan holds 14.9m shares, or 33.2 per cent. of Reynolds. Reynolds is seeking funds to finance the acquisition after having some success in find-

been the connection of Westralian with Lennard Oil.

The present chairman, Mr. Arthur Keats, told shareholders that Westralian, like other beach mineral producers, was facing spiralling costs and difficult markets. The company was operating profitably but the fall in prices, particularly for zircon was affecting earnings adversely. The shares rose 25p yesterday.

Ayer Hitam's life estimate

ECONOMIC ore reserves currently held under mining title by Ayer Hitam provide the Malaysian tin producer's dredgers with working lives ranging from about five to eight years. Stating this in the annual report the chairman, Mr. John Richardson, points out that these estimates are based on variable factors such as operating costs and metal prices and alterations to mining plans.

Although Ayer Hitam's tin concentrate production for the past four months of the current financial year to next June amounts to 1,738 tonnes compared with only 688 tonnes in the same period of last year, the 1976-77 total is expected to be lower than that of 1975-76.

Mr. Richardson explains that the No. 2 dredge, which was not operated for a large part of the quarter ended September 30, 1975, will soon pass out of its exceptionally rich mining area and that the Nos. 1 and 3 dredges are coming up for short routine shut-downs. As already announced, Ayer Hitam has estimated a net profit for the current year of £2.1m. Compared with £2.7m. in 1975-76. The shares were 330p yesterday.

AUSTRALIA SEEKS IRAN VENTURES

A delegation from the Australian mining industry is in Iran examining the possibility of co-operation with local interests in minerals prospecting and exploitation. The Australians are specifically concerned with uranium, bauxite, phosphate, zinc, lead and iron ore, according to reports from Tehran.

The mission will be in Iran for 11 days and will be visiting local mines. The supply of machinery and equipment, as well as the provision of technical services, are among the delegation's concerns.

The Australians have expressed their readiness to enter joint ventures and are understood to be prepared to invest in aluminium smelting projects.

Iran has just signed an agreement with the Soviet Union for the building of a \$600m. (\$364m.) alumina plant to be built with Soviet technology. The planned capacity is 500,000 tonnes a year with the capacity to expand to 1m. tonnes.

MINING BRIEFS

COLD AND BARE METAL MINES OF NIGERIA—October output of concentrates 175 per cent. grade: Tin 27 tonnes, columbite 10 tonnes. Same period last year: Tin 212 tonnes, columbite 3 tonnes.

Concentric sees more progress

THE CHAIRMAN of Concentric, Mr. D. F. Dodd, says the company can look forward with confidence to further progress after making record pre-tax profit of £2.1m.

The second half year results were better than the first in spite of fewer working days, and the directors are satisfied that this trend is continuing. The company's £550,000 increase in profit £670,000 was derived from improved and more effective trading and £180,000 in reduced interest charges.

Over the past two years, liquid funds have increased by £1.7m but after eliminating capital transactions, namely special asset disposals and rights issue fees less stock redemption, only a little over £400,000 has come from trading operations, and this is more than the company has needed for the temporary deferral of tax.

All this emphasises that, with current rates of inflation, profits at least as high as the current level are essential for survival, Mr. Dodd comments.

During the year the increase in liquid funds was £388,000 compared with £903,000 in 1975. Fixed assets rose by £1.7m. (£1.2m.). Current assets rose from £11.5m. to £13.1m. while current liabilities were slightly down from £3.5m. to £3.2m.

As reported on November 19, the final dividend was raised to 1.445p (1.0875p) net per 10p share bringing the total for the year to 2.52p against 1.7875p last time. Earnings per share went up from 3.81p to 5.57p.

The company, of which S. W. Wood Group holds 2.46m. of the 15.7m. shares, has a number of turbines controls and assemblies for

the domestic, automotive and engineering industries.

Meeting, Sutton Coldfield, December 22, at 2.30 p.m.

Report on "Suits" dealings

By Margaret Reid

THE STOCK EXCHANGE Council will to-day consider the report of its high-level committee on share dealings in Scottish and Universal Investments by the chairman, Sir Hugh Fraser, and other directors. It is widely expected that the report, the result of one of the most detailed and probing investigations ever undertaken by the Exchange, will be published. This could follow immediately after to-day's council discussion, though this is by no means certain.

The inquiry has been conducted by a senior three-man committee of the Exchange under Mr. David Le Roy-Lewis, until recently a deputy chairman.

The investigation was set up in September following widespread rumours of improper institutional investors about the misclassification of cash in Suits' 1975 accounts of £4.7m. of loans, £4.2m. of which was later written off.

The account revealed that Sir Hugh Fraser had sold 1.55m. shares in the previous 18 months and that smaller share disposals had been made by other directors. Mr. Angus Grossart and Mr. Nicholas Redmayne.

Fidelity Life scheme almost ready

By Eric Short

The High Court hearing of the liquidation petition of Fidelity Life Insurance Co. Ltd. was adjourned until Wednesday. Then the counsel for Fidelity Corporation, the American parent of the company, hopes to ask for the dismissal of the petition.

It was revealed at the hearing that only a couple of minor points remain to be cleared up before complete agreement is reached on the proposed rescue scheme. This would pay 100 per cent. of contractual benefits to policyholders, and the company would be administered by Norwich Union Insurance Group.

Should the liquidation petition be dismissed, the Policyholders' Protection Board is expected to send a letter within a day or two to all policyholders setting out the position and telling them the procedure concerning payments of premiums and claims.

The Board has been largely instrumental in drawing up the rescue scheme and in arranging interim payments at 70 per cent. on all contractual payments, such as annuities and death claims.

DUNCAN AND GOODRICK

East India merchants and managing agents Walker Duncan & Goodrick, Ltd. have decided to make an interim distribution in respect of 1976. Last year there was a single final payment of 10p net per £1 share.

An interim statement will be sent to shareholders on December 7.

SIDNEY BANKS

At the annual meeting of Sidney C. Banks Mr. Joseph Godber, MP, chairman, said figures so far this year showed that the company had more than maintained its market share of grain.

The Board felt confident that last year's results would at least be equalled, he said.

Winding-up orders

Orders for the compulsory winding up of 38 companies were made by Mr. Justice Glade in the High Court yesterday. They were: D.C.B. Developments, Mellor Mills, Parkwood, Terry Kemp Services, T.I.M. (Builders and Shopfitters), New Town Company (Plant Hire), Coltown, Abbotsview Properties, Black Point Trading Company, Fordcroft Caterers, Menzies Properties, Lent, Rose Filling Station, Somerville Building Services.

Clovelly, Spectra Studio, Shore Schafolding, Dick, Bateson, Mendez of London, H.W. Carey and Sons.

John Power (S.P.), Rhys Howells Transport, Rossmore, Greendale Haulage and Transport, R.T.S. (Holding), R.A.S. Frozen Foods, Targa Promotions, Bartie (Builders), H. Savies and Son (Plasterers), Test Valley Confectionery, William Moxon and Sons, James Andrew Wise, Munz, International, C.S.L. Electrics (Swansea), Barlow Properties, and Phillimore Western Construction Company.

ORDER FOR SALE OF TANKER

An order for the sale of the 19,891-ton tanker Narada, now berthed at Bristol, was made by Mr. Justice Brandon in the High Court yesterday on the application of Bristol City Council.

The council's authority is claiming £55,018 in harbour dues and the cost of skeleton manning of the vessel, now idle at a commercial berth at Bristol. It was arrested in July for the second time.

The ship's owners, Narada Shipping Company of Panama, were not represented in court.

Hartlepool rig yard closure

LAING OFFSHORE, a Hartlepool oil rig builder which made 1,800 workers redundant in July, is to extend its deadline for keeping the yard open on a care-and-maintenance basis.

The company, which intended to retain a skeleton staff until the end of this year, has now decided to keep the laid-up Graythorpe yard open for at least another four months.

The company is in the running for £40m. platform order from Conoco for the Mureishon Field on which a decision is expected early next year.

Plant contract for Wenvoe

A 25,000 square foot advance factory will be built by the Welsh Development Agency at Ty Verion Industrial Estate, Barry. Work will start this week on the advance factory—the first to be built in the area. Completion date is July 1977. The contract has been awarded to Wenvoe Construction, Cardiff.

Lord Salcedo, Delta group chairman, said Winn's aim was to develop exports and diversify into petrochemicals and anti-corrosion markets on a world scale to achieve the same status as it already held in cryogenics.

Trade mission trip to Japan

A PARTY of 15 North-West businessmen are off on a two-week trade mission to Japan organised by the Merseyside Chamber of Commerce and Industry. The group represents a variety of industries including engineering, textiles and confectionery, following reports that the Japanese enjoy boiled sweets. The group will stay in Tokyo and Osaka, but will visit other centres, including Kobe.

Some services might be discontinued altogether and there is to be a serious review of staffing levels, said a council spokesman. If services stayed as they were, next year's county precept would go up by 23 per cent—up 12p to 63p—just to meet the cost of inflation and the loss of grant.

The council's co-ordinating and finance committee will review the position on December 7.

PERU STRIKE LOSS

PERU has lost between \$80m. and \$90m. due to the five-week strike still partially being carried

BIDS AND DEALS

Lovell's sees some £300,000

The chairman of Lovell's, Shipping and Transport Group, in a letter with the formal, agreed offer by International Ferry Freight, forecasts a pre-tax profit of about £300,000 for 1976.

The directors are accepting the offer in respect of 230,226 shares (23.33 per cent.).

U.K. ASSISTS IN AMMAN FURNITURE SET UP

U.K. American Holdings has signed deeds of association with Jordanian industrialists to establish a furniture company in Amman. The acquisitions will be to be called Contralux (Amman). The factory will be completed and ready to receive first shipments of material and machinery from the U.K. in two months' time. It is anticipated that the new company will achieve sales worth £2m. per year rising to a projected turnover of £5m. by 1980.

Richard Costain, a director, currently has an interest in 7,811 shares (20.5 per cent.) of the company. The interest previously disclosed was 5,021,200 (20.3 per cent.).

A substantial part of the increase is accounted for by the acquisition of shares, bringing total holdings to 1,583,885 (2,510,400 shares) and a further 80,000 (0.2 per cent.) have been acquired more recently.

Of the total of 7,811,800 shares, Mr. A. F. Fayed, a beneficial interest in 1,300 shares; the interest in the remainder is non-beneficial.

English Card Clothing Co. purchased a further 1,000 shares; a further 1,000 shares were purchased by the company. The total holding is 1,583,885 (2,510,400 shares) and a further 80,000 (0.2 per cent.) have been acquired more recently.

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The Union Bank of Switzerland Announces...

0.9% - lowest rate of inflation in the world

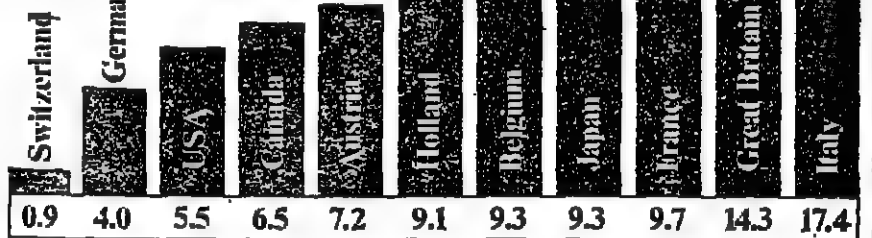
Stability and Security: Two Major Assets which our Bank and the Major Financial Center of Switzerland Have in Common

Stable Prices - Hard Currency
The Swiss economy enjoys today the lowest rate of inflation of all industrial nations - the reason why the Swiss franc is so firm. A stable currency is one of the many benefits offered by the financial center of Switzerland, where the UBS is at home.

International Expertise
The stability of both the political and legal systems and the free movement of funds number among the advantages which reinforce the international standing of this financial center. Roughly one half of Union Bank of Switzerland's total assets originate from its international operations. As a full-service bank, it can apply international know-how and expertise to all investment and financing problems.

Large Share of Bond Market Business

During the first nine months of 1976, UBS participated in the placement of 30 international bond issues totalling more than \$1,000 million, in



which UBS took a share of \$226 million. For 9 of these issues UBS acted as lead manager. It also participated in 36 private note placings for non-Swiss borrowers marketed during that period, acting as manager for 31 of these transactions. Its portion came to almost \$968 million out of a total value of \$1,500 million.

New Euromarket Records

On the Euromarket the Bank has also further improved its strong position through its affiliates Union Bank of Switzerland (Securities) Limited, London, and UBS (Underwriters) Limited, Hamilton, Bermuda. The Euromarket record volume of 1975 has already been far exceeded by the business done in the first nine months of 1976. Total volume reached \$9,000 million (all of 1975: \$7,100 million), in which the UBS affiliates took an underwriting share of \$418.6 million. They were

Balance Sheet Highlights	
	Dec. 31, '75 Sept. 30, '76 in Mill. Sfr.
Total assets	47,294 49,117
Customer deposits	26,351 27,617
Bank deposits	14,840 15,209
Loans to customers	18,627 19,955
Loans to banks	17,824 18,622
Capital Resources	2,548 3,100*

* End of 1976

lead managers of seven Eurobond issues and co-managers for 85 out of a total of 202 issues.

Capital Resources Strengthened

In line with the expansion of its business volume, which besides the underwriting activities was shown, above all, in the securities business and inflow of non-bank deposits, the Union Bank of Switzerland is strengthening its resources. As a result of the impending increase by Sfr. 100 million, share capital will amount to Sfr. 950 million (approx. \$390 million). This raises total capital and reserves to Sfr. 3,100 million (approx. \$1,230 million).

Worldwide Services

UBS is represented in all parts of the world through its branches, affiliated companies and representative offices in Bahrain, Beirut, Bogota, Buenos Aires, Caracas, Chicago, Johannesburg, Hamilton (Bermuda), Hong Kong, London, Luxembourg, Madrid, Melbourne, Mexico, Montreal, Panama, New York, Rio de Janeiro, San Francisco, São Paulo, Sydney, Singapore, Tehran, Tokyo and Toronto.

Our newest representative office, opened in early November 1976, is ready to serve you in Abu Dhabi, capital of the United Arab Emirates.



Union Bank of Switzerland

International banking - made in Switzerland

Nippon Shinpan forecasts and financing plans

NIPPON SHINPAN, the leading Japanese consumer credit company, reported that London yesterday that its sales would rise by some 25 per cent. to around ¥246bn. in the current year while net income was expected to be up by about 14 per cent. to ¥1.8bn. This comes as a surprise in view of the gloom in consumer spending trends in Japan at present.

Addressing an international group of investment analysts and bankers, Mr. Tadashi Tsunomura, vice president, also said that the company was planning to strengthen its financial position through the issue of long term debt and equity as well as other instruments. Confirmation was given later by Nippon Shinpan that the company was aiming for a 10 per cent. increase in sales by the end of the year. The loan, which is for five years at 8½ per cent. with an issue price of par, is being managed by Credit Suisse.

In presenting the company's new view of its short-term and long-term sales, Mr. Tadashi Tsunomura, vice president, said that the growing acceptance of consumer credit by the Japanese public had continued despite the ups and downs in the overall economy. This had meant that the consumer credit industry was one of the most "recession proof" of all industries in Japan.

Explaining current projections that consumer credit should grow far more rapidly than consumer goods, Mr. Tsunomura, who studied in Japan, he pointed out that a new generation of young people in the country were now much more ready to accept loans and the use of credit cards in their personal financial plans than their parent generation.

Consumer finance services make up the bulk of Nippon Shinpan's activities, accounting for more than 95 per cent. of total sales while the remaining 4 per cent. or so is in the real estate business.

But so behind the concern's current profit road are a number of policy changes including economies.

Meanwhile, the company pointed out that while in 1970 bad debt was decreased to 0.7 per cent. from 1.1 per cent. last year, it was foreseen in the occurrence of late payments which would also minimise the amount of bad debt loss.

Three new DM Eurobonds as Canadians fall

announced devaluation but there was speculation in the market that these parity changes would result in tougher terms being required next time borrowers from these two countries come to the market. The timing of the NZ devaluation is rather awkward for the New Zealand Offshore Mining Company's \$50m nine-year issue which was announced late last week.

RAISINGS		Mid	Offer	Mid	Offer	RAISINGS		Mid	Offer
A DM100m. issue for the Inter-American Development Bank is expected to be announced this	Alcan 4 1/2% 1988	1044	1048	IEEC 4 1/2% 1982	974	Dart 4 1/2% 1987	94	84	84
	Australia 4 1/2% 1989	994	1004	Kokomo 4 1/2% 1982	972	Eastman Kodak 4 1/2% 1988	1034	1034	1034
	Beverly 4 1/2% 1984	109	1024	Metroland Urban 4 1/2% 1981	1002	Fed. Dept. Stores 4 1/2% '83	1184	1184	1184
	Can. Nat. Railway 4 1/2% 1984	1044	1044	Nat'l. Coal Board 4 1/2% '81	1002	Firestone 4 1/2% 1988	88	87	87
	Credit National 4 1/2% 1989	984	974	New Brunswick 4 1/2% 1984	994	Flint 4 1/2% 1988	88	87	87
	Denmark 4 1/2% 1984	974	984	New Zealand 4 1/2% 1986	994	Ford 4 1/2% 1988	83	82	82
	ELS 4 1/2% 1986	102	1022	Nippon Fudosen 4 1/2% 1981	994	General Electric 4 1/2% 1987	854	854	854
	KCS 4 1/2% 1988	94	1002	Novo 4 1/2% 1982	974	Gold 4 1/2% 1987	107	108	108
	Monday	1014	1014			Gulf and Western 4 1/2% 1989	91	91	91
	Tuesday	1014	1014			Harris 4 1/2% 1988	84	84	84
	Wednesday	1014	1014			Honeywell 4 1/2% 1988	81	81	81
	Thursday	1014	1014			ITT 4 1/2% 1988	77	77	77
	Friday	1014	1014			Kentucky 4 1/2% 1989	100	100	100
	Saturday	1014	1014			J. Ray McInerney 4 1/2% '87	94	94	94
	Sunday	1014	1014			Kaiser 4 1/2% 1987	101	101	101
	Monday	1014	1014			Milau 4 1/2% 1987	101	101	101
	Tuesday	1014	1014			P. P. Morton 4 1/2% 1987	107	107	107
	Wednesday	1014	1014			Sage 4 1/2% 1987	74	74	74
	Thursday	1014	1014			Owens Illinois 4 1/2% 1987	112	112	112
	Friday	1014	1014			C. P. Conner 4 1/2% 1987	84	84	84
	Saturday	1014	1014			Raymond 4 1/2% 1987	102	102	102
	Sunday	1014	1014			Revere 4 1/2% 1987	111	111	111
	Monday	1014	1014			Shawmut 4 1/2% 1989	81	81	81
	Tuesday	1014	1014			Sherry Rand 4 1/2% 1987	84	84	84
	Wednesday	1014	1014			Smith 4 1/2% 1987	70	70	70
	Thursday	1014	1014			St. Louis 4 1/2% 1987	74	74	74
	Friday	1014	1014			Toshiba 4 1/2% 1989	103	103	103
	Saturday	1014	1014			Union Carbide 4 1/2% 1987	80	80	80
	Sunday	1014	1014			Warner-Lambert 4 1/2% 1987	78	78	78
	Monday	1014	1014			Warner-Lambert 4 1/2% 1987	78	78	78
	Tuesday	1014	1014			Weyerhaeuser 4 1/2% 1987	81	81	81
	Wednesday	1014	1014			Yarnall 4 1/2% 1987	81	81	81
	Thursday	1014	1014			Yarnall 4 1/2% 1987	81	81	81
	Friday	1014	1014			Yarnall 4 1/2% 1987	81	81	81
	Saturday	1014	1014			Yarnall 4 1/2% 1987	81	81	81
	Sunday	1014	1014			Yarnall 4 1/2% 1987	81	81	81

BY PAUL LENDVAY

VOEST, the nationalized Austrian Iron and Steel concern, has been officially informed by incorporation in South Africa's steel corporation that the 100% shareholding project has been shelved for the time being, and that the Austrian Ironworks will have to look for new sources of supply.

Originally, Voest would have owned a stake of 26 per cent. in the new plant, with the balance shared between Iscor and West German, Dutch and Italian investors. Following political considerations here, the Austrian share was reduced in the spring of 1975 to 6.76 per cent. and the export credit guarantee would have totalled Sch.3.8 bn. Under the agreement, the Austrian concern would have been required to annually 400,000 tonnes of half-finished products from South Africa as of 1980. The steel plant at Saldanha would have gone on stream in 1980 with a capacity of 3m. tonnes to be increased finally to 12m. tonnes.



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AND NORTHERN IRELAND THROUGH
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AGENT

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NOVEMBER 5, 1976



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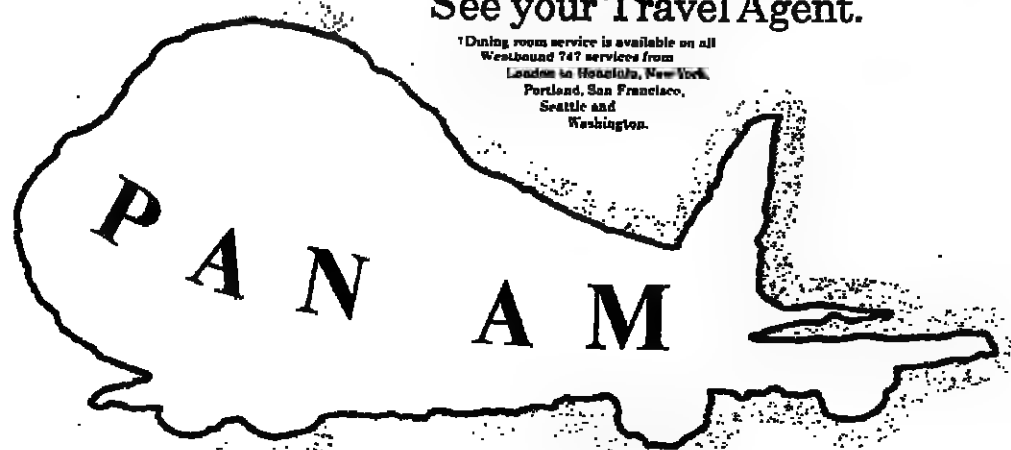
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†Dining room service is available on all Washington 747 service from London to Honolulu, New York, Portland, San Francisco, Seattle and Washington.



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INTERNATIONAL FINANCIAL AND COMPANY NEWS

Finance
shoot
profits
Z profit

Fourth
SYDNEY, Nov. 29.

UP HOLDINGS, the
adding bank, boosted
34.6 per cent. from
to a record \$A363.5m.
to September 30.

increase is in line with
performances from
banks reporting for
though it lags behind
of the Commercial
Australia and the
Bank of Australasia.
increase for the ANZ
its finance company
Canada and its
bank. The directors
that expressed in
the profit increase was
cent. The lower
reflects the falling
the pound over the

bank profits rose
to \$A12.7m, while
225 bank returns
by 63.2 per cent.
Sanda showed a gain
cent. to \$A16.5m,
and savings opera-
tioned 11.2 per cent.
The results reflect
improvement in the
of the year as
only up 16.3 per
cent. later stage.

improved performance
137 per cent. on
of funds compared
cent. the previous
company will pay
dividend of 10 cents
a share exceeds earlier
at least 8 cents.
and payment is com-
plete because the group's
earnings were converted
in currency because
of the change. But
Hau terms the
quasi a 15.4 per
cent dividend and
19 per cent.

itors expect to pay
dividend of 8 cents
share 1977.

Lex, Back Page

Transport
deal

a Correspondent
DNEY, Nov. 29.

ansport Industries,
transport, tele-
communications, hotel
group, has bought
bank of Scotland's
shareholding in
the finance com-
pany related Securities

as been the major
er of substantial
and stand-by facil-
ity the bank lifted
m 23 per cent. to
by buying in the

hat the bank was
selling swept the
last week when
of 35L shares
n 27 cents to 27
le was confirmed
announcement that
bought the Royal
shares for 33
ut \$A4.95m.

THE FITZWILTON GROUP

Coming back to basics

BY GILES MERRITT, DUBLIN CORRESPONDENT

THERE WAS a time, not so
long ago, when the directors of
the Fitzwillton Group could look
down from their executive pent-
house at the top of Fitzwillton
House to the terraced row of
modest Georgian houses which
runs along the opposite side of
Dublin's Grand Canal.

Now their own offices are in
one of those little houses, and
out of its windows the Fitzwillton
directors can look up at the
modernistic concrete skyscraper
no longer theirs except in name,
which was built to house
Ireland's sole but then thriving
conglomerate.

It is a big come-down and it
accurately reflects the reverses
Fitzwillton has suffered in the
past 18 months. Over £30m.
worth of assets have been sold
off in ten separate deals, reduc-
ing the group once again to a
modest Irish industrial hold-
ing company from the ambitious
wheel-and-deal phenomenon
which, two years ago, seemed
set to become the first-ever
Dublin-based multinational.

Fitzwillton recently published
its annual report for the year to
June 30 last. With £3m. in good-
will written off, net losses were
£5,089m. and although group
sales rose slightly from the
previous year's £64.5m. total to
£65.7m., the report reveals that
the drastically pruned group can
expect a turnover of only £40m.
in 1977/78.

Yet Fitzwillton is happier than
it has been for a considerable
time, comforted by the thought
that with the small-scale of opera-
tions it has retained a profitable
margin, if undeniably reduced.
Embracing the old-fashioned virtues
of the group, Fitzwillton has gone from
being the massive borrower
whose debts in 1975 were 14
times equity funds, to a com-
pany with no debts at all. Its
times equity funds, to a com-
pany with no debts at all. Its
shares are now 25p, but backed

by net tangible assets of 50p per
share.

With its solid, even stolid, four
main operating divisions—con-
struction, soft drinks, textiles
and plastics—the group's main
objective over the next few years
is to push its share price
steadily nearer the asset value.

This is an approach Dubliners
find difficult to reconcile with
Fitzwillton's earlier image. The
management team, headed by
Horne president and celebrated
Irish rugby international Tony
O'Reilly, started out in mid-1971
with £1m. capital and in an 18-
month whirlwind of acquisitions
created a financial empire with
sales of £56m. and shares which
rocketed to 185p.

As a financial centre, Dublin
is small, incoherent and unforgiv-
ing. When in June of 1975
Fitzwillton's borrowings stood at
£29m. and one of its ten bankers
lapsed at renewing a routine
line acceptance credit line, the
blunders of Press speculation
doomed it. At that point, the group
was overhauled and recon-
centrated at steadily using interest
rates which, at £3m. a year, were
mopping up its profits; but it
believed that a relatively pain-
less divestment of assets worth
around £5m. would put matters
right. In fact, Fitzwillton rapidly
discovered that no such thing
had trodden on enough corns to
ensure that what one senior
director terms "the Dublin
cannor factory" was gleefully
sopping public confidence in the
group.

In response to pressure from
its bankers and itself recognising
that commercial interest rates
were unlikely to drop to ease the
pressure, Fitzwillton had already
sold its 20 per cent. stake in
New Ireland Assurance for £1.1m.
and had begun negotiations for
the £2.5m. sale of Fitzwillton
House to the NCB pension fund.

It was not only high interest
rates which were shaking con-
fidence in the group. Gouldings
Fertilisers, which had been the
basic strength of Fitzwillton and
responsible for 40 per cent. of



Mr. Tony O'Reilly

turnover, was badly hit by
Morocco's decision to ban phos-
phate prices and had closed
down for the second half of last
year.

By August 1975, Tony O'Reilly
had arranged to sell 10.1 per
cent. of the group, but by then it
was too late. The group's share
price had fallen to 25p, and the
Northern Ireland Fertiliser com-
pany, Richardson's, for £2.5m.,
thus making it a wholly-owned
ICI company. But by then it
seemed increasingly clear that
what had begun as a limited
asset disposal programme was
developing into a major "dash
for cash." By the New Year,
market rumours that Fitzwillton
was successfully negotiating the

sale of Gouldings were reflected
in a sharp rise in share prices. In
mid-March the group was able to
announce that Agriex, of Tulsa,
Oklahoma, which controls major
phosphate deposits in North
Carolina, would be purchasing
50 per cent. of Gouldings. In all,
the deal yielded £5.6m.

In fairly rapid succession,
Fitzwillton moved on to com-
plete three other sales. A site
for property development in cen-
tral Dublin went for £300,000 in
May, the following month the
British AAI group bought the
pharmaceuticals distribution
business for £1m. and in July
Fitzwillton sold off £1.5m. worth
of MEPC loan stocks it held.

Throughout this period, Fitz-
willton's share price stubbornly
continued to slide. In March the
Agriex deal had raised it briefly
to a high of 50p, but May's dis-
closure of half-year losses of
£2.5m. and a £5.5m. projected
loss for the year to the end of
June pushed it down to 35p
and by July it was at 25p.

By August of the year Fitz-
willton had little option but to
consider selling its 22 per cent.
stake in National Mine Service,
the fast-growing U.S. mining sup-
plies company. For Fitzwillton,
selling its NIS holding was like
selling the goose that was laying
the golden eggs, for only two
months earlier NIS had an-
nounced net income up 31 per
cent. to £127.7m. on sales up 23
per cent. to £105.6m. Reluctantly
it was arranged that Chesapeake
System of the U.S., the Ches-
apeake Bank, should take up
Fitzwillton's NIS holdings for
£11.5m., down the Dublin com-
pany a 13m. profit on its invest-
ment.

Fitzwillton, today is more or
less the small industrial hold-
ings group it was in 1972-73, with
the exception of the remaining
50 per cent. of Gouldings which
has now been relegated to asso-
ciate status in order that its
potential losses should not up-
set the consolidated balance
sheet. Also listed as an asso-
ciated company is Independent
Newspapers, in which Fitzwillton
has a 35 per cent. shareholding
and which, after a difficult
period, is again prospering.

The ungracious might con-
clude, therefore, that the Fitz-
willton experience of sharp rise
and equally rapid fall achieved
little or nothing. Fitzwillton
itself, which is after all pinning
its future hopes on its manage-
ment abilities and reputation,
argues that had it not been for
acquisition of sound and sale-
able investments the whole
group might well have failed to
survive the recession. It is cer-
tainly true that had Fitzwillton
not been able to off-set the
Gouldings fertilisers side's losses
it would not even have retained
its present modest group of sub-
sidiaries. The group is also quick
to point out that in spite of its
reverses its net assets, at £15m.,
are today 50 per cent. greater
than they were in 1972.

All these securities have been sold. This announcement appears as a matter of record only.

NEW ISSUE

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Robeco confidence in Japan
reflected in Tokyo listing

BY MICHAEL VAN OS

AMSTERDAM, Nov. 29.

ROBECO, the Dutch-based inter-
national investment company, has
received official permission from
the Japanese Ministry of Finance
to list its shares on the Tokyo
Stock Exchange from December 8.
It becomes the first Dutch com-
pany to be admitted to the Tokyo
exchange which has had to amend
its rules to some extent to admit
a company of Robeco's structure.

The company said in Rotterdam
today that the combined current
Japanese holding in Robeco and
Robeco was just over 14.1 per
cent. of its investments were in
Japan, compared with at least
25 per cent. for the U.S. and over
32 per cent. for Europe as per
September 1, 1976.

A Board spokesman said that
the company had faith in prop-
erty for Japanese companies.
Tokyo share prices had kept up
"exceptionally well," but in view
of the current high prices it was
not yet the moment to enlarge
holdings.

The Robeco statement said that
Tokyo would be the 30th stock
exchange to list its shares and
that it would be the first foreign
for Japanese investment company.

to be listed there. It was aimed to
have eventually the shares of
Robeco listed too, depending on
the success of Robeco.

As an investor, the Rotterdam
group's connections with Japan
date back as far as 1961 when it
took an interest in Japanese
stocks for the first time.

Amro-Pierson Fund, the
Dutch open ended investment
fund, reported in its third
quarter review that the
depressed state of world stock
markets and the relatively high
Dutch guilder exchange rate
have together forced down the
asset value per unit of partici-
pation in the fund by 9.6 per
cent. from the previous quarter.

The net asset value declined
to Fls.17.82 at October 31, 1976,
from Fls.19.48 on September
31, 1976, as the fund's total net
assets dropped to Fls.340m. from
Fls.378m. the preceding quarter.

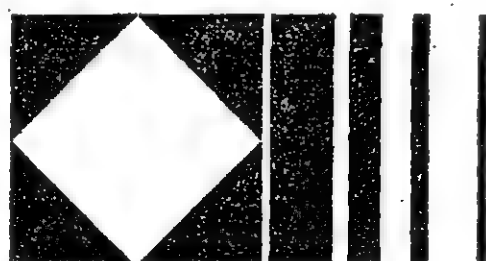
On balance, 85,000 units of
participation had to be deemed
but this did not present any
technical problems, it is stated.
The number of units outstanding
amounted to 19.3m. at the

end of the quarter under
review.

Amro-Pierson Fund added in
the report that generally lower
share prices induced it to
increase its investments, so that
selling the assets, for only two
months earlier NIS had an-
nounced net income up 31 per
cent. to £127.7m. on sales up 23
per cent. to £105.6m. Reluctantly
it was arranged that Chesapeake
System of the U.S., the Ches-
apeake Bank, should take up
Fitzwillton's NIS holdings for
£11.5m., down the Dublin com-
pany a 13m. profit on its invest-
ment.

On a geographical basis, 31.5
per cent. of the Fund's assets
were invested in Europe (22.2
per cent. in the U.K.), 41.8 per
cent. in the U.S. and 13.2 per
cent. in Japan. Liquid assets
totalled 4.3 per cent. as at
October 31, 1976.

Hunter Douglas, the Dutch-
based industrial company, said
in a short statement from Rot-
terdam that sales for the first three
quarters of this year advanced
to US\$245.8m. from US\$240.9m.
in the corresponding period last
year.

Companhia
Vale do Rio Doce

Balance Sheets - September 30, 1976 and December 31, 1975

In thousands of Brazilian Cruzeiros - MC&S

ASSETS	September 30, 1976	December 31, 1975
CURRENT ASSETS		
Cash and marketable securities	2,819,228	1,344,106
Accounts receivable	1,464,141	1,168,143
Inventories (at average cost)	1,094,180	939,436
Prepaid expenses and other assets	332,976	63,184
	<u>5,710,525</u>	<u>3,514,869</u>
LONG-TERM		
Investments and advances in affiliates	1,924,649	1,339,702
Government Bonds and other long-term assets	2,243,321	139,642
	<u>4,167,970</u>	<u>1,479,344</u>
PROPERTY, PLANT AND EQUIPMENT		
Cost (monetarily restated)	15,862,899	11,840,832
Accumulated depreciation	(4,526,109)	(3,142,743)
	<u>11,336,790</u>	<u>8,698,089</u>
Total	<u>21,215,285</u>	<u>13,692,302</u>

LIABILITIES AND STOCKHOLDERS' INVESTMENT

	September 30, 1976	December 31, 1975
CURRENT LIABILITIES		
Accounts payable	515,184	524,003
Notes payable and bank loans	1,840,549	1,256,221
Income tax and other liabilities	1,218,817	665,362
	<u>3,574,550</u>	<u>2,445,586</u>
LONG-TERM		
Notes payable and bank loans	6,388,036	3,014,281
Other long-term liabilities	275,920	389,334
	<u>6,663,956</u>	<u>3,403,615</u>
STOCKHOLDERS' INVESTMENT		
Capital	6,172,793	4,011,560
Reserve from monetary restatement	1,659,498	850,000
Retained earnings		
- Appropriated	1,649,281	2,232,805
- Unappropriated	1,695,205	748,736
	<u>11,176,777</u>	<u>7,843,101</u>
Total	<u>21,215,285</u>	<u>13,692,302</u>

Statements of Income for
the nine months ended September 30,
1976 and the twelve months
ended December 31, 1975

In thousands of Brazilian Cruzeiros - MC&S

	AS AT September 30, 1976	AS AT December 31, 1975
Net sales	6,656,667	5,555,405
Cost of sales and other operating expenses	5,142,702	3,755,003
Operating profit	1,513,965	1,800,402
Non-operating income (net)	694,257	325,074
Income before tax	2,208,252	2,125,476
Provision for income tax	513,047	442,225
Net income	<u>1,695,205</u>	<u>1,683,251</u>

steady

مكة، جدة

FINANCIAL TIMES SURVEY

Tuesday November 30th 1976

Barbados

Barbados has coped better than most developing nations with the problems of the world recession and looks capable of continuing to organise its internal affairs on a stable and orderly basis.

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parties in the mainstream of the social democratic tradition. The factors which produced this dramatic turnaround in the political situation provide important clues to Barbadian attitudes to their society.

Although unemployment was a major point of controversy in the election campaign, with the BLP claiming that the true rate of unemployment was 26-28 per cent, compared with the official figure of 14 per cent, the Barbadian electorate was too sophisticated to hold the Government entirely responsible for the economic problems of the past three years, which were largely the result of the oil price rise of 1973 and the subsequent recession in the world economy. These problems—a decline in tourism, higher energy costs and 40 per cent inflation in 1974—were generally recognised to be outside the control of the Government of such a small island as Barbados.

Apart from a general feeling that it was time for a change, what particularly alarmed the voters was that the Government seemed to be tampering with the island's cherished constitutional integrity. The Barbados Parliament was established in 1838, and claims to be the third oldest in the Commonwealth. An important principle is the separation of the powers of the legislature, the executive and the judiciary, but the Barrowist, pragmatic Government threatened this

safeguard by constitutional amendments which gave the executive an important say in the appointment of the Chief Justice and the judiciary. During the debate on these amendments, Mr. Barrow appeared arrogant and impatient with factions in Barbados, including the Church, which opposed the changes.

Another feature of the election campaign was the allegation of corruption among members of the Government and their associates. These included the purchase of an old U.S. Navy barge at an initial estimate of \$81m, and a final total of \$87m; the barge was supposed to be the first ship in the Barbados merchant navy, and was planned to transport cement from the island to Guyana from a cement plant which is unlikely ever to be built.

Conservative

This was enough for the electorate, who turned in no uncertain fashion to the Barbados Labour Party under the leadership of Tom Adams, the son of the former Premier, Sir Grantley Adams, who was also head of the short-lived West Indies Federation. The new Government promised respect for the integrity of the constitution, a free national health service and the abolition of selection in education.

Barbados is widely regarded as by far the most conservative of the West Indian islands. The stability of its political institutions is mirrored by an enviable social stability. During the period of heaviest unemployment there was a small increase in petty crime, but generally the young unemployed are looked after by their families. Religious influence is powerful, and it is a society with a deep-rooted instinct for moderation. The radical politics of Guyana and Jamaica find no echo in Barbados. Earlier this month news of a political shooting incident in Jamaica reportedly was costing that island \$1m a day in cancelled tourist bookings. The Government and the business community in Barbados are particularly anxious to avoid the possibility of any similar incidents on the island. Tourism, they believe, can both avert social unrest and political agitation by providing substantial employment, and also buy time while other aspects of the island's economy are developing.

Visually the island has the full Caribbean equipment of waving palms and shining sands, particularly along the West coast where the lush tourist developments are sited. The Eastern, Atlantic coast is more reminiscent of Brittany or the Channel Islands, with rocky headlands and inlets, and is where the Barbadians themselves take their holidays.

The Barbadian people are conservative, somewhat reserved

but friendly. There seems to be an almost total absence of racial tension; the business community is dominated by the whites, many of whom have been on the island for six or seven generations, but there are no signs of discrimination, even at the haven of the Barbadian establishment, the old-established Bridgetown Club.

Barbados is proud of its tradition of education, and boasts a literacy rate of 97 per cent, one of the highest in the world. But paradoxically, this high level of educational qualification could pose problems for one of the policies of the new government; the aim to expand agriculture and reduce the island's dependence on imported food, which in 1975 accounted for \$646m, or nearly 25 per cent of the total import bill. Well qualified Barbadians are showing some reluctance to return to agricultural work, and in other sectors of the economy there are not enough job opportunities.

Barbados has infrastructural advantages both physical, with 800 miles of paved roads in its 166 square miles, and social, with an experienced and competent civil service. But hopes expressed two years ago that the island might become self-sufficient in all have been dashed and at present local discoveries provide only just over 10 per cent of total consumption. The picture for gas is brighter, with self-sufficiency ensured for some years to come.

Barbados was one of the prime movers behind the establishment of the Caribbean Community (CARICOM), and is host to a number of CARICOM institutions, including the Caribbean Development Bank. This grouping of Commonwealth countries in the East

Caribbean was designed primarily as a trading bloc and has been involved in substantial negotiations with the EEC under the Lome Convention.

But CARICOM has found itself under increasing strain, mainly because of the ideological differences between member nations. The latest incident was the crash of the Cubana aircraft off Barbados. Guyana claimed that the two Venezuelans arrested for planting the bomb aboard should have been tried in Barbados, and that Barbados was more concerned with avoiding a major security problem just before the opening of the important winter tourist season.

In a recent interview, new Prime Minister Tom Adams claimed that the high external tariff imposed by CARICOM had been economically damaging to on sugar, the island has Barbados because of the island's developed a variety of crops need to import nearly all its such as sea island cotton and food and other products. onions, and has expanded its manufacturing activities, largely of working within the framework of a system of tax incentives that lured subsidiaries of North American corporations. The number of tourists has the Caribbean. There is also a rise from 77,000 in 1966 to considerable divergences within 221,000 in 1975, itself a small CARICOM on foreign policy; fall on the record 1974 total.

while Guyana has established strong diplomatic links with the Soviet bloc, Barbados has recognised Israel and Taiwan for many years and the new Government has said that it is seeking closer relations with the U.S. Although under strain and island vulnerable to the economic storms of the outside world, CARICOM is still of sufficient value.

BASIC STATISTICS	
Area:	166 square miles
Population:	255,000
GNP:	\$3700m.
Trade (1975)	
Imports	\$5437m.
Exports	\$5217m.
Imports from U.K.	\$895m.
Exports to U.K.	\$459m.
Currency:	\$1 = B\$3.3

as a trading bloc to be maintained in some form.

Barbados has made major economic progress since independence in 1966. Gross domestic product per capita has jumped from \$568 to \$32,000. Once almost wholly dependent on sugar, the island has developed a variety of crops need to import nearly all its such as sea island cotton and food and other products. onions, and has expanded its manufacturing activities, largely of working within the framework of a system of tax incentives that lured subsidiaries of North American corporations. The number of tourists has the Caribbean. There is also a rise from 77,000 in 1966 to considerable divergences within 221,000 in 1975, itself a small CARICOM on foreign policy; fall on the record 1974 total.

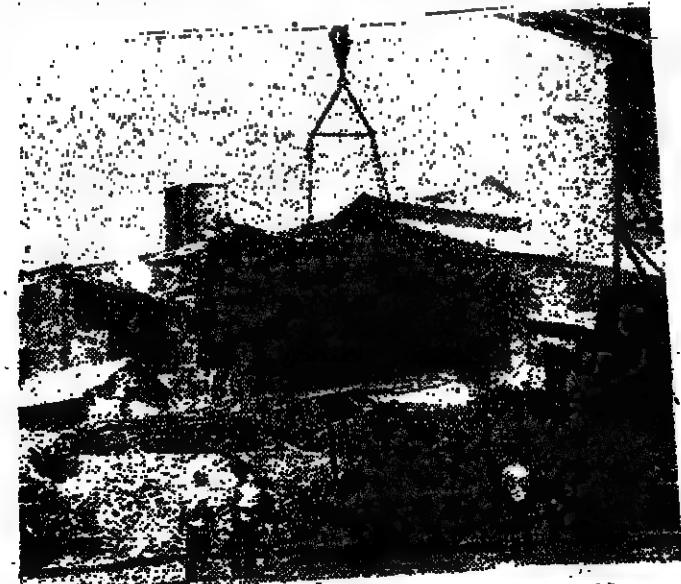
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Birthrate

Both the business community and the Government are conscious of the need to provide employment to maintain social stability, but although over the past 15 years a family planning campaign has been successful in reducing the birthrate from 33 per 1,000 to 19.8, the effect on the numbers entering the workforce will not be felt for some years. It is estimated that by 1980 it will have increased by



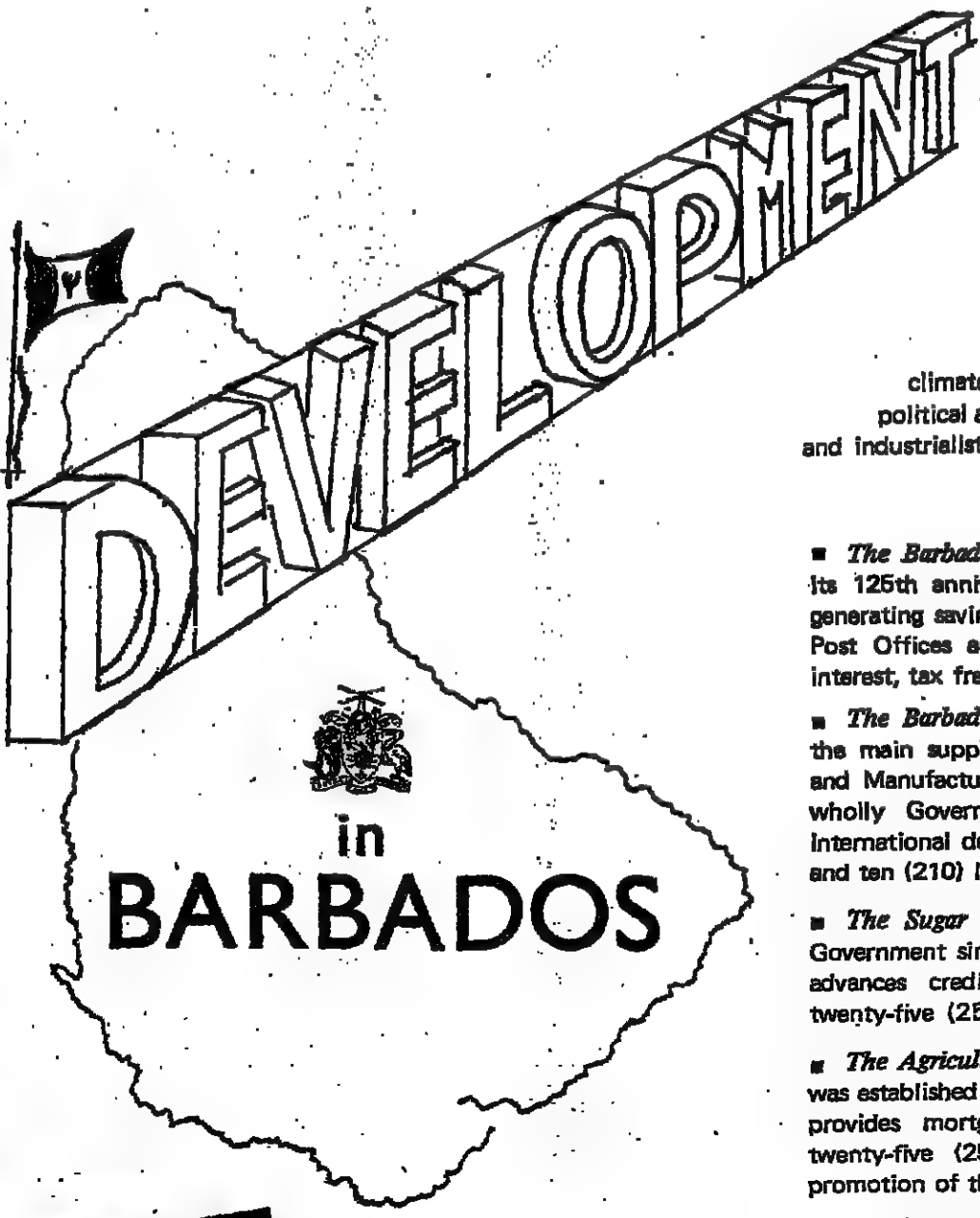
the capital - Bridgetown



a sugarcane factory



a garment factory



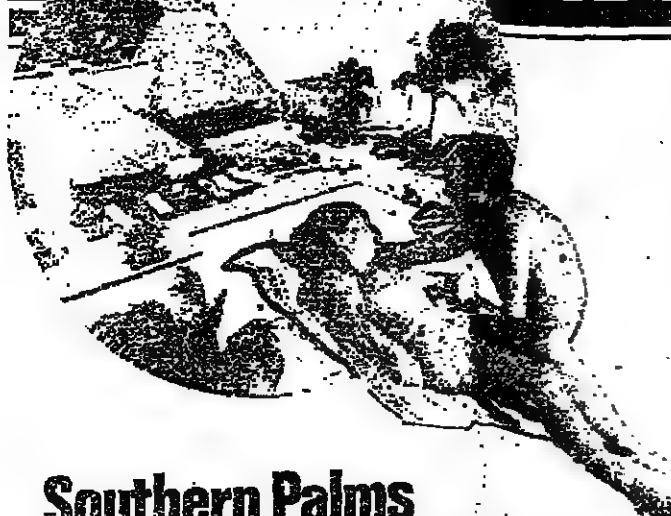
Barbados, the most easterly island of the Caribbean, has an area of 166 square miles and a density of population of 1470 per square mile. Since its colonization by the British in 1627, the island has enjoyed a stable political climate achieving its independence on November 30, 1966. The political and atmospheric climate is conducive to attracting tourists and industrialists to these sunny shores.

- The Barbados Savings Bank established in 1952 will be celebrating its 25th anniversary in 1977. It is a Government-owned institution generating savings through its thirteen (13) district branches located in Post Offices across the island. The bank offers competitive rates of interest, tax free concessions, and all the modern chequing facilities.
- The Barbados Development Bank established in 1969, functions as the main supplier of long term (credit facilities) loans to the Tourist and Manufacturing sectors including the many small businesses. Being wholly Government capitalized, it is empowered to borrow from international development agencies and has extended over two hundred and ten (210) loans totalling \$7 million since it was established.
- The Sugar Industry Agricultural Bank capitalized by the British Government since 1903 with seasonal financing from commercial banks advances credit to sugar producers with holdings in excess of twenty-five (25) acres.
- The Agricultural Credit Bank successor to the Peasants' Loan Bank was established in 1961. It is fully government owned and financed and provides mortgages and operating loans to small farmers (under twenty-five (25) acres) and co-operatives. This has aided in the promotion of the diversification programme.
- The Barbados Mortgage Finance Corporation jointly established by the Barbados Government and the United Kingdom Commonwealth Development Corporation provides mortgage financing for middle-income housing thereby ensuring the availability of mortgage loans to this grouping.
- The Industrial Development Corporation was established in 1969 as the successor to the Barbados Development Board. It stimulates, facilitates and undertakes the development of industry and hotels in the island thereby causing a substantial increase in job opportunities in its many Industrial estates in the various districts of the island.

To bring about increased efficiency, plans for consolidating these institutions — excluding the Barbados Industrial Development Corporation — and establishing a National Bank of Barbados with divisions for Savings, Agricultural financing, Development banking, and a Commercial division, are being examined.



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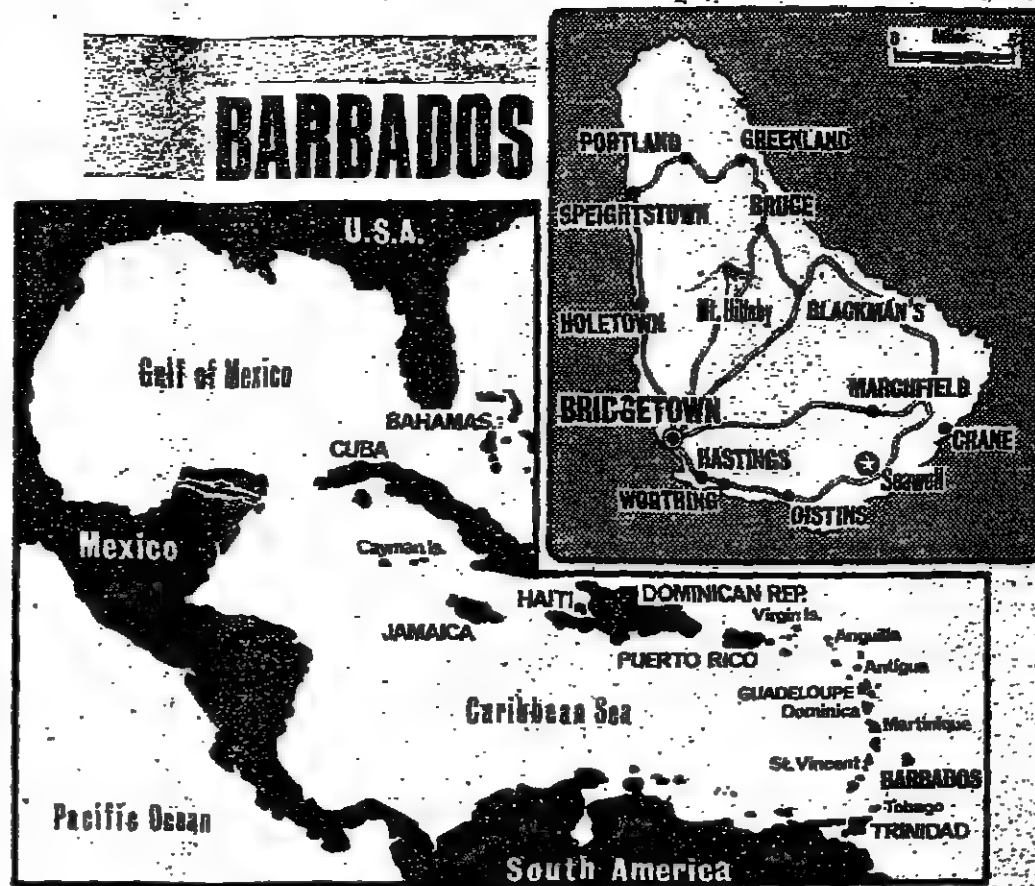


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BARBADOS II

Better prospects for growth



AFTER THREE years under the influence of the world recession, during which the Barbadian economy could manage no more than 2 per cent. growth a year, there is now a feeling of tempered optimism that 1977 could see a return to a higher rate of expansion.

There are signs throughout the whole of the Eastern Caribbean that the coming tourist season should be a good one, following the economic upturn in the U.S. and Canada. Sugar production should be higher than the 1975 total of 97,000 tons, and may reach the 120,000-130,000 tons range, but receipts will fall because of the lower price prevailing on the world sugar market; last year under the Lome Convention sugar was sold at \$280 a ton, and receipts rose more than 70 per cent. over 1974 to \$110.7m. Internally there are signs of revival in the construction industry, especially the private residential sector, and manufactured exports are also showing signs of improvement.

Apart from the general improvement in the world economy, the most important factor in improving prospects for Barbados economy is the sharp decline in the rate of inflation. The 40 per cent. inflation rate of 1974 was followed by an increase of only 12.3 per cent. in the retail price index in 1975. In the current year, prices have been rising at no more than an estimated 2 or 3 per cent.

The major contributor to this slowdown was the decision in July 1975 to sever the traditional link with the pound sterling and tie the Barbadian dollar to the U.S. dollar. This meant a revaluation of 9.7 per cent. against all other currencies. In any case, the trend in import prices was becoming more stable, and the decision to switch to the dollar gave added protection against price increases that would have resulted from a continued link with the pound.

Unemployment remains a cause for concern, and was a major point of contention in the recent election. There were increases in employment in the manufacturing sector last year, a trend which has probably been carried through to the present, but this has still not been enough to replace the jobs lost at the height of the recession. As an immediate step, the new Government has raised the school-leaving age from 14 to 16.

There is some concern about the forthcoming talks with the Barbados Workers Union, the island's major trade union, which is due to renegotiate a two year agreement beginning

in 1977. Some officials fear that too high a settlement might stimulate domestic inflation at a time when the imported variety is under reasonable control, and put a stop to the economic growth that is needed to stimulate employment. The BWU's initial demand was for a 60 per cent. increase, but this is widely regarded as an opening shot in what could be a lengthy series of talks. Earlier this year civil service workers were awarded 25 per cent. over the next two years.

Surplus

Last year Barbados had a balance of payments surplus of \$53.6m., the highest in its history. The low level of internal activity reduced demand for imports, but the main factor was the unusually high price which the island earned for its sugar exports, which brought in \$110.7m. compared with \$86m. in 1974. With sugar prices currently much lower no such surplus is likely in the current year. Central Bank Governor Courtney Blackman estimates that the deficit will be in the region of \$820m., and will be financed by reserves built up from the previous year's high sugar earnings. Imports of consumer durables fell by one-third in the first half of 1975, and car imports were down by a similar percentage, but imports of manufactured goods for consumer

purchase increased by 22.6 per cent.

The latest quarterly report of the Central Bank of Barbados, covering the period to last September, gives some indication that recovery is under way. Merchandise exports, mainly manufactured goods, were about 25 per cent. higher than the previous quarter, and running 40 per cent. above last year's levels.

The retail price index actually fell three points from the January-March level, largely due to a drop in food prices. International reserves remained fairly constant throughout 1976 at about \$86m. Barbados retains its strong capacity to borrow abroad, and the foreign element in the National Debt, currently \$342.5m., has not changed over the past three years.

Restrictions on the movement of capital imposed by the Central Bank have kept funds in the island, and businessmen report that there is no shortage of investment capital for new projects. Last year the commercial banking sector was almost exclusively liquid due to the heavy sugar payments. Although domestic credit rose by \$113.5m. to \$341.5m. during the second quarter of 1976, the public sector was responsible for the whole of the increase, of \$370m. in 1975. The previous government was criticised for taking scarce land out of production for development purposes, thus reducing the

dominant

role of the sugar industry. Tourism and sugar remain the dominant sectors in the island's economy, accounting for \$270m. out of a total GDP of \$370m. in 1975. The previous government was criticised for taking scarce land out of production for development purposes, thus reducing the

Dominant

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Diminishing role for agriculture

WITH ONE notable exception, Barbados has experienced appreciable growth in key sectors of the economy in the ten years it has been an independent nation. That exception has been agriculture and, more particularly, sugar which, far from expanding, has declined in terms of production, employment and the dominant role it once played in the life of the island.

Statistics amply illustrate the crisis through which sugar has passed during the past decade. Production in the first year of independence, the 1967 crop, was 201,000 tons, the second largest in history, topped from an average of 52,170 acres. This year's crop gave just over half that figure 102,000 tons, from a mere 39,285 acres. Employment in the sugar industry decreased by 35.3 per cent. between 1969 and 1975 and, of the overall work force on the 140 plantations, a mere 5 per cent. were under the age of 30.

During that year, countries big and small were feeling the pinch of the oil crisis and the general recession. Receipts from tourism in Barbados actually showed alarmingly and there would have been a grave crisis had it not been for sugar.

Even though the crop that year fell below the 100,000 tons mark for the first time in more than 20 years, it produced a windfall of \$111m. in exports (including molasses and rum) of which the Government claimed \$82m. through a special export levy alone. The blow of the recession was, therefore, cushioned and sugar deserved most of the credit.

It has proved, as was inevitable, only a temporary blessing and, as world prices have steadily fallen, the sugar industry has resigned itself to more difficult times in the future. Yet such fluctuations are nothing new and Barbadian sugar producers complain that they need a political attitude which is more consistent than the changing world prices to keep the

industry itself, satisfying—that the state of agriculture, especially sugar, should have been one of the main issues in the September general elections which resulted in a change of government.

The sudden upsurge of political interest was not difficult to understand. Politicians rarely back losers, and, for many years, sugar had been a loser. In addition, those who were losing were mainly the plantocracy who no longer enjoyed the political influence they once wielded and whose pleadings for attention need not have been noticed by a government which was witnessing pleasing economic growth despite the industry's problems. Suddenly, in 1975, that all changed as the price of sugar on the world market climbed to an all-time high and the commodity was a lower no more but, instead, a hot political issue.

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industry as the mainstay of the economy, as it has been for centuries.

Fortunately for them, the new Government has firmly committed itself to paying more attention to agriculture. It may not have taken the position it did in the election campaign had it not been for the events of 1975 but, whether so or not, they have made promises which are in black and white in their manifesto.

Perhaps the most important of these is that of getting unworked arable land back into production. When the price of sugar was depressed and rainfall was low, a lot of good agricultural land was sold into small lots and therefore lost to production. Nothing can be done about such cases now, except to use them for emphasising a political point. Yet the Minister of Agriculture, Mr. Lindsay Bolden, estimates that there are as many as 12,000 acres which can now be put back into agricultural use and he has announced measures to encourage the owners to do so, going as far as compulsory acquisition of land by Government.

With the likelihood of a further rise in oil prices in the new year and a new wage contract scheduled by January 1, Barbados is keeping its fingers crossed that M. Lardinois and his fellow negotiators in Brussels are in generous mood when they come to review prices they will pay African, Pacific and Caribbean producers in 1977. It is also waiting on an indication as to what the attitudes of the new American Carter Administration will be to the United States Sugar Act since, under the Act, it was able to export 30,450 long tons to that market at a fair profit, last year.

There is little that can be done about the costs of the industry. All the inputs have to be imported and, while limited will immediately stimulate sugar production, only time will tell.

Assurances of a steady market for the work force, complete mechanisation is impractical because price and the ability to keep production costs to manageable several axes.

Continued on next page

total crop. Total acreage fell from 48,700 to 38,000 between 1970 and 1975.

The new government has promised to take steps to halt the decline in yield, and also to build up the non-sugar sector to cut food import bills. It is promising an agricultural zoning system, and the establishment of sites for processing, freezing and canning. An important development is the growth in production of sea island cotton, which is a viable alternative to sugar cane in the drier areas. In 1975, production totalled 358,000 lbs. twice the 1974 output.

Other important crops include onions, yams, and sweet potatoes. It seems inevitable, however, that Barbados will need to import substantial volumes of food in the foreseeable future, despite the best intentions of self-sufficiency.

In the tourist sector, the number of arrivals should get back to the levels experienced in 1974—over 230,000. With prices having risen in the meantime, receipts from tourism should rise substantially, including extra contributions to the Barbadian Treasury by purchases of duty-bearing items such as drink and tobacco. The recession was more painful to the smaller, Barbadian-owned establishments than to the larger international hotels, which were able to keep going by cutting staff in off-peak seasons and offering heavily reduced prices. The government has promised to aim its promotion at the middle income tourist and institute training courses for hotel workers and management.

In the manufacturing sector, which many Barbadians see as a counterweight to the dependence upon sugar and tourism, the most important sectors are clothing—the largest employer—electrical components and chemicals. Some businessmen feel that Barbados is not yet capitalising sufficiently on its tariff preferences to the U.S., Canada and the EEC under the Lome Convention. There have been calls for an improvement in export promotion services. Others believe that the best way would be to attract investment by multinational companies where Barbados companies

could manufacture brands under licence by the parent. Industrial product off during the recession but still stood over higher than in the long period last year from the previous building materials as a major public and facts became poised stream.

The Barbadian has traditionally fairly cautious fiscal policy, the government will aim to produce balance in its budget, which were controversy under a new restriction on the particular product.

Keen

The Barbadian scene remains keen. Angola crisis, severe unshedded. Still Havana stopped on the African. The Barbadians managed to turn in a manner worthy an earlier visitor to whose statue stands town's Trafalgar. The Cubans large fuel and collected Airport fees. It was a Americans' disco Cubans, stopping issued strong protest Barbadian authorities Cubans to get their where.

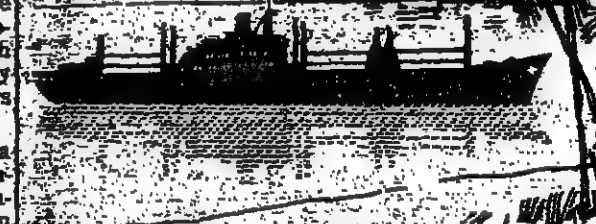
While Barbados lag away from its economic activities, still a long way to the island can create jobs in manufacturing and tourism. There is for a period of strong growth and foreign Barbados has emerged recession in better most of its neighbour heavily dependent on it needs to rely on local virtues of its business acumen.

Peter

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Continued emphasis on infrastructure

size, over-population, lack of natural resources has been without exaggeration of infrastructure which has no equal of the Commonwealth.

sea ports are modest, it has one of the most modern road systems (over 600 paved miles), and housing maintained to a high standard (the literacy rate 80 per cent) and public electricity, television are the envy of the region.

ment, therefore, up to the high standards of its predecessors to the maintenance of such infrastructure. That of Prime Minister Tom Adams, in September, has been of large proportions and progress and a few of its developments in years.

Grantley Adams Airport after the island's first Premier and the present incumbent's late father, has witnessed unceasing expansion to cope with the rapidly growing tourist industry since the late 1950s. Between 1960 and 1970 passenger traffic increased by 18 per cent, and 975,000 passengers used it last year. Estimates are that this figure will be more than doubled in 10 years time and a scheme which will provide a new terminal building and related parking and road facilities is now in progress.

The development, undertaken through assistance from the Canadian Government and the Inter-American Development Bank, is expected to cost \$32.8m, and to be completed in a year's time. Experience at the airport on any Saturday afternoon, when two jumbo jets and three more conventional-size jets arrive within four hours of each other, emphasises the need for the expansion.

Terminal

The new complex will cover an area of nearly 30 acres and the ground floor area in the new terminal will be about three times the size of the present one—and more than 20 times larger than it used to be in the pre-tourist boom days of the early 1950s.

With no natural deep water harbour, as is the case in islands like St. Lucia and Grenada, Barbados has been forced for decades to use a relay system of lighters to unload cargo from ships anchored offshore and to tranship its sugar exports in bags. That changed in 1961 when a deep water port, built on reclaimed land just outside Bridgetown, was opened, resulting in a dramatic change in the logistics of exporting and importing.

The Bridgetown Port, in its 15 years of existence, has been handling an average of 200,000 tons of cargo annually, while at the same time shipping all the

island's sugar exports and accommodating more than 150 cruise liners. Now it is in danger of being congested and work has started on expanding it. Construction Aggregates, an American company, has been contracted to do the dredging and additional land reclamation, a job worth \$38.7m, while Misener Marine Construction Inc., also an American organisation, will be responsible for the rest of the work on a contract worth \$510.6m. Stevenson Harke Associates of Canada are the general contractors and consulting engineers.

When completed midway through 1978, the project, estimated to cost an overall \$327m, will extend the present quay from 1,200 to 1,800 feet. A new transit shed is to be built and the present one improved while there will be a new administration block. The final phase of the construction will include the erection of a bulk handling facility on 18 acres of reclaimed land and the creation of a new wharf for small, shallow draft vessels such as those that ply between the Caribbean islands.

Since the creation of the Caribbean Community (Caricom) and with the general economic recession, imports from the metropolitan countries slackened in recent years and the Bridgetown Port suffered to a certain extent as a result. The present expansion is not expected to handle any sudden upsurge in imports in the near future but is more an attempt to secure trans-shipment traffic for the islands of the Leewards and Windwards. In addition, it is planned to end the use of the Careenage in the heart of Bridgetown where virtually all the inter-island vessels are now loaded and unloaded and which has become too crowded.

A related development will be the establishment of a flour mill and grain terminal at the Port at an estimated cost of \$510m, a facility which in itself will increase tonnage handled annually and which, it is hoped, will considerably reduce one major constituent of the annual bill for food imports. Another project involving heavy capital investment of \$327m, is that which will provide a completely new sewerage system for the city of Bridgetown and its surroundings. The Treatment Plant for the project is to be located on the site of a sprawling near-slum area, thus allowing the Government to remove that particular problem by resettling residents in a new area with a better standard of housing.

The Inter-American Development Bank is providing partial funding for the scheme with a soft loan of \$519.4m, with an interest rate of two per cent per annum and an eight-year grace period on repayments. An agreement signed just over a year ago for financial and technical assistance from the European Economic Community has earmarked \$51.2m for the modernisation of fish landing centres through the construction of landing, storage and processing facilities.

\$51.8m, for agricultural development and extension and smaller sums for the dispersal of health centres in outlying districts. With such a list of programmes already in progress, the new administration could hardly be blamed for checking its high expenditure on development. However, it is not as politically naive as that and it has quickly won approval in Parliament to proceed with the first of its plans, the improvement of a large section of the east coast between Boscobelle, in the parish of St. Andrew, and Bath in St. John, one of the most depressed areas of Barbados.

There has been the problem of soil erosion in parts of that area and Mr. Adams has said correcting this will be a priority. Dams will be built to provide irrigation for a large acreage of fruit-growing with such fruit as oranges, grapefruit, mangoes and papayas which are not produced in large quantities at the moment and which have to be imported from neighbouring islands to supply local and tourist industry demands.

The scenic east coast road, taking in the rugged coastline on the Atlantic side of the island, will be extended and recreation facilities provided.

Facilities

There are other ideas which the Government is ready to implement as soon as it can find suitable funding agencies. It will, it has said, establish new towns or, as it put it in its election manifesto, "subsidiary urban areas" in Oistins, Speightstown, Holetown, Belleplaine, Welchman Hall, and two yet undetermined areas in St. George and St. Philip. New facilities will include community centres, markets, libraries, gymsnasia, and post offices. The concentration of services and development in the Bridgetown area is one of the greatest threats to the proper physical development of Barbados, the manifesto contended.

The Government also intends improving road connections to the villages on the east coast where new fisheries and port facilities will be established.

One of the major political issues at the moment is unemployment, estimated at either 13 per cent, or 25 per cent, depending which party is providing the figures. The new Government realises that it will be a milestone around its neck if it is not partially eased by the time the next election comes around and is aiming to provide 3,600 new jobs through its development projects.

"We cannot afford to subsidise employment activity out of taxation," Mr. Adams told the House of Assembly recently. "These development projects mean investment of money to provide more work for a greater number of people."

They also mean, of course, that Barbados will be maintaining its established tradition as an island of advanced infrastructural development in an otherwise underdeveloped part of the world.

Tony Cozier

What's so important about this picture?



Answer:

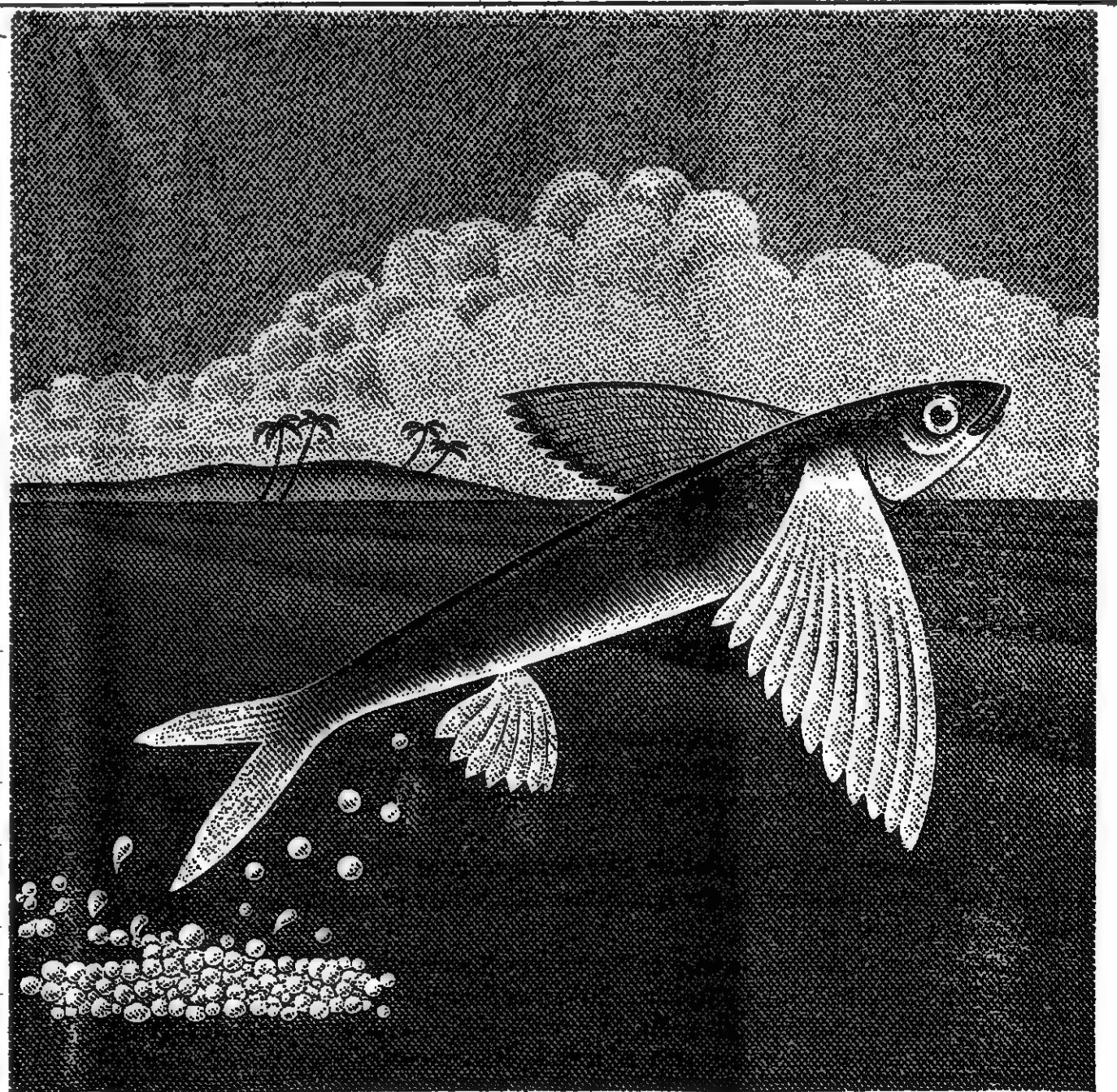
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square at the centre of Bridgetown, Barbados's capital.

Agriculture

CONTINUED FROM PREVIOUS PAGE

Incidentally, trade have proved over the dislocation of years.

Molasses, exported mostly to the early Canada, earns, on an average, about \$5m, annually in recent years. It is the main foreign exchange—although it is the harvest, the price was extraordinary high. As any Barbadian—and many non-Barbadian—will attest, Barbados rum is the finest anywhere.

Exported in bulk principally to Britain and Canada it brought in just over \$54m in 1975.

A new by-product of the sugar industry is known as Comfish, the basis of a feedstock for beef. Although rich in protein, sugar cane has never been good fodder for animals because of its tough, unpalatable outer skin. However, two Canadian scientists developed a method of separating the skin—or rind—from the soft, chewy interior four years ago and it is this fluffy pith which, mixed with urea, after the juice has been extracted, has proved an excellent feed for cattle. A pilot plant has been established and, if only half as successful as its proponents claim it is, it should significantly reduce Barbados' animal feed bill while at the same time boosting livestock production.

Another important, more recent development has been the process of converting bagasse (the cane after it has been milled) into valuable manure through a new process of decomposing into humus or as flourish-organic manure. The company and molluscs involved estimates that it can

boost sugar production in areas where the soil is low in organic content and, naturally, reduce imports of fertilisers.

If sugar does claim a large percentage of the land, thus restricting any large-scale production of other food crops, there are certain areas where the rainfall is poor and the land so unsuitable that sugar simply cannot survive. It is here that the arrival of sea island cotton, dormant for many years, has proved a boon. The emergence of synthetic fibres and attacks by insect pests virtually killed off the cotton industry in the 1930s but it was reinstated with considerable financial and technical help from the British Government in the late 1960s, not only in Barbados but in the Leeward Islands as well.

Contract

A high quality material, it has, somehow, caught the fancy of the Japanese, and Barbados is aiming to fulfil a contract to supply 300,000 lbs of lint to a Tokyo spinner from the next crop. An attack of pink bollworm caused a drop in production from 358,000 lbs of lint in 1975 to 193,000 lbs this year. With the pest eradicated, the industry is confident it can reach the 1975 figure again in 1977.

With most of its arable land utilised for the production of export crops, it is little wonder that Barbados has to import almost all of its food—worth as much as \$592.8m in 1975. Sweet potatoes, yams, carrots and

onions are grown in varying quantities, enough of the last mentioned to export surpluses to the neighbouring islands. However, lack of a food processing plant and difficulties in marketing have repeatedly led to the age-old problem of fluctuating periods of glut and shortages.

One plantation recently gave away 22,000 lbs of sweet potatoes because of a glut on the market. Others have been, on occasion, forced to plough surplus produce back into the soil.

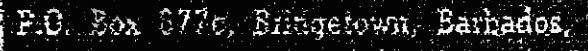
The new Government has indicated that it wants more linkages between the tourist and agricultural sectors with plans to establish agro-industrial sites in the parishes of St. Philip and St. Joseph for processing, freezing and canning of vegetables. Already, a pork processing plant is in operation and, as it gradually overcomes teething problems, should stimulate pig-rearing.

Planters in Barbados have long argued that those who are impressed by the glitter of tourism and light manufacturing industries are losing sight of the fact that Barbados' prosperity was initially founded on its agricultural output. As the largest single earner of foreign exchange and an important source of employment, it still has a crucial part to play in the economic development and, even though it is too early to speak of a boom, there is a new sense of optimism now that it is receiving the attention it has lacked in the past.

T.C.

BARBADOS IV

Conrad Lewart, 8 Berkeley Street, London W1X 6NR.
(01) 491 3930. Southampton (0703) 29633. Dublin 779036



1990

Markets move narrowly in idle trading conditions

Share index 0.1 off at 302.4—Australian issues weak

1	7.22	7.28	7.35	7.44
2	22.60	22.79	23.79	23.32
3	6.48	6.42	6.42	6.27
4	3.942	5.935	4.379	4.978
5	40.80	51.99	59.81	48.04
6	9.482	8.962	9.228	10.451

303.3. Noon 302.4. 1 p.m. 303.2.
 3.12.3. 3 p.m. 312.6.
 Index 93-296 8226.

corporation 1923. (b: NR=6.41
 Fixed Int. 1923. Ind. Ord. 1:77

Completion			No.
Low			29
43.75	Daily		
37.75	Edged	166.0	
50.53	Industrial	125.5	
37.75	Specialty	27.5	
	Total	314	
49.4	Star Arge		
37.75	Edged	175.5	
52.5	Industrial	123.5	
37.75	Specialty	22.5	
52.5	Total	322	

respectively. MINC declined 6¢ to 20 7/8. "On hand, Peko-Walsend, Inc. to \$73.39.

South African Golds ground in idle trading as the easier metal prices the modest recovery prompted a small U.S. demand for shares in ingots. The initial weak bullion, which closed at \$129.75, followed Friday's fall markets.

Losses of up to a half the heavier priced zinc Free State Glead, Ltd. fell \$2.14, while the other recent issues late Wines index 3.3 off at lowest since November

Overseas-based mirrored Golds but it based issues were changed. Favourable comment enabled Select to put on 5 to 370p ex Platinums were mark

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

Danish ship withdrawn from service

THE DFDS Seaways' Dana Regina is being withdrawn from the Harwich-Esbo because of engine trouble expected to be out of service a week during which it will be replaced by the ship Dana. There will be no reduction in the frequency of the service between Britain and Denmark.

ACTIVE STOCKS

Stock	Denomina- tion	Mark- ets	Closing price (p)	Change on day	1974 high	1975 low
Bank of England	£1	33	744	+ 4	744	557
Bank of India	£1	12	286	- 4	402	258
Bank of China	25p	10	210	- 3	325	125
Bank of Australasia	25p	8	408	- 2	462	383
Bank of New Zealand	25p	11	150	+ 12	150	111
Bank of South Africa	£1	8	200	- 2	330	190
Bank of Ceylon	25p	7	125	+ 1	158	112
Bank of Malaya	50p	7	355	- 3	422	280
Bank of Hong Kong	25p	8	324	- 4	390	268
Bank of India	50p	6	202	+ 1	277	173
Bank of China	25p	6	236	- 1	300	180
Bank of Australasia	£1	6	229	- 1	350	203
Bank of New Zealand	£1	6	38	+ 2	88	50
Bank of South Africa	£1	6	187	- 1	268	125
Bank of Ceylon	£1	6	108	+ 1	118	87

The above list of active stocks is based on the number of borrowings disclosed yesterday in the Official list and under Rule 163(1) (c).

NEW HIGHS AND LOWS FOR 1976

The following securities closed in the Share & Money and Service for 1976, at least one high and low.

NEW HIGHS (6)	
Bank of India	£1
Bank of China	25p
Bank of Australasia	25p
Bank of New Zealand	25p
Bank of South Africa	£1
Bank of Ceylon	25p

NEW LOWS (28)	
Bank of India	£1
Bank of China	25p
Bank of Australasia	25p
Bank of New Zealand	25p
Bank of South Africa	£1
Bank of Ceylon	25p
Bank of Malaya	50p
Bank of Hong Kong	25p
Bank of India	50p
Bank of China	25p
Bank of Australasia	£1
Bank of New Zealand	£1
Bank of South Africa	£1
Bank of Ceylon	£1
Bank of Malaya	£1
Bank of Hong Kong	£1
Bank of India	£1
Bank of China	£1
Bank of Australasia	£1
Bank of New Zealand	£1
Bank of South Africa	£1
Bank of Ceylon	£1
Bank of Malaya	£1
Bank of Hong Kong	£1
Bank of India	£1
Bank of China	£1
Bank of Australasia	£1
Bank of New Zealand	£1
Bank of South Africa	£1
Bank of Ceylon	£1
Bank of Malaya	£1
Bank of Hong Kong	£1

Option Report—3-month Call rates

Option	Deal	Decla-	Settle-
Bank of England	11%	11%	11%
Bank of India	11%	11%	11%
Bank of China	11%	11%	11%
Bank of Australasia	11%	11%	11%
Bank of New Zealand	11%	11%	11%
Bank of South Africa	11%	11%	11%
Bank of Ceylon	11%	11%	11%
Bank of Malaya	11%	11%	11%
Bank of Hong Kong	11%	11%	11%
Bank of India	11%	11%	11%
Bank of China	11%	11%	11%
Bank of Australasia	11%	11%	11%
Bank of New Zealand	11%	11%	11%
Bank of South Africa	11%	11%	11%
Bank of Ceylon	11%	11%	11%
Bank of Malaya	11%	11%	11%
Bank of Hong Kong	11%	11%	11%

RISES AND FALLS YESTERDAY

Stock	Up	Down	Same
Bank of India	1	1	1
Bank of China	1	1	1
Bank of Australasia	1	1	1
Bank of New Zealand	1	1	1
Bank of South Africa	1	1	1
Bank of Ceylon	1	1	1
Bank of Malaya	1	1	1
Bank of Hong Kong	1	1	1
Bank of India	1	1	1
Bank of China	1	1	1
Bank of Australasia	1	1	1
Bank of New Zealand	1	1	1
Bank of South Africa	1	1	1
Bank of Ceylon	1	1	1
Bank of Malaya	1	1	1
Bank of Hong Kong	1	1	1

DISCOUNT MARKET

Moderate assistance

Bank of England Minimum Lending Rate 14 1/2 per cent. (since November 19, 1976)

Day-to-day credit was not expected to be in short supply in the London money market yesterday, but the authorities did give moderate assistance to the market, suggesting that banks may be carrying forward surplus balances overnight. The authorities bought moderate amount of Treasury bills and a small number of local authority bills from the discount houses.

There was a small market take-up of Treasury bills in finance and an increase in the note circulation was also against the market. On the other hand banks carried forward surplus balances from Friday and Government disbursements exceeded tax receipts, payments to the Exchequer.

Discount houses paid about 1 1/2 per cent. for secured call loans in the early part, and closing balances were taken at 1 1/2-1 3/4 per cent.

In the interbank market overnight loans opened at 15-15 1/2 per cent., eased to 14 1/2-1 1/2 per cent. before rising to 14 1/2-1 1/2 per cent. by closing. The 14 per cent. before period interest rates were a little easier for the shorter periods, reflecting the better supply of day-to-day funds.

Rates in the table below are nominal in some cases.

Term	Rate
Overnight	14 1/2-1 1/2
1 month	14 1/2-1 1/2
3 months	14 1/2-1 1/2
6 months	14 1/2-1 1/2
9 months	14 1/2-1 1/2
12 months	14 1/2-1 1/2

Term	Rate
Overnight	14 1/2-1 1/2
1 month	14 1/2-1 1/2
3 months	14 1/2-1 1/2
6 months	14 1/2-1 1/2
9 months	14 1/2-1 1/2
12 months	14 1/2-1 1/2

Term	Rate
Overnight	14 1/2-1 1/2
1 month	14 1/2-1 1/2
3 months	14 1/2-1 1/2
6 months	14 1/2-1 1/2
9 months	14 1/2-1 1/2
12 months	14 1/2-1 1/2

Local authority and finance houses seven days' notice, which were due to expire on November 15, 1976, were generally at 14 1/2-1 1/2 per cent. Four years' Treasury bills were at 14 1/2-1 1/2 per cent. Approximate selling rate for one-month Treasury bills 14 1/2-1 1/2 per cent. Two-month Treasury bills 14 1/2-1 1/2 per cent. Three-month Treasury bills 14 1/2-1 1/2 per cent. Four-month Treasury bills 14 1/2-1 1/2 per cent. Five-month Treasury bills 14 1/2-1 1/2 per cent. Six-month Treasury bills 14 1/2-1 1/2 per cent. Seven-month Treasury bills 14 1/2-1 1/2 per cent. Eight-month Treasury bills 14 1/2-1 1/2 per cent. Nine-month Treasury bills 14 1/2-1 1/2 per cent. Ten-month Treasury bills 14 1/2-1 1/2 per cent. Eleven-month Treasury bills 14 1/2-1 1/2 per cent. Twelve-month Treasury bills 14 1/2-1 1/2 per cent.

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CORAL INDEX

Close 300.305

INSURANCE B RATES

Atlantic Assurance
Canton Insurance
General Insurance
London Assurance
Marine Insurance
Northbrook Assurance
Prudential Assurance
Royal Exchange Assurance
Tottenham Assurance
Windsor Assurance

[illegible]

1578

[illegible]

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Power companies fight report

BY MAX WILKINSON, INDUSTRIAL STAFF

THE CENTRAL POLICY Review Staff report on the power generation industry is to be published early next month, although there have been strong protests from the companies involved that publication of some parts would weaken their commercial position.

Final negotiations are taking place this week on the sections which the companies want removed before the document can be released.

The four main companies, GEC, C.A. Parsons, Babcock and Wilcox, and Claxton, have been sent copies of the final draft with recommendations last week for their comments. The Cabinet Office staff is working hard to collate an agreed version.

Parts of this document are so sensitive that it has not even been circulated to all Ministers. The report was commissioned to help the Government decide what help should be given to the industry which is suffering from a shortage of export orders and a complete hiatus in order for the home market by the Central Electricity Generating Board.

The report as originally drafted was strongly critical of the stop-go ordering programme of the C.E.G.B. which has helped to precipitate the present crisis. After a major ordering programme of up to 7,000 Mw a year in the 1960s, the Board now says it will not need to place any more orders until 1979 or 1980.

The report says the Board must try to even out the lumps and dips in its forward projections to provide a steady ordering programme in the next decade to provide continuous work for the factories.

However, the report is lukewarm about the immediate first aid demanded by the industry in the form of a 2,000 Mw power station at Drax, near Selby, which the C.E.G.B. says is not needed yet.

Mergers

The CPRS accepts the Board's estimate that forward ordering of the station would cost about £100m. extra and it mentions that the new station would lead to a loss of jobs among power station workers, because it would be more efficient than the stations it replaced.

The report comes out strongly in favour of mergers in the industry, but it does not make them an immediate condition for a loan. It has been suggested, it says, that mergers are among the longer term measures needed to strengthen the industry.

The CPRS has had to face the fact that the industry is actually the case.

opposed to a merger. Parsons, which claims to be technologically superior, fears it would be submerged by GEC's financial might. GEC, on the other hand, is worried by the possibility of being a senior partner which would have to make redundancies in the merged company.

The CPRS also suggests that Government backing will be needed to form a national consortium large enough to compete for large turbine orders overseas.

While the report has had critical things to say about the industry, the companies have strongly protested against the way the CPRS has conducted the investigation.

The first draft was written by the American management consultants, Booz Allen and Hamilton, who collected highly confidential information from the companies about order books, contracts in hand and future plans.

The consultants then travelled throughout the world to estimate the likely extent of foreign orders. Many people in the industry believe the semi-public exercise has been a thoroughly bad advertisement for the British industry. They fear it will have left an impression with potential foreign customers that the industry is in a worse plight than is actually the case.

IMF plans close watch on U.K.

BY PETER RIDDALL, ECONOMICS CORRESPONDENT

BRITAIN'S ECONOMIC performance is to be closely and regularly monitored by the International Monetary Fund and the \$3.9bn. loan will probably be made available only in instalments.

This has emerged as one of the main conditions for the IMF loan, on which the Cabinet hopes to reach a broad decision during meetings to-morrow and Thursday.

The IMF team is apparently mainly interested in domestic credit expansion, and no specific figures have yet been suggested for the public sector borrowing requirement, though the IMF team is closely interested in the actual economic measures under discussion in the Government.

After last week's Cabinet meeting, in which a majority of Ministers expressed concern about "deflationary" measures, officials are now working on various alternative measures to achieve any monetary objectives. These will be discussed to-morrow.

Ahead of the meeting, the opponents of large-scale action were claiming strong support, while the Chancellor's camp was trying to play down any suggestions that he is isolated. Instead they argued that Mr. Healey himself was not yet clear in his own mind what the outcome should be, and had not declared a specific position.

But so far work in the Treasury has been increasingly concerned with possible cuts in

public spending of £1bn. or more, notably in the area of transfer payments. These would apply not only to the next financial year but also affect spending plans for 1978-79.

Ministers seem to have been left in little doubt about the international desire for longer term adjustments in this area following the week-end visit of Mr. William Simon, the outgoing U.S. Treasury Secretary.

The current position on talks over the future of the sterling balances is less clear. But the Treasury still hopes that an indication of intent at any rate can be given in the expected mid-December economic statement, even if the mechanics are left to later. The impetus from the U.K. and has gathered pace in the last week.

British ministers received varying advice yesterday from their prominent American advisers. Mr. Henry Reuss, chairman of the House of Representatives Banking Committee, told a conference in London yesterday that "violent deflation" would be a mistaken condition for the IMF loan.

On a television programme in the U.S. at the week-end, Professor Milton Friedman, the receiver of the Nobel Prize for Economics, warned that if the British were to alter course, in 10 years they will be one of the economic miracles of the west. But if not, the country would continue to slide towards economic and financial collapse.

Treasury monitoring Page 17

£5m. aid plan launched for wool textile industry

BY RHYD DAVID, TEXTILES CORRESPONDENT

A £5m. new aid scheme for the wool-textile industry designed to encourage further restructuring and rationalisation among producers has been launched by the Government.

The scheme, announced yesterday by Mr. Alan Williams, Minister of State, Department of Industry, follows the successful operation of the original £15m. wool-textile scheme introduced in 1973, which has generated investment by the industry of more than £75m.

Most of this was in the form of new plant, machinery and buildings. The provisions designed to encourage structural change, through mergers or internal re-organisation, secured only a limited response.

After recommendations from the Wool Textile economic development committee, which was responsible for monitoring the original scheme, the main provisions of the new plan will therefore be directed towards rationalisation.

The assistance package will provide loans at preferential rates of interest, or interest relief grants in lieu, covering up to 50 per cent. of approved costs towards restructuring, rationalisation, regional development grants or re-equipment and building grants, for which the appli-

cant may be eligible, will be deducted.

Grants of 20 per cent. for new plant and machinery, and of 30 per cent. for new buildings and extensions will be available. The minimum value required for 20 per cent. grants will be £25,000. For the higher grant of 30 per cent. on new buildings or extensions it will be £30,000.

Grants of 50 per cent. will be available, too, towards the cost of obtaining external professional advice in order to improve performance by a company with less than £500,000 total assets.

The scheme starts immediately and applications have to be submitted by September 30, 1977 with March 31, 1979 set as the completion date for projects.

Selective

Assistance will be selective and dependent on the department of industry deciding that companies submitting proposals are viable and that proposed projects are commercially sound.

Premises and equipment made redundant by the new scheme will have to be scrapped. But the Government will not, as under the original scheme, be providing funds for companies wishing to leave the industry.

Mr. Williams, outlining the new

scheme in Bradford yesterday, said the industry had become highly efficient as a result of the earlier one.

"Now with this further scheme we are giving more opportunities for even greater efficiency."

"The outcome may be a slimmer industry but it will be a fitter one capable of standing on its own feet making its way in the world."

Mr. Michael Roberts, chairman of the Wool Textile Delegation, said the scheme could help to improve exports to Europe.

"The industry is already doing very well in exports to other parts of the world, but a certain amount of re-equipment is needed to deal with exports to Europe."

The industry has been enjoying strong demand for its products for most of this year, and is expecting exports in 1976 to reach £300m., or roughly one-third of total output.

Some uncertainty over future prospects has, however, been introduced by the slowdown in the rate of world economic recovery.

The plan was welcomed by Mr. Fred Dyson, secretary of the national association of unions in the textile trade, who said it should help to guarantee more stable employment for wool-textile workers.

Reluctant devaluation by New Zealand

BY OUR FOREIGN STAFF

THE NEW ZEALAND Government yesterday reluctantly announced a devaluation in the wake of the 17.2 per cent. devaluation of the Australian dollar.

The new rate involves a 7 per cent. devaluation of the New Zealand dollar against the Australian dollar, but a 12.7 per cent. revaluation against the Australian currency.

Since New Zealand's 15 per cent. devaluation in August last year exports of manufactured goods to Australia have grown by 60 per cent.

Mr. Robert Muldoon, New Zealand's Prime Minister, said his Government had considered making no change against the Australian dollar, but New Zealand exporters would have lost too much. New Zealand exports goods worth about \$250m. to Australia a year.

The New Zealand dollar is now worth 89 Australian cents—a gain of 10 cents. It has lost value against the U.S. dollar to an anticipated 81 U.S. cents. Foreign exchange dealings were suspended yesterday but will resume to-day.

The Australian devaluation has

yet to restore confidence in the stability of the currency.

Share prices in Australia moved up following the devaluation. At the close, the Sydney Stock Exchange index was up 24.37 to 429.24.

But the country's second largest industrial lobby, the Associated Chambers of Manufacturers, pointedly refused to endorse the Government's measure on the grounds that they were inflationary.

Politicians criticised the Government's tardiness in making a decision in the face of a loss of confidence in the currency.

Mr. William Wentworth, a veteran Liberal MP and a former minister, said the benefits of devaluation had been largely dissipated by the Government's decision to raise interest rates. Insofar as the devaluation caused a capital inflow it should lead to a lowering of interest rates.

The Government continued to defend its unexpected move with the argument that rising domestic costs were pricing Australian goods out of export markets.

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Mine militants call for strike backing

BY ROY ROGERS, LABOUR CORRESPONDENT

MINERS' LEADERS from the traditionally militant Yorkshire, Scotland and South Wales areas yesterday urged their members to vote in favour of industrial action to support their demands for early retirement.

Although there is no need for individual areas of the National Union of Mineworkers to endorse the industrial action call from the union's national executive, the militant leaders in these areas have taken the opportunity of underlining the executive's call.

Their campaign is seen by some N.U.M. officials as a long-term bid to counteract the feelings being expressed in some mining areas that even an all-out strike would take several months to have any real effect because of the large coal stocks held by major generators, such as the Central Generating Board.

Nevertheless, N.U.M. militants continue to predict that next week's pithead ballot will give the executive a large majority for taking industrial action.

At the same time Mr. Inc. Corrie, the union's moderate president, made it clear that the union will continue to press for early retirement even if the ballot comes out against industrial action.

Whatever the outcome of the voting, there will certainly be further talks on the N.U.M.'s annual conference demands for a five-year reduction in the 65-year retirement age from this January with further staged reductions taking it to 55 by 1980.

The National Coal Board has conceded the principle of early retirement and offered phased reduction to 60 beginning after the present pay policy expires.

Earlier negotiations broke down over the Board's insistence that only miners with 25 years' service underground would qualify, but it thought there is scope for

some minor concessions on this issue.

Following a meeting of Yorkshire N.U.M. delegates yesterday, Mr. Arthur Scargill, area president, called on his members to vote solidly for the executive recommendation. There was, he said, no justification economically or morally for the Government, TUC or the National Coal Board to continue to refuse the early retirement claim.

Yorkshire delegates passed a resolution calling for strike action if necessary to win their legitimate demand and bring us into line with the rest of Europe's miners.

Scottish miners' delegates backed a broadly similar motion but South Wales miners' leaders adopted a somewhat softer line. "We don't really want complete strike action, but we may have to resort to it in support of our demand," said Mr. Emlyn Williams, South Wales miners' president, after his area delegates had voted overwhelmingly in favour of industrial action.

Carpet makers to sponsor two trade fairs

THE BRITISH Carpet Manufacturers' Association will sponsor two trade fairs next year, the Northern Floorcoverings Fair at Harrogate in September, and the Spring Floorcoverings Exhibition at Brighton in February.

The association will discuss with the organisers the raising of the status of the Harrogate fair to an international event with a new title.

It is also proposed to increase the overseas promotion activities to attract more export customers, and to organise an agency arrangement to help overseas buyers in visit Harrogate.

EEC

and would lead only to a sharp escalation in the demands of the Third World.

The uncertain economic outlook faced by the EEC countries, even without an Opec oil increase, has been underlined by a new study prepared by the European Commission for the present summit talks.

The paper draws attention to the general slowdown in key areas of economic activity in recent months, notably in stock building, consumer demand and falling capital investment.

If there were to be a sizeable oil price increase, it could only accentuate the deterioration in the economic situation, it adds.

Despite this gloomy appraisal, the Commission believes that its own recent forecast of a 4 per cent. average growth rate for the EEC economies next year can still be met.

Geneva

various issues may subsequently be tackled.

Leaving aside such questions as the defence portfolio, internal law and order, and the possible British role in the interim period, the talks are now expected to take a broader look at the shape of a transitional government.

In the British view this would have three main functions; the working out of an independence constitution and the supervision of the transitional processes, including the holding of pre-independence elections; the reform of existing social, economic and administrative "situations"; and day-to-day government and administration.

Britain also sees advantage in having a two-tier system, with a Council of Ministers initiating legislation and a small non-elected body which enacts it.

Suppliers sceptical on Post Office cuts

BY KEVIN DONE, INDUSTRIAL STAFF

TELEPHONE EXCHANGE equipment suppliers who are facing cuts of £220m. in Post Office orders over the next 3½ years, were unimpressed yesterday by the corporation's defence of its new system for assessing equipment requirements.

Post Office officials spent 2½ hours explaining to representatives from management and unions the difference between the old and new systems of matching equipment requirements to traffic flows.

It is understood, though, that the suppliers felt the Post Office had done little to justify the change of system or to explain the validity of the new, computerised method.

The manufacturers' and unions, who fear the cuts could cause 15,000 redundancies, within two years, must now rely on a meeting with Mr. Eric Varley, the Secretary for

Industry, in the next two weeks for any hope of reversing the Post Office's proposals.

The Minister has promised to reconvene a tripartite meeting between Government, management and unions to discuss the accuracy of the new ordering estimates and to decide on whether to accept the Post Office's proposals.

It is understood that the Post Office refused to discuss ways in which the effects of the cuts on the supply industry could be diminished by changing the time-scale or by reducing the size of the cuts.

The Post Office's suppliers—GEC, Plessey and Standard Telephones and Cables—have questioned the accuracy of the new ordering estimates and yesterday's meeting failed to settle their doubts.

It is understood that the Post Office refused to discuss ways in which the effects of the cuts on the supply industry could be diminished by changing the time-scale or by reducing the size of the cuts.

Editorial Comment, Page 18

Rolls-Royce discusses RB-211 checks

CIVIL AVIATION Authority officials were in Derby yesterday visiting Rolls-Royce to discuss safety precautions following the grounding of an All-Nippon Airways Lockheed TriStar.

The aircraft returned to Tokyo airport soon after take-off because of a component fault in the turbine of the RB211 engine.

Since then a more thorough check of ANA's fleet of 17 TriStars has been ordered.

Rolls-Royce said yesterday that the component fault had been discovered some time ago, and the company had recommended a check on TriStars after 1,000 flights. However, the fault on the ANA TriStar—which caused the release of turbine blades—had occurred before 1,000 flights had been completed.

As a result, the Civil Aviation Authority visit to the plant was to decide on whether to order checks to be carried out on earlier time in the lives of TriStars with the faulty components.

THE LEX COLUMN

Bids: more smoke than fire

Activity in the takeover field has increased sharply in recent months, and if some of the rumours current in the stock market are to be believed, there is a lot more action to come in the first nine months of this year, expenditure on acquisitions of industrial and commercial companies showed little underlying increase from the low-levels evident over the last two years, and there was not a single takeover worth more than £25m.

In the fourth quarter, by contrast, four bids with an aggregate value of over £100m—Manbre and Garton, Mayhew and Platt, Teacher and Hall, Thermostat—have already gone unconditional, and there are currently bids outstanding worth more than £70m. Since

depending on the acquisition of independent companies, as cent against 3 per cent. when the bank decided to move its domicile out of the U.K. earlier this year. In the face of heavy U.K. selling ANZ's share price has held up remarkably well. But the group yields notably less than its rivals and its capital ratios point up the need for a sizeable rights issue.

As for the Australian stock market, its initial reaction to the week-end news was a sharp rally yesterday with the mining stocks leading the way upwards. But the enthusiasm has not washed over into the industrial sectors quite so obviously: a 6 per cent. rise in the All-Ordinaries index owed much to the weighting of stocks like BHP and CSR (both of which rose a land Revenue was withdrawing support, and some say this was the crucial factor in undermining H.C.'s will to live.

This contrasts strongly with the experience of H.C.'s twin brother, which emigrated to the United States in the late 19th century and has remained in excellent health; current attempts by the Securities and Exchange Commission to open the way towards replacement cost accounting in the U.S. have widely been given a critical reception.

The U.K. funeral rites for H.C. will be conducted at Chartered Accountants' Hall at 11.30 this morning. But H.C. still has a number of adherents, some of whom refuse to accept the news of its demise. They remember that a German cousin was reported dead and buried in the early 1920s, only to reappear later seemingly with miraculously restored powers.

But H.C. suffered a mild stroke in 1949 when the Institute of Chartered Accountants began publicly flirting with insolvency accounting, and although recovery appeared to be complete by the mid-1950s this was deceptive, for U.K. accounting practices tolerated an increasing amount of asset revaluation. By the mid-1970s even the Institute of Chartered Accountants was withdrawing support, and some say this was the crucial factor in undermining H.C.'s will to live.

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Acquisitions of independent companies

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